BROOKE COUNTY COMMITTEE ON AGING

FOLLANSBEE, WEST VIRGINIA

<u>AUDITED FINANCIAL STATEMENTS</u> SEPTEMBER 30, 2008



SEACHRIST, KENNON & MARLING, A.C. CERTIFIED PUBLIC ACCOUNTANTS

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SEACHRIST, KENNON & MARLING, A.C.

CERTIFIED PUBLIC ACCOUNTANTS * BUSINESS CONSULTANTS

Craig K. Seachrist, CPA, CVA Diana L. Kennon, CPA, CVA Ronnie L. Marling, CPA, CFE James M. Riley, CPA Julie A. Kerns, CPA Chantelle S. Parrish, CPA Wheeling Office

21 Waddles Run Road Wheeling, WV 26003 Telephone: (304) 233-0141 Fax: (304) 233-1226 E-mail: cpa@skmcpa.com

www.skmcpa.com

Ohio Office 46210 Country Lake Drive St. Clairsville, OH 43950

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Brooke County Committee on Aging

We have audited the accompanying statement of financial position of Brooke County Committee on Aging (a nonprofit organization) as of September 30, 2008, and the related statements of activities and change in net assets, functional expenses and cash flows for the fiscal year then ended. These financial statements are the responsibility of the Committee's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provide a reasonable basis for our opinion.

As more fully discussed in Note 2, it is the Committee's policy to expense fixed assets purchased with grant funds. This practice differs from accounting principles generally accepted in the United States of America, which require fixed assets to be capitalized on the statement of financial position and systematic depreciation charges made to operations over the estimated useful lives of the assets. It was not practicable to determine the effect of this departure from accounting principles generally accepted in the United States of America on the financial statements.

In our opinion, except for the effects of the matter discussed in the preceding paragraph, the financial statements referred to above present fairly, in all material respects, the financial position of Brooke County Committee on Aging as of September 30, 2008, and the change in its net assets and its cash flows for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated June 5, 2009, on our consideration of Brooke County Committee on Aging's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and is important for assessing the results of our audit.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying schedule of expenditures of state awards shown on page 12 and the supplementary information shown on page 13 are presented for the purposes of additional analysis and are not a required part of the basic financial statements of Brooke County Committee on Aging. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Searchist, Konnon & Marling, A. C. Wheeling, West Virginia

June 5, 2009

BROOKE COUNTY COMMITTEE ON AGING STATEMENT OF FINANCIAL POSITION SEPTEMBER 30, 2008

	2008
Assets	
Current assets:	
Cash and cash equivalents	\$ 171,038
Accounts receivable	63,601
Grants receivable - Note 9	23,778
Inventory	3,565
Funds held as fiscal agent	61,204
Other assets	 3,184
Total current assets	 326,370
Property and equipment:	
Vehicle	4,753
Less: accumulated depreciation	(158)
Property and equipment, net	 4,595
Total assets	\$ 330,965
Liabilities and Net Assets	
Current liabilities:	
Accounts payable	\$ 48,075
Accrued payroll and payroll taxes	31,083
Accrued vacation	18,314
Funds held as fiscal agent - Note 4	61,204
Deferred revenue	56,190
Other liabilities	720
Total liabilities	 215,586
Net assets:	
Unrestricted net assets	 115,379
Total liabilities and net assets	\$ 330,965

BROOKE COUNTY COMMITTEE ON AGING STATEMENT OF ACTIVITIES AND CHANGE IN NET ASSETS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2008

	2008
Revenues and support:	
Grant revenue:	
Federal	\$ 292,675
State	252,728
State supplements	24,882
USDA	39,631
Total grant revenue	609,916
LIFE match	188,660
Program service fees	341,078
Donated services and facilities - Note 2	73,860
Other grants	120,445
Local	78,237
Local match	16,521
Bus tours	35,997
Fundraising	16,078
Gain on sale of equipment	1,500
Other income	55,917
Total revenues and support	1,538,209
Expenses:	
Program services:	
Transportation	91,743
LIFE	131,890
Nutrition	431,253
In-Home	453,006
RSVP	157,440
Total program services	 1,265,332
Management and general	287,474
Fundraising	7,826
Total expenses	1,560,632
Change in net assets	(22,423)
Net assets, beginning of year - Unrestricted	137,802
Net assets, end of year - Unrestricted	\$ 115,379

The accompanying notes are an integral part of these financial statements.

BROOKE COUNTY COMMITTEE ON AGING STATEMENT OF FUNCTIONAL EXPENSES FOR THE FISCAL YEAR ENDED SEPTEMBER 39, 2008

				•	Progr	Program Services							Man	Management				
											Tota	Total Program	and	and General	Fundraising	ing	Ĭ	Total
	Tran	Transportation		LIFE	ž	Nutrition	ī	In-Home	_	RSVP	Š	Services	£ ☐	Expenses	Expenses	es 	Exp	Expenses
Personnel	↔	49,793	69	55,179	₩	136,287	69	322,818	69	64,802	₩	628,879	↔	50,120	₩		€>	64,869
Payroll taxes and benefits		18,669		5,206		27,286		69,105		5,958		126,224		10,609		,	•	136,833
Travel		1,306		•		20,537		34,383		8,332		64,558		1,005		ı		65,563
Printing and supplies		2,857		35,542		2,789		4,840		6,837		52,865		20		ı		52,915
Communication and utilities		6,429		3,152		13,463		15,773		11,631		50,448		•		1		50,448
Vehicles and equipment		•		•		•		•		•		•		48,090		•		48,090
Raw food and disposables		•		•		13,730		•		•		13,730		٠		ı		13,730
Contacted services		•		•		214,545				•		214,545		•			.,	214,545
Other		12,689		26,161		2,616		6,087		12,780		60,333		43,815		•		104,148
Insurance		•		6,650		•		•		1		6,650		1		1		6,650
Depreciation		•		•		•		•		•		•		158		·		158
Fundraising		•		•		•		٠		•		•		•	-	1,826		1,826
Bus tours		•		•		•		,		•		•		36,356		,		36,356
Greater Weirton Senior Center		•		•		•		•		•		•		70,511	9	000'9		76,511
Donated services and facilities		,				1		•		47,100		47,100		26,760		•		73,860
	↔	91,743	₩	131,890	↔	431,253	↔	453,006	\$	157,440	\$	\$ 1,265,332	↔	287,474	2 2	7,826	\$	\$ 1,560,632

BROOKE COUNTY COMMITTEE ON AGING STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2008

		2008
Cash flows from operating activities:		
Decrease in net assets	\$	(22,423)
Adjustments to reconcile decrease in net assets		
to net cash provided by operating activities:		
Depreciation		158
Changes in assets and liabilities:		
(Increase) in grants and accounts receivable		(497)
(Increase) in inventory		(3,565)
(Increase) in other assets		(3,184)
Increase in accounts payable and accrued liabilities		50,964
Increase in deferred revenue		40,190
Increase in other liabilities		36
Net cash provided by operating activities		61,679
Cash flows from investing activities:		
Purchase of fixed assets		(4,753)
Net cash (used) by investing activities		(4,753)
Net increase in cash and cash equivalents		56,926
Cash and cash equivalents at beginning of year		114,112
Cash and cash equivalents at end of year	_\$	171,038
Supplemental disclosure of cash flow information:		
Cash paid during the period for:		
Interest	\$	-
Income taxes	\$	-

Note 1 - Nature of Organization:

The Brooke County Committee on Aging (a nonprofit organization) is funded primarily by grants awarded under Title III of the Older American's Act, as administered by the Northwestern Area Agency on Aging, the Retired Senior Volunteer Program Grant, and through third party reimbursements; specifically the State of West Virginia Medicaid and Waiver Programs. The Committee also receives various other federal, state, and local funding.

The Committee provides social, nutrition, in-home, and community services. The purpose of these programs is to assist in meeting the needs of older Americans.

Note 2 - Summary of Significant Accounting Policies:

<u>Basis of presentation</u> - The financial statements of Brooke County Committee on Aging (the Committee) have been prepared in conformity with accounting principles generally accepted in the United States of America, with the exception of the capitalization of certain fixed assets.

Basis of accounting - Brooke County Committee on Aging prepares its financial statements using the accrual basis of accounting.

<u>Account classification</u> - Revenue and expense information is maintained separately for each grant funded to Brooke County Committee on Aging as required by the various funding sources.

Financial statement presentation - Brooke County Committee on Aging presents its financial statements in accordance with Statements of Financial Accounting Standards (SFAS) No. 117 "Financial Statements of Not-for-Profit Organizations." Under SFAS No. 117 Brooke County Committee on Aging is required to present information regarding its financial position and activities according to three classes of net assets: unrestricted, temporarily restricted and permanently restricted. For grants whose program restrictions were met during the year, based on satisfaction of grant requirements, revenues available to meet program expenses were classified as unrestricted net assets. The majority of the Committee's funding are grants and fees for service contracts. These funds are also classified as unrestricted. As of September 30, 2008, Brooke County Committee on Aging had no temporarily or permanently restricted net assets.

<u>Cash and cash equivalents</u> - For the purpose of the Statement of Cash Flows, Brooke County Committee on Aging considers all investments with an original maturity date of three months or less to be cash equivalents.

Inventory - Food inventory is recorded on a first-in first-out basis at cost.

Note 2 - Summary of Significant Accounting Policies (continued):

<u>Accounts receivable</u> - Accounts receivable are considered to be fully collectible, accordingly, no allowance for doubtful accounts is required. If amounts become uncollectible, they will be charged to operations when that determination is made.

<u>Equipment and vehicles</u> - In accordance with grant award budgets approved by the various funding sources, equipment and vehicles purchased with grant funds are charged to expense in the period in which they are purchased rather than being recorded as assets and depreciated over their estimated useful life. As a result, the expenses reflected in the statements of activities and changes in net assets include the cost of equipment and vehicles purchased during the year rather than a provision for depreciation for those assets acquired with grant funds.

The equipment acquired is owned by the Brooke County Committee on Aging while used in the program for which it was purchased or in other future authorized programs. For equipment purchased with federal Title III funds, however, the grantor maintains a reversionary interest; therefore, its disposition, as well as the ownership of any sale proceeds there from, is subject to funding source regulations.

<u>Fixed assets - non-grant expenditures</u> - Fixed assets greater than \$100 acquired with non-grant funds are capitalized at cost and depreciated. Depreciation is calculated using the straight-line method over the estimated useful lives of the assets as follows: 3 to 5 years for equipment and vehicles.

<u>Income tax</u> - The Committee is exempt from Federal Income Tax under Section 501(c)(3) of the Internal Revenue Code.

<u>Donated services and facilities</u> - For the fiscal year ended September 30, 2008, donated advertising services totaling \$43,860 have been recognized as revenue and expense in the statement of activities in accordance with SFAS No. 116. For the fiscal year ended September 30, 2008, the amount of in-kind contributions in the RSVP Program not recognized in the statement of activities because the criteria for recognition under SFAS No. 116 had not been satisfied amounted to \$26,439. These contributions were recorded for program reporting purposes only.

The Brooke County Committee on Aging's Follansbee Center is currently leased to the Brooke County Committee on Aging through an agreement with the Brooke County Commission. Lease costs are \$1.00 per year. The use of facilities qualifies as a contributed asset in accordance with SFAS No. 116 and accordingly, \$30,000 has been recognized as revenue and expense in the accompanying financial statements for the fair market value of the donated facilities for the fiscal year ended September 30, 2008.

Note 2 - Summary of Significant Accounting Policies (continued):

<u>Cost Allocation</u> - The Committee allocates its program costs based upon direct costs by program to total program costs. All costs that can not be directly charged to a specific grant or contract are allocated based upon a percentage of direct salary costs per program to total direct salaries. Costs that cannot be directly charged or allocated to programs based on direct salaries are accumulated as management and general expenses.

<u>Estimates</u> - The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Note 3 - Grant and Third Party Commitments and Contingencies:

The Committee receives a substantial amount of its support from federal and state governments. A significant reduction in the level of this support, if this were to occur, may have an effect on the Committee's activities.

Additionally, under the terms of federal and state contracts and grants, periodic audits are required and certain costs may be questioned as inappropriate expenditures. Such audits could lead to reimbursement to the grantor agencies. Management believes disallowances, if any, will be immaterial.

Note 4 - Fiscal Agent:

Brooke County Committee on Aging acts as a fiscal agent for several state sponsored activities. These funds are segregated from normal operating cash accounts. The Committee earns administrative fees that it uses to offset program and administrative operating costs.

Balances remaining in the flow through accounts are as follows at September 30, 2008. These amounts have been included in the aggregate as "funds held as fiscal agent" in the liability section of the statement of financial position.

Elder Abuse Summit	\$ 43,287
Jackson Mills	3,566
Alzheimer's Grant	6,348
Veterans Affairs Van	8,003
	<u>\$ 61,204</u>

Note 5 - Line of Credit:

Brooke County Committee on Aging has a \$25,000 line of credit secured by the Committee's accounts receivable, furniture, fixtures, equipment and inventory. The line of credit is available to be drawn upon as needed and is payable on demand. interest is payable monthly. The interest rate on the line of credit was 8% at September 30, 2008. The Committee did not use the line of credit during fiscal year 2008.

Note 6 - Deferred Revenue:

The Brooke County Committee on Aging received \$16,000 for flood damage repairs from the Bureau of Senior Services. These repairs were not performed. As of September 30, 2008, it has not been determined if these funds will need to be repaid. This amount has been recorded as deferred revenue in the liability section of the statement of financial position.

Note 7 - Concentration of Credit Risk:

The Committee maintains cash accounts at several local financial institutions. Accounts at each institution are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$100,000. Bank balances at September 30, 2008, above the \$100,000 FDIC amount were \$170,038. In management's opinion, the amounts in excess of FDIC limits do not pose a significant risk.

Note 8 - Operating Lease:

The Committee leases certain office equipment under a 60-month operating lease effective July 2004 through July 2009. Payments on this lease are \$277.92 per month. Current year expenses charged to operations and program expenses totaled \$3,335. Future minimum lease payments under this lease are \$2,501 for the fiscal year ending September 30, 2009.

Note 9 - Grants Receivable:

Grants receivable as of September 30, 2008 consisted of the following:

C-1 Federal	\$	9,438
C-2 Federal		5,805
RSVP		8,535
	\$:	23,778

Note 10 - Pass Through of Revenue:

The Committee received approximately \$110,510 in Budget Digest Revenue from the West Virginia Bureau of Senior Services. Of this amount, \$70,511 was passed through to the Greater Weirton Senior Center.

Note 11 - Pension Benefits:

Effective October 1, 2002, the Committee established a 403(b) Thrift Plan whereby all employees are eligible to make salary reduction contributions, but only those employees completing 1,000 hours of service who are 21 years of age or older with at least one year of service are eligible to participate in employer matching contributions. The employer matching contributions to the Plan are set at the lesser of (a) 75 percent of the employee's salary reduction contributions deferred during the plan year while satisfying the participation requirements for employer matching contributions, or (b) 6 percent of the employee's compensation received during the plan year while the employee satisfied the participation requirements for employer matching contributions. For the fiscal year ended September 30, 2008, total employer contributions were \$6,356.

BROOKE COUNTY COMMITTEE ON AGING SCHEDULE OF EXPENDITURES OF STATE AWARDS FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2008

State Grantor/Pass Through Agency		Revenue	
Program Title	Grant or Award Number	Recognized	Expenditures
State of West Virginia			
West Virginia Bureau of Senior Services			
Budget Digest	SC2821	\$ 7,500	\$ 7,500
	SC2580	30,000	30,000
	SC2817	40,510	40,510
	SC2784	10,000	10,000
	HC2816	30,000	30,000
Passed through the Bel-O-Mar Regional Council:		118,010	118,010
LIFE Program	02-08 / 02-09	188,660	188,660
State Nutrition Supplement	2827A / 2927A	24,882	24,882
Fuel Grant	2874	6,635	6,635
Alzheimer's Respite Care/FAIR	ALZ2805 / 02-34	30,303	30,303
Lighthouse Program	LH2805 / 02-32	123,594	123,594
Transportation Program	02-35	1,676	1,676
Title III-B	T3 B/D/E 02-08	21,394	21,394
Title III-C-1	2874	13,680	13,680
Title III-C-2	2874	16,735	16,735
Title III-D	T3 B/D/E 02-08	123	123
Title III-C-1 Nutrition Enhancement	2845A	15,664	15,664
Title III-C-2 Nutrition Enhancement	2845A	17,925	17,925
		461,271	461,271
Total West Virginia Bureau of Senior Services		579,281	579,281
Total State of West Virginia		\$ 579,281	\$ 579,281

BROOKE COUNTY COMMITTEE ON AGING SCHEDULE OF REVENUES AND SUPPORT FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2008

											·	Other		Total
	Tran	Transportation		LIFE	Z	Nutrition	1	In-Home		RSVP		Funds	~	Revenues
Grant revenue:														
Federal	69	33,549	↔	•	↔	147,759	6/ 3	13,320	↔	96,109	S	1,938	₩	292,675
State		23,070		•		64,003		153,897		•		11,758		252,728
State supplements		•		,		24,882				•		•		24,882
USDA		•		•		39,631		1		٠		1		39,631
LIFE match		•		121,199		53,226		1				14,235		188,660
Program service fees		6,918		•		68,386		265,774		•		ı		341,078
Donated services and facilities	,.	•		•		•		•		47,100		26,760		73,860
Other grants		•		•		•		•		•		120,445		120,445
Local		7,003		'		2,465		6,713		23,658		38,398		78,237
Local match		3,947		•		7,875		4,531		٠		168		16,521
Bus tours		•		1		•		•		•		35,997		35,997
Fundraising		•		•		•		•		•		16,078		16,078
Gain on sale of equipment		•		1		•		•		•		1,500		1,500
Other income		•		,		1		•		571		55,346		55,917
	↔	74,487	↔	121,199	↔	408,227	69	444,235	8	167,438	\$	322,623	↔	1,538,209

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Craig K. Seachrist, CPA, CVA Diana L. Kennon, CPA, CVA Ronnie L. Marling, CPA, CFE James M. Riley, CPA Julie A. Kerns, CPA Chantelle S. Parrish, CPA Wheeling Office

21 Waddles Run Road Wheeling, WV 26003 Telephone: (304) 233-0141 Fax: (304) 233-1226

E-mail: cpa@skmcpa.com

www.skmcpa.com

Ohio Office 46210 Country Lake Drive St. Clairsville, OH 43950

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors of Brooke County Committee on Aging

We have audited the financial statements of Brooke County Committee on Aging (a nonprofit organization) as of and for the fiscal year ended September 30, 2008 and have issued our report thereon dated June 5, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Internal Control over Financial Reporting

In planning and performing our audit, we considered Brooke County Committee on Aging's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Committee's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Committee's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Committee's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Committee's financial statements that is more than inconsequential will not be prevented or detected by the Committee's internal control. We consider the deficiencies described in the accompanying schedule of findings and responses to be significant deficiencies in internal control over financial reporting. See Findings 08-1 and 08-2.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Committee's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, of the significant deficiencies described above, we consider Findings 08-1 and 08-2 to be material weaknesses.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Brooke County Committee on Aging's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statements amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

Brooke County Committee on Aging's response to the findings identified in our audit is described in the accompanying schedule of findings and responses. We did not audit Brooke County Committee on Aging's response and, accordingly, we express no opinion on it.

We noted certain matters that we reported to the management of Brooke County Committee on Aging in a separate letter dated June 5, 2009.

This report is intended for the information of the Board of Directors, management, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Seachest fermon & Marling, A.C. Wheeling, West Virginia

Tune 5 2009

BROOKE COUNTY COMMITTEE ON AGING SCHEDULE OF FINDINGS AND RESPONSES FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2008

Finding 08-1 - Financial Statement Preparation:

Condition: The Committee currently requires assistance from the auditors to prepare its financial statements, complete with required footnote disclosures, in conformity with U.S. generally accepted accounting principles (GAAP). Certain material adjustments were required to be made to the accounting records.

Criteria: Management is responsible for establishing and maintaining internal controls in the financial reporting system and for the fair presentation of the financial position, results of operations, cash flows and disclosures in the financial statements, in conformity with GAAP. The adjustment of all account balances to reflect appropriate year-end balances is a necessary step to ensure the financial statements are fairly presented.

Effect: A likelihood that is more than remote exists that the Committee may issue financial statements and related footnotes that contain a material misstatement that will not be prevented or detected by the organization's internal control.

Recommendation: We recommend that the Committee designate an employee with the required expertise to prepare, or oversee the preparation of, fairly presented financial statements, including required footnote disclosures, in conformity with GAAP.

Response: Management acknowledges that it does not have a CPA staff member to oversee or prepare financial statements and related footnotes, and due to the resources required, it would not be cost effective to hire someone for this purpose.

Finding 08-2: Segregation of Duties:

Condition: The small size of the Committee currently precludes certain internal controls that would be preferred to ensure optimum segregation of duties in the areas of payroll and cash receipts and disbursements.

Criteria: Effective internal control over financial reporting necessitates segregation of duties among unrelated employees of the Committee, or direct involvement of the Board of Directors or other supervisory committee, in order to minimize the risk of financial statement misstatements caused by error or fraud.

Effect: A likelihood that is more than remote exists that the Committee may issue financial statements and related footnotes that contain misstatements caused by error or fraud due to lack of segregation of duties.

BROOKE COUNTY COMMITTEE ON AGING SCHEDULE OF FINDINGS AND RESPONSES FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2008

Finding 08-2: Segregation of Duties - (continued):

Recommendation: For the area of payroll we recommend all payroll changes be approved by the Executive Director prior to being submitted to the third party payroll provider. For the area of cash receipts we recommend someone other than the Fiscal Officer perform daily cash register closing functions if the Fiscal Officer has operated the cash register that day. For the area of cash disbursements we recommend not using a signature stamp to sign checks.

Response: In order to have better internal control over fiscal operations, management agrees that segregation of duties is important. Management intends to implement policies and procedures to improve segregation of duties over fiscal operations.