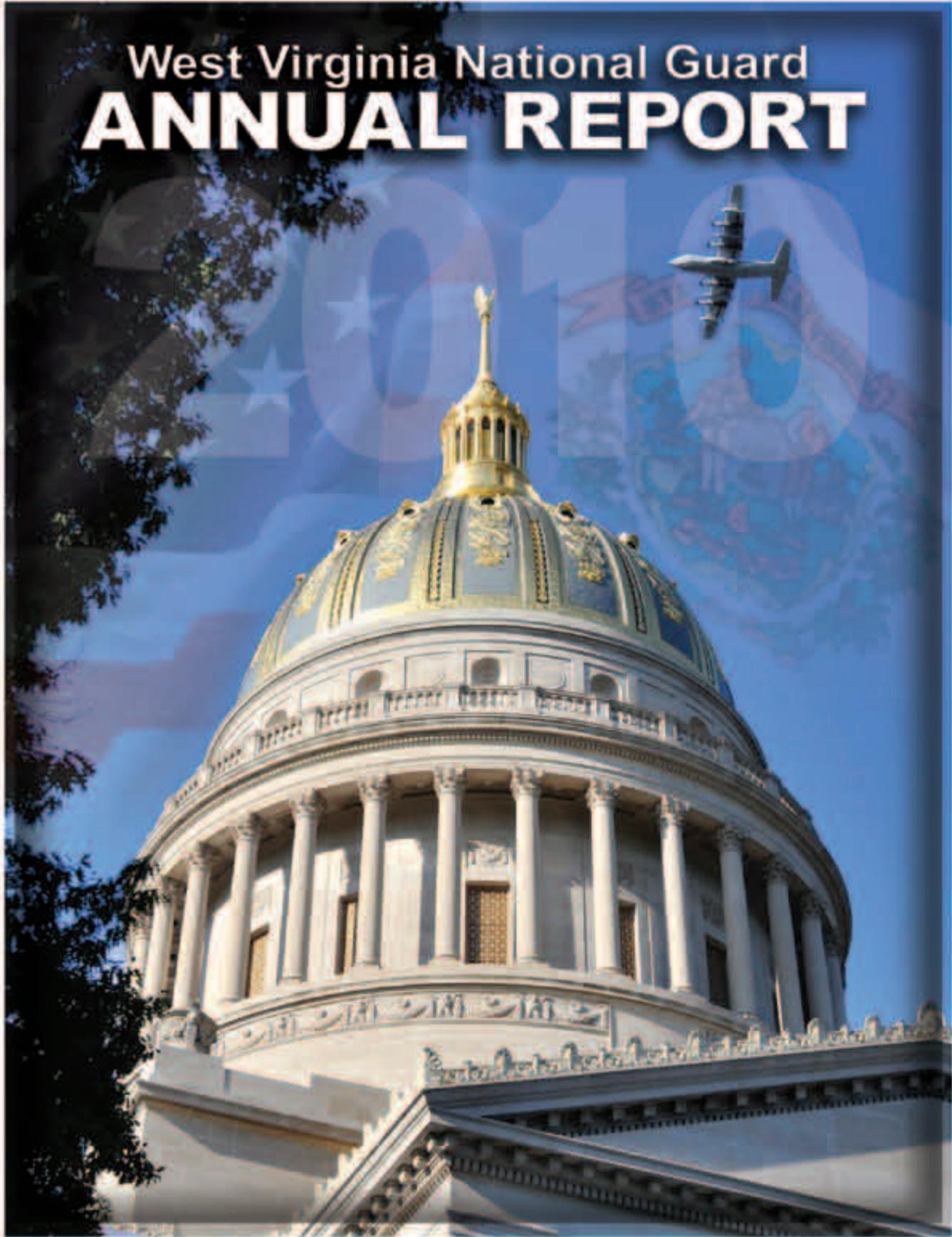


West Virginia National Guard
ANNUAL REPORT





STATE OF WEST VIRGINIA
OFFICE OF THE ADJUTANT GENERAL
1703 COONSKIN DRIVE
CHARLESTON, WEST VIRGINIA 25311-1085

Allen E. Tackett
Major General, WVARNG
The Adjutant General

December 31, 2010

The Honorable Earl Ray Tomblin
Governor, State of West Virginia
State Capitol Complex
Charleston, West Virginia 25305

Dear Governor Tomblin:

I'm pleased to submit the 2010 Annual Report of the Adjutant General. Throughout the year the West Virginia National Guard continued its longstanding tradition of providing outstanding service to the state and nation.

Nearly 1,000 Guard members deployed this year for federal missions in Afghanistan, Iraq, Kosovo, Africa, Antarctica and many other locations. Guard members also served the state with great distinction, responding last winter when heavy snowfall and severe flooding devastated many communities. While conducting recovery operations due to weather disasters, Soldiers and Airmen also rescued 17 service members aboard a Navy helicopter that crashed on a remote mountainside in rural Pocahontas County. In addition, Guard members were saddened but honored to support local memorial services for the late Senator Robert C. Byrd.

As we move into 2011, state and federal call-ups are likely to continue, and the Guard will be ready to respond anytime, anywhere. We will continue to pursue our "Fort West Virginia" vision of providing meaningful opportunities for state citizens to serve their country while staying in our beloved Mountain State. We will also continue to leverage activation of the Joint Interagency Training and Education Center to pursue homeland defense missions that protect our country while bringing economic development to West Virginia.

On behalf of the more than 6,600 members of the West Virginia National Guard, I want to say "thank you" for your unwavering support of our soldiers, airmen, civilian employees and their families. "Montani Semper Liberi!"

Respectfully,

A handwritten signature in cursive script that reads "Allen E. Tackett".

ALLEN E. TACKETT
Major General, USAR (Ret.)
The Adjutant General

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Fort West Virginia

Fort West Virginia...it's more than a concept. It's a way of life for more than 10,000 citizen-Soldiers, Airmen and families of the West Virginia National Guard. Geographically larger than any military installation, Fort West Virginia represents a new approach to serving the state and nation.

Recognizing that West Virginia service members are as vital to national security as their active counterparts, the goal is simple -- bring resources and opportunities to West Virginia that are normally provided only to those who serve within the confines of a traditional military installation.

What this means for:

Our members

Jobs, resources and opportunities for citizens to serve state and nation while raising their families here in West Virginia.

Our families

Dedicated programs and support staff working to raise the quality of life for service members and families.

Our community

Responsible, productive citizens who bring unique experience, training and leadership skills to local communities.

Our economy

Vital component of West Virginia's economic engine, achieved by increasing federal investment in West Virginia and adding jobs in homeland defense and other unique mission areas.

Our future

Continued investment in education, training, job opportunities and infrastructure.

Our Security

Joint, interagency national security, homeland security, and emergency response capabilities to serve state and nation.

Results

A sustained and resilient force of citizen soldiers who respond to the needs of the state and nation.

LEADERSHIP

State Officials

The West Virginia National Guard is authorized and governed by Article 1, Chapter 15 of the West Virginia Code and is constituted as both a State and Federal force by authority of the National Defense Act approved June 3, 1916. The National Guard is a reserve component of the Army of the United States and the United States Air Force. In time of peace, the National Guard is a State force, controlled by the Adjutant General as the principal military representative of the Commander-in-Chief, the Governor. The Governor has the power to order the West Virginia National Guard into the active service of the State and to cause them to perform duty such as he shall deem proper. The National Guard is equipped and paid by the Federal Government and must meet organizational and training standards to qualify for Federal recognition. When Congress declares a national emergency and authorizes the use of armed force requiring troops in excess of those in the Active Forces, the President of the United States may order the National Guard into the active military service of the United States. ¹

¹ West Virginia Blue Book 1996, p. 98, Holmes, D. E. and Lilly, K. C., Chapman Printing, Huntington, WV.



Earl Ray Tomblin
Governor
Commander-In-Chief, WVNG



Joe Thornton
Secretary, Military Affairs
and Public Safety

Senior National Guard Leaders



ALLEN E. TACKETT
Major General

Adjutant General/Joint Forces Commander



JAMES A. HOYER
Brigadier General
Director, Joint Staff



MELVIN L. BURCH
Major General

**Assistant Adjutant General -
Installations and Homeland Security**



CHARLES R. VEIT
Brigadier General

**Assistant Adjutant General -
Army**



LODA R. MOORE
Brigadier General
Commander/Assistant Adjutant
General - Air



ERIC W. VOLLMECKE
Brigadier General
Chief of Staff (Air)

West Virginia National Guard Year in Review

Significant Accomplishments

- Called to state duty in February when heavy snowfall crippled the northern and eastern panhandles
- Called to state duty in March when severe flooding impacted southern West Virginia
- Saved the lives of 17 service members whose Navy helicopter crashed on a remote mountainside in Pocahontas County by coordinating a 36-hour rescue operation with local emergency responders
- Activated the Joint Interagency Training & Education Center, the first homeland defense unit of its kind in the National Guard
- Deployed about 1,000 soldiers and airmen for ongoing military operations around the world
- Supported memorial services in Charleston for the late Senator Robert C. Byrd
- Support to law enforcement agencies resulted in drug seizures valued at more than \$964 million
- Hosted eight commissary sales, offering discounted groceries to service members and families

Facts

- Economic impact - \$412 million
 - Federal investment in WV since 1997 - \$2.8 billion
- Nearly 2,500 full-time employees
 - 210 homeland defense employees working on DHS/DOD programs
- Year-end manning of more than 6,600 (traditional Guard force)
 - At or near top in strength and readiness for past 15 years
 - 45 units in 26 counties
- Since 9/11, deployed nearly 11,000 Citizen-Soldiers and Airmen
 - Every unit has deployed, many have deployed more than once
- Provided about \$5 million in education benefits to Guard members
 - 27 percent of ARNG members have college degree
 - 29 percent of ANG members have college degree
 - 43 percent of ARNG/ANG members either have a degree or are currently enrolled
 - 1,748 Guard members enrolled in program
- Constructed nearly \$800 million in new facilities in past 15 years
- National maintenance capability - rehabilitation of Army equipment and vehicles, provides employment and outsourcing of work to WV businesses
 - 112 jobs to date
 - \$21 million federal investment

Federal Investment

130th Airlift Wing Charleston, West Virginia

Military Pay and Allowances	\$26,710,952
Civilian Payroll	\$14,682,755
Goods & Services	\$14,538,014
Military Construction Payments	\$14,479,811
Total for Air Guard (Charleston)	\$70,411,533

167th Airlift Wing Martinsburg, West Virginia

Military Pay and Allowances	\$32,127,300
Civilian Payroll	\$32,312,700
Goods and Services	\$46,024,500
Military Construction	\$8,872,900
Total for Air Guard (Martinsburg)	\$119,337,400

West Virginia Army National Guard

Military Pay and Allowances	\$95,905,260
Civilian Payroll	\$25,391,000
Goods & Services	\$70,101,216
Military Construction	\$4,728,211
Total for Army Guard	\$196,125,687

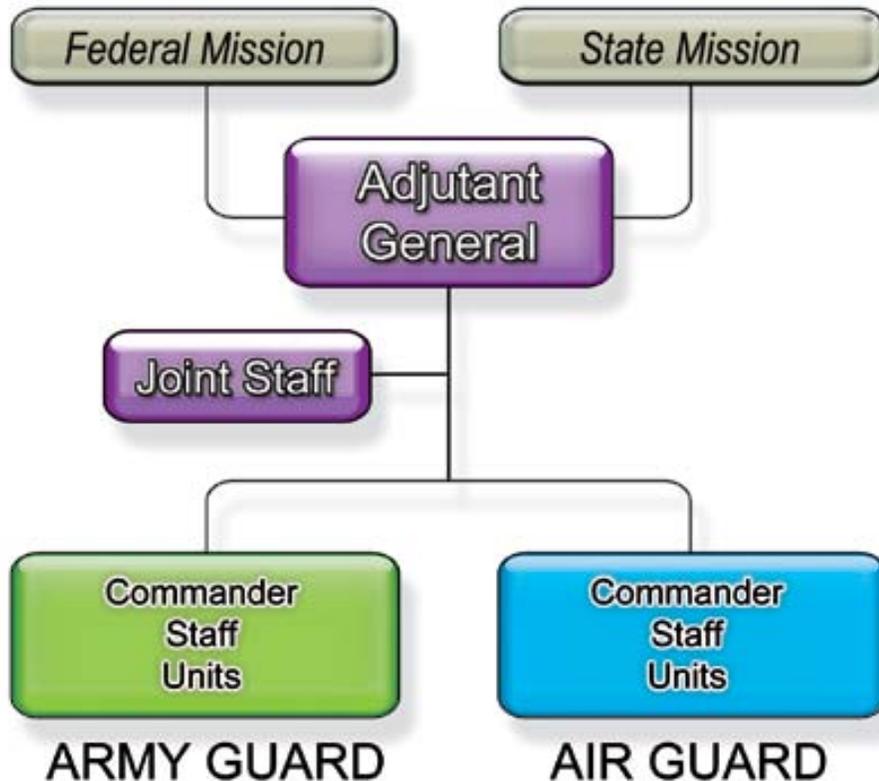
State Investment

Pay & Benefits	\$5,255,872
Goods & Services	\$6,190,677
Construction	\$10,768,253
Education	\$4,040,525
Total State Expenditures	\$26,255,327

TOTAL 2010 WVNG ECONOMIC IMPACT: \$412,129,947

\$16 IN FEDERAL FUNDS FOR EVERY STATE DOLLAR

West Virginia National Guard Command Structure



When in a federal status, the National Guard is commanded by the President through the Department of Defense. National Guard units are commanded by the Governor through the Adjutant General during peacetime and for state and federal (Title 32) missions. (see chart)

Overviews of each Army and Air Guard unit are found in the following pages. Each unit is supported by a staff at the state and unit levels. The state, or joint, staff mirrors the functional

staffs of the Army and Air Guard and serves as a liaison and support agency for units. In addition, the Joint Staff is a coordinating agency that operates in an intergovernmental, interagency environment to establish the vision for the West Virginia National Guard and to resource and manage state disaster response and other special mission activities. Staff functions and an overview of their accomplishments are outlined on the following pages.

Joint Forces Headquarters

Maj. John Knabenshue

1st Sgt. Jim Gregory

Joint Forces Headquarters - West Virginia is comprised of 240 Soldiers and Airmen, including the WVNG leadership. The unit is based in Charleston and has operations in Camp Dawson, Buckhannon, Williamstown, and Eleanor.

JFHQ-WV provides command and control

over all Army and Air Guard units in the state. Its mission is to provide trained, equipped and ready forces to deploy for federal/state missions.

JFHQ-WV performs unique and complex functions, ranging from federal deployments to state emergency response to local community support.

Joint Forces Headquarters Staff Sections

Personnel – manages promotions, awards and decorations, civilian education assistance, recruiting and retention incentive benefits, family support programs, and security clearances

- Processed nearly \$1 million in federal tuition assistance/more than \$4 million in state assistance

- Processed over 2,000 Montgomery GI Bill education assistance payments and helped 544 soldiers with bonus and student loan payments totaling more than \$5 million

- Plan and prepare for the administration of the Selective Service, when directed

- Coordinate Employer Support of the Guard and Reserve activities

Operations and Training - monitors readiness levels of units for federal/state missions, issues guidance/funding for training, manages military support to civilian authorities and state disaster response

- Operates the WVNG Joint Operations Center 24 hours per day, 365 days per year

- Provided military support to civilian agencies for more than 180 events and programs and 600 Guard members involved in memorial services for Senator Robert C. Byrd

- Conducted six large-scale emergency training events, providing communications, equipment, and personnel and deployed more than 1,000 soldiers for Operations Iraqi/Enduring Freedom

Logistics - manages food service programs, property accountability and supply systems, development guidance for maintenance activities and transportation planning

Strategic Doctrine, Plans, Training & Exercises – helps the Adjutant General develop and implement policy, plans, and strategy related to federal, state and homeland security missions

- Coordinated 12 State Partnership program events including a Rural Health Assessment; West Virginia's partnership with Peru is one of the most successful in the National Guard

- Conducted planning for significant national events including the G-45 Nuclear Summit and Operation Vigilant Guard, a multi-agency homeland defense exercise

Information Operations – manages network of more than 1,800 computers; national leader in fielding mobile incident site communications systems

- Deployed mobile communications kit to support the G45 Nuclear Summit, providing survivable mission critical communications services to key National Guard command elements

- One of only 10 states to field a mobile communications kit expansion module to support Federal Emergency Management Agency Region 3 and the National Capital Region

- Initiated a project to increase access to classified networks and information systems at eight West Virginia National Guard operating sites

Resources - manages and maintains accountability of all federal monies, equipment and property belonging to the West Virginia National Guard

- Processed military and civilian pay functions worth more than \$79 million

- Administered a budget of \$10,340,350; maintained accountability of more than \$500 million of equipment

- Completed six full scope audits, two follow up audits, one Air Force Audit Agency audit, and two Government Accountability Office audits

- Awarded more than 900 contracts totaling more than \$42 million



West Virginia Army National Guard

The West Virginia Army National Guard is comprised of 4,550 Soldiers and a full-time support staff of nearly 800 employees.

The Army Guard has 39 units operating in 35 communities around the state.

Our Vision:

Fort West Virginia, home of Citizen-Soldiers at their best - a vital part of America's force, well-trained and equipped, committed to excellence in serving and adding value to our communities, our state, and our nation.

Montani Semper Liberi -- Mountaineers are Always Free!



111th Engineer Brigade

Col. William Crane
Command Sgt. Maj. Terry W. Moran



The 111th Engineer “Black Diamond” Brigade provides command and control for two battalions, the 1092 Engineer Battalion in Parkersburg, W.Va., and the 771st Troop Command Battalion, in Charleston, W.Va. Missions of the units assigned to the command vary from horizontal and vertical engineering to transportation and maintenance support.

The 111th Eng. Bde. had a monumental year serving state and nation in the dual mission role. The brigade served as the Forward Operating Headquarters for many state emergencies and deployed subordinate units for Operation Iraqi Freedom, Operation Enduring Freedom, Operation New Dawn and to Bosnia, while fielding new pieces of equipment to include the command post of the future and the trailer mounted support systems that enhance war fighting and state active duty capabilities.

The 111th Eng. Bde. completed the most challenging year for state emergencies in over a decade, mobilizing and deploying in January and February for severe snow fall and in March and June for flood duty. The brigade controlled operations in both the northern and eastern panhandles, dispatching health and welfare teams to check on local citizens and deploying engineer equipment to support the Department of Highways.

During flooding in March, units worked

in Greenbrier and Raleigh counties to remove debris and assist local agencies delivering essential needs to families.

Executing a second mission, the 111th Eng. Bde. oversaw the return of the 115th Engineer Company from operations in Iraq. The brigade also provided support to the 1092nd Engineer Battalion and 153rd Public Affairs Detachment for deployments to Afghanistan and redeployment of the 753rd Explosive Ordnance Detachment from Bosnia.

During Annual Training 2010, the brigade fielded the new command post of the future with improved communication, power generation and planning capabilities. Also, the brigade conducted the annual Warrior Challenge that pits squad against squad in a two-day event where Soldiers demonstrate proficiency in troop leading procedures, weapons, first aid, and convoy operations.

The 111th Eng. Bde. also provided community support through the innovative readiness training program. This program benefits both the unit and community by providing realistic training opportunities for Soldiers while completing construction projects at a significantly reduced cost for local communities. The most significant project actively worked during 2010 was the Hurricane water impoundment project.



771st Troop Command Battalion

Lt. Col. David Soloninka

1st Sgt. Chadwick Money Penny



The 771st Battalion Troop Command has operational oversight of the 753rd Explosive Ordnance Disposal Company, 153rd Public Affairs Detachment, 249th Army Band, 3664th Support Maintenance Company, and the 1257th Transportation Company.

Throughout 2010, the 771st remained the command and control element of the West Virginia National Guard Chemical, Biological, Radiological, Nuclear and Explosive (CBRNE) Enhanced Response Force Package (CERF-P).

The CERF-P's ability to react to a CBRNE incident and assist local, state and federal agencies was validated by U.S. Army North during an exercise in June 2010 at Camp Dawson near Kingwood, W.Va. This year the 771st was also selected as the National Guard Bureau Region II winner for the Chief of Staff Army Supply Excellence Award in the Property Book Operations category IIB.

The 753rd EOD completed Kosovo Forces-11 and Kosovo Forces-12 missions, safely redeploying soldiers in July 2010. During the Operation Joint Guardian deployment, the 753rd was responsible for maintaining a safe and secure environment throughout Kosovo for the civilian population and NATO KFOR coalition troops. The 753rd is also postured to transition to an expanded manning authorization next year, almost doubling the unit's authorized manning.

The 153rd Public Affairs Detachment successfully completed an Operation Enduring

Freedom deployment in June 2010. Members of the 153rd were attached to the Combined Joint Special Operations Task Force in Afghanistan where they aided in combating enemy propaganda efforts and were charged with completing combat camera and public affairs team missions.

The 249th Army Band had a record breaking year, completing 72 missions, which was third in the nation for National Guard bands. The 249th played a significant role in high-

profile memorial services for the late Senator Robert C. Byrd of West Virginia. A member of the 249th also competed in the National Guard Army Bandsmen Junior NCO of the Year competition where he was chosen as runner-up.

The 3664th Support Maintenance Company visited Fort Pickett, Va., in 2010 to conduct company-level maintenance functions and training. This year, the 3664th was selected as the National Guard Bureau Region II Winner for the Chief of Staff Army Supply Excellence Award in the Property Book Operations category IIA. The maintenance company also provided support for many state duty missions throughout the year.

The 1257th Transportation Company continues to serve as the decontamination element for the CERF-P. The 1257th also participated in many state duty missions throughout the year.



1092nd Engineer Battalion

Lt. Col. Joseph P. Stephens

Command Sgt. Maj. Terry Lee



The 1092nd Engineer Battalion based in Parkersburg, W.Va., provides command and control over six engineer units stationed in eight locations around the state. These units are 1092nd Eng. Bn. Headquarters and Headquarters Company; 1092nd Forward Support Company in Point Pleasant; 115th Vertical Construction Company in Clarksburg and Kingwood; 601st Engineer Support Company in Buckhannon; 821st Horizontal Construction Company in Summersville and Spencer; 119th Sapper Engineer Company in Moundsville and Parkersburg; and the 193rd Equipment Support Platoon in Parkersburg.

The 1092nd Eng. Bn. is deployed to Afghanistan where it has command and control of six engineer companies. The unit has excelled at providing horizontal and vertical construction missions, force protection, and civil military operations in its assigned area of operations. The unit is expected to return in Spring 2011.

Earlier in the year the 115th Eng. Co. returned from a one-year northern Iraq deployment in which soldiers built lodging, dining and recreational facilities for U.S. and coalition forces.

The 119th Sapper Eng. Co. celebrated activation mid-2010 and stands ready and poised to exhibit its unique abilities. The unit adds 100 Soldiers whose mission is to conduct mobility, counter mobility, and survivability missions for brigade combat teams.

The remainder of the battalion continued to train for full spectrum operations, which include war fighting, homeland security and emergency response.

The 821st Eng. Co. trained on specific skills for the Chemical, Biological, Radiological, Nuclear and

High-Yield Explosive Enhanced Response Force Package (CERF-P) mission, validating proficiency during Operation Vigilant Guard in November. During this exercise, 821st soldiers conducted search and extraction operations.

The battalion took the lead in responding to June flooding in the southern part of the state, providing disaster relief and recovery assistance. The 821st was also part of a larger task force when the state was impacted by heavy snowfall in the winter of 2009-2010.



77th Brigade Troop Command

Lt. Col. William Suver

Command Sgt. Maj. Rickie R. Brittain

The 77th Brigade Troop Command located in Glen Jean, W.Va., provides command and control for four battalions containing 2,045 Army National Guard Soldiers.

The subordinate units are 2nd Battalion, 19th Special Forces Group (Airborne); 1st Battalion, 150th Armored Reconnaissance Squadron; 1st Battalion, 201st Field Artillery Regiment; and 151st Military Police Battalion.

During flooding in May, the Brigade was called to state duty to support “wellness”

missions in Mingo and Wyoming Counties. Wellness missions consisted of establishing distribution points for and delivery of water, food, and cleaning supplies. 77th Brigade personnel also provided support to the West Virginia Joint Operations Center.

The 77th Brigade Troop Command continues to provide leadership, guidance and support to all subordinate units and family readiness groups as they continue to train and support local state or wartime missions.

2nd Battalion, 19th Special Forces Group (Airborne)

Lt. Col. James M. Jones

Command Sgt. Maj. Kevin L. Harry



The 2nd Battalion, 19th Special Forces Group (Airborne) is comprised of Headquarters Company, Support Company, and Company C from West Virginia. Company A hails from Rhode Island and Company B resides in Ohio.

In 2010, the battalion deployed three Special Forces Operation Detachment Alpha (SFODA) teams to Africa to support Operation Enduring Freedom-Trans Sahara for Joint Combined Exchanged Training (JCET) programs. One SFODA deployed to Kenya in support of the Joint Chief of Staff Exercise Noble Piper.

JCET programs are designed to allow

Special Forces Soldiers to conduct training exercises jointly with host nation security forces to assist with foreign internal defense, humanitarian operations, disaster response, and civic projects.

This program allows Special Forces soldiers to use their technical, tactical, linguistic, and cultural skills with host nation soldiers and civilian agencies. During this year’s overseas training events, 2/19th SFG (A) soldiers taught small unit tactics, individual and heavy weapon marksmanship, convoy operations, checkpoint/roadblock procedures and medical training to over 400 hundred soldiers in four countries.

In addition to overseas training exercises in 2010, the battalion provided Liaison Teams to county emergency management centers and health and welfare teams around the state during snow and flood emergencies.

In order to stay current on the latest tactics, techniques, and procedures, the battalion conducted sustainment training throughout the year in areas such as: Special Forces Advanced Urban Combat, Special Forces Basic Combat Course, Dive Sustainment, Mountain Sustainment, Military Free Fall Sustainment, and Special Forces Medical Sustainment.

1st Battalion, 150th Armored Reconnaissance Squadron

Lt. Col. Chris Selvey

Command Sgt. Maj. Ronald Keller



The 1st Battalion, 150th Armored Reconnaissance Squadron picked up in 2010 where it ended 2009 -- preparing to return from its second deployment for Operation Iraqi Freedom.

During its deployment, the squadron was based at Camp Stryker and occupied an area southwest of Baghdad approximately the size of Rhode Island. One of the squadron's troops occupied a Joint Security Station in Yusifiyah where U.S. Soldiers lived and worked with Iraqi Army soldiers.

Soldiers of the 1-150th ARS completed more than 2,300 combat and logistics patrols, participated in more than 30 combined operations with Iraqi Security Forces (ISF), and assisted ISF in the discovery and disposal of more than 150 weapons caches. The cache discoveries resulted in more than 6,400 pieces of munitions being destroyed.

The squadron aggressively pursued economic stimulus to assist the local population in its area of operations by using micro grants and project funds. Types of businesses assisted included food and butcher shops, electronic stores, auto shops, hardware stores, restaurants,

and an animal clinic.

The unit also helped Iraqi communities with infrastructure and civics projects, including renovation or construction of five schools, drip irrigation systems for farming, the installation of solar powered streetlights for safety, water canal clearing, and training for female Iraqi security guards.

The unit's effort during the deployment was recognized by the Secretary of Defense when he awarded the 1-150th ARS a Meritorious Unit Citation. This citation is symbolized by a streamer hung on the Squadron Colors and a badge worn on the dress uniform of every deployed member.

After arriving in the United States, Soldiers and family members participated in several Yellow Ribbon reintegration events that offered a variety of classes on benefits and services. In late summer, Soldiers were recognized for their service and sacrifice at Freedom Salute award ceremonies throughout the state.

The year closed with the 1-150th ARS returning to individual and crew served weapons training and preparing to field a newer version of the Bradley Fighting Vehicle.

1st Battalion, 201st Field Artillery Regiment

Lt. Col. Clay Coatney

Command Sgt. Maj. Bobby L. Cales



1st Battalion, 201st Field Artillery Regiment is known as the oldest continuous service unit in the Army -- the 1st West Virginia -- established on February 17, 1735.

During 2010, the training focus for the battalion, to include the 1201st Forward Support Company, was on individual warrior tasks in preparation for possible deployment.

The 1201st Forward Support Company began 2010 by competing in the Phillip A. Connelly competition at Camp Dawson near Kingwood, W.Va. Unit soldiers brought home "first place" in Army Food Service in the Army National

Guard category and were recognized for their efforts at a ceremony in Reno, Nev. After the competition, FSC members concentrated on warrior tasks and battle drills in preparation for mobilization with the battalion.

During Annual Training, the 201st completed a significant number of required warrior tasks, battle drills, and medical and dental preparedness tasks. Soldiers were trained in several scenarios that included dealing with groups of agitated civilians and Improvised Explosive Device attacks on convoys. Soldiers were trained on proper convoy security procedures using the Vehicle Convoy Operations Trainer, Humvee Egress Assistance Trainer, and individual and crew served weapons qualifications. Training culminated in July with the battalion completing Soldier Readiness Processing, the final pre-mobilization task.

The battalion entered active federal service on Sept. 13 and 463 soldiers reported to Fort McCoy, Wis., on Sept. 17 to complete mobilization training. The unit is currently deployed to support Operation New Dawn and is scheduled to return in mid-2011.



151st Military Police Battalion

Lt. Col. James P. McHugh

Command Sgt. Maj. Lonnie Bryson

The West Virginia Army National Guard's 151st Military Police Battalion and its subordinate company elements had a productive and challenging year. The Battalion Headquarters deployed in support of Operation Iraqi Freedom, and the 156th MP Detachment is preparing for an Enduring Freedom deployment. Each Military Police unit is deployable by itself and is trained, equipped and prepared for dual state and federal missions.

The 151st MP Bn. deployed to Iraq with a primary mission to conduct police professionalization operations in Anbar Province, partnering with Iraqi Police at provincial and district levels. The focus was to provide professional, relevant law enforcement training, plans and course material that would ensure the Iraqi police could maintain security after the drawdown of U.S. forces.

The battalion also assumed responsibility for the closure and turnover of Al-Taqaddum to the Government of Iraq, the largest base closure operation conducted by United States Forces-Iraq to date. This placed responsibility on the battalion headquarters' 83 Soldiers for the 27 square kilometer base that had, in its prime, been home to 7,500 U.S. forces and the major logistics hub for United States Forces-West. Upon successful completion of the base turnover, the battalion relocated to Camp Ramadi and continued police professionalization missions.

The battalion developed and implemented a Mobile Training Team plan for conducting training throughout the Anbar Province of Iraq, providing hundreds of hours of classroom and practical instruction to hundreds of Iraqi Police

officers, corrections officers, investigators and supervisors. The battalion was also responsible for maintaining critical key leader engagements with provincial and district chiefs of police across the province. Upon return from



deployment, the battalion executed its logistical restaging plans, yellow ribbon reintegration events and post deployment health assessments.

154th MP Company

During 2010, the 154th MP Company accomplished many tasks, most notably completing the first year of training as a separate entity. The unit began the year with 30 Soldiers, including many senior members away serving other commands on overseas deployments. Despite the lack of senior personnel, the 154th MP Co. supported three state call-ups for blizzards and floods and the Martinsburg air show. Two major accomplishments for the year were an increase from 49 percent assigned strength and 34 percent trained in job specialty to 80 percent assigned strength and 53 percent trained in job specialty.

156th MP Detachment

During 2010, the 156th MP Detachment trained on First Army pre-mobilization tasks in preparation for deployment to Operation Enduring Freedom. The 156th executed an aggressive pre-mobilization training plan, and 100 percent of the unit became certified on the 32 warrior tasks, 12 battle drills and 235 subtasks required by First Army.

Throughout the year, 13 Soldiers also took on additional schools to become qualified in military police investigations, traffic accident investigations or force protection. The 156th has more soldiers qualified in these additional specialties than ever before. Military Police soldiers from around the state volunteered to deploy with the unit. The three-week Annual Training at Fort Pickett, Va., consisted of convoy operations, military operation in an urban environment, and dismounted operations.

The training year wrapped up with a two-week training session with the Fort Bragg Provost Marshal's Office and a three-day training event inside a live fire shoot house.

157th MP Company

The 157th MP Co. started 2010 near 75 percent strength and lacking in senior grade and trained soldiers to meet wartime missions. The unit command focused on recruiting quality Soldiers; reclassifying soldiers to fill critical positions; filling senior grade positions with quality, trained noncommissioned officers; and training Soldiers aggressively through tough realistic training events.

Despite new requirements for recruiting military police Soldiers, the 157th has been outstanding, filling the unit to 94 percent strength. The percent of qualified senior grade soldiers has grown to 80 percent, and the unit has

become classified as readily deployable.

The unit conducted the toughest and most realistic training possible over the last year to prepare for wartime and homeland defense missions. Soldiers conducted required training and an evaluation process to become certified as the West Virginia National Guard Response Force (NGRF), and all soldiers assigned to the NGRF have been trained and certified in non-lethal weapons. The unit conducted three live fire exercises, a field training exercise, and was the primary security element for the 167th AW air show.

863rd MP Company

The focus of the 863rd Military Police Company this year has been recruiting and retaining quality Soldiers and training all Soldiers to be technically and tactically proficient. Although the company lost many Soldiers to other unit deployments, the 863rd saw significant increases in manning and readiness.

The unit planned and executed an essential task-driven training program for the company's core mission and National Guard Response Force mission. Training included live fire exercises, a field training exercise at Fort Pickett, Va., and certification in non-lethal weapons. During this period, the company supported several state duty missions and provided security forces for community-based missions to include Bridge Day in Fayetteville, W.Va., and the air show in Martinsburg, W.Va.



State Aviation Command Col. Joseph Bongiovanni



The Division of Aviation consists of three sections under the supervision of the Division Chief or State Army Aviation Officer. The three divisions are aviation operations, training, and standardization branch; the aviation systems branch; and the aviation medical section.

The State Aviation Command provides oversight of all aviation organizations within the West Virginia Army National Guard.

Detachment 28, OSAC

Detachment 28, Operational Support Airlift Command is located at Army Aviation Support Facility #1 in Williamstown, W.Va., next to the Mid-Ohio Valley Regional Airport. It consists of one C-12 airplane and eight personnel who provide operational support airlift to the Department of Defense and West Virginia National Guard. Det. 28 OSA recently returned from a 12-month deployment to Afghanistan.

AASF #1

Army Aviation Support Facility #1 is located in Williamstown, W.Va., next to the Mid-Ohio Valley Regional Airport and conducts flight operations, training and maintenance for all units assigned to the Williamstown Readiness Center.

AASF #2

Army Aviation Support Facility #2 is located in Wheeling, W.Va., next to the Ohio County Airport and conducts flight operations, training and maintenance for all units assigned to the Ohio County Armory.

Fixed Wing Army Aviation Training Site

The Fixed Wing Army Aviation Training

Site, which has been awarded the title of “Learning Institution of Excellence” is located in Bridgeport, W.Va., and is the only Army training site that provides Army aviators with fixed wing training. This instruction is conducted in the C-23, C-12, KA300, and C-26 aircraft.

C-23 Sherpa trainers provide classroom and flight training to pilots and enlisted flight engineers. The training consists of aircraft flight qualification, aircraft loading and configuration, and night operations, to include night vision goggle flying. The C-23 Sherpa section also provides training for para-drop operations and remains the Army’s medium lift workhorse supporting overseas contingency operations.

FWAATS responded to increasing need for Special Electronic Mission Aircraft pilot training by qualifying pilots in the C-12 and KA300 aircraft. Pilots undergo initial qualification, advanced instrument examiner training, instructor qualification and standardization training, and special mission training.

The C-26 section continues to support contingency operations, including those in Afghanistan, Colombia, and others. Pilots are trained in initial and advanced instrument examiner qualification. The Air Guard C-26 flight training is also conducted at the FWAATS.

Over the past 18 years, the FWAATS has trained more than 2,150 Army aircrew members from all states and territories. The school graduated 180 students in 2010, providing the basics in fixed wing doctrine for the Army.



772nd Troop Command (Aviation)

Lt. Col. Larry A. Graham

Command Sgt. Maj. Daniel H. Little

The 772nd Aviation Troop Command is located at the Williamstown Readiness Center in Williamstown, W.Va., next to the Mid-Ohio Valley Regional Airport.

The Battalion Headquarters is responsible for administrative, training, and logistical support to rotary wing aviation units in the West Virginia Army National Guard. The unit’s mission is to provide trained, equipped, and ready units capable of mobilizing and deploying in support of federal and state missions. The battalion has 12 units under its command.

Company C, 1/150th Assault Battalion

Company C, 1/150th Assault Battalion is located in Wheeling at the Ohio County Armory next to the Ohio County Airport. The unit is a 10-ship, UH-60A Blackhawk Helicopter Assault

Company supported by one detachment from each of the three other support companies within the 1-150th Air Assault Battalion.

The battalion’s federal mission is air assault and air movement operations in the division’s area of operations. The state mission is to provide general aviation support to the governor and state citizens in times of emergency.

The unit spent the majority of the year training for a 2011 deployment to Kosovo. In addition to many other areas of expertise, Company C, 1/150th added a fire fighting capability this year.

Company C, 2/104th General Support Aviation Battalion

Company C, 2/104th General Support Aviation Battalion is located in Williamstown,



W.Va. The unit is a 12-ship, HH-60L Blackhawk Helicopter Medical Evacuation Company split between West Virginia and Tennessee.

The West Virginia portion of the company has six of the 12 HH-60L helicopters, two of the four Forward Support Medical Evacuation Teams, and the Company Headquarters. The unit is also supported by one detachment from each of the three other support companies within the 2/104th GSAB.

The company's federal mission is to provide aeromedical evacuation support in the division's area of operations. The state mission is to provide aeromedical evacuation and search and rescue capability to the governor and state citizens in times of emergency.

Co. C, 2/104th soldiers proved their capabilities during a dramatic rescue operation in February. A Navy Seahawk helicopter crashed on a remote snow-covered mountainside in Pocahontas County with 17 people on board. Co. C, 2/104th helicopters located the crash site and lowered two flight medics via hoist to care for the injured through the night. All 17 people survived the crash.

One month later, approximately half of the unit (including many of the Pocahontas County rescue team) were deployed on a short notice, 12-month mission to Afghanistan.

Detachment 1, Company B, 1/376th Security and Support Aviation Battalion

Detachment 1, Company B, 1/376th Security and Support Aviation Battalion is located in Williamstown, W.Va. The unit is a four ship OH-58 Helicopter Detachment that falls under the 35th Combat Aviation Brigade in Lincoln, Neb.

The unit's federal mission is to perform command, control, and communications limited air movement flights for the division. The state mission is to provide reconnaissance and observation in support of local law enforcement, counter narcotic drug interdiction, and search and rescue operations.

During the year, unit members helped law enforcement personnel locate and seize more than 300,000 marijuana plants in the state as part of an interagency drug eradication program.

Detachment B3, 834th Aviation Support Battalion

Detachment B3, 834th Aviation Support Battalion is located in Williamstown, W.Va. The unit is currently in a reset phase following a 12-month deployment to Iraq.

Unit members are responsible for maintaining the UH-60 Blackhawk helicopter and the OH-58 Kiowa helicopter, but they have the capability to perform maintenance on all Army helicopters.

Detachment 1, 131st Aviation Intermediate Maintenance Company

Detachment 1, 131st Aviation Intermediate Maintenance Company is located in Wheeling, W.Va.

The unit is a small maintenance detachment consisting of 20 Soldiers that was established in West Virginia on Sept. 1. The unit's mission is to maintain the UH-60 Blackhawk helicopter.



Medical Command Lt. Col. Stephen Eshenaur

The primary function of the West Virginia Army National Guard Medical Command is to provide healthy Soldiers that are fit for mobilization. The processes undertaken by the Medical Command include an annual periodic health assessment and dental assessment for every Soldier in the WVARNG. The purpose of these assessments is to identify issues that may prevent a Soldier from mobilizing.

Beginning this year, dental treatment, at no cost to the Soldier, became available, which further enhances the readiness of units. Additionally, during assessments Soldiers are counseled on health improvement behaviors that can be undertaken to improve mobilization status. Soldiers are immunized annually for

influenza, Hepatitis A and B, and tetanus-diphtheria.



Soldiers also receive medical and dental screenings prior to mobilization during Soldier Readiness Processing. Due to the diligence of MEDCOM, West Virginia has consistently been recognized by mobilization stations as a provider of Soldiers "fit to fight."

The combat lifesaver program in the state is setting the example for the rest of the country in terms of realistic and viable training for deploying Soldiers. The combat lifesaver training is consistently rated very high by attending Soldiers. This past year, CPR was added to the curriculum, which adds value to the students' skill sets.

197th Regimental Training Institute

Col. David L. Bowman

Command Sgt. Maj. James L. Allen

The 2010 Training Year was one of the most successful years in recent history for the 197th Regiment. During 2010, the RTI successfully achieved full accreditation for the Cavalry Scout Course, the Military Police Course, the Heavy Equipment Operator Course and the Carpentry/Masonry Course. The accreditation inspections are the benchmark by which training institutions are measured, and the 197th Regiment excels in this area. As a result of its accreditation inspection, the Heavy Equipment Operator and the Carpentry/Masonry Courses received the Institution of Excellence nomination, the first such designation in the RTI's 53-year history.

During the year, the 197th Regiment trained 395 National Guard, Reserve and Active Duty Soldiers from 31 states and territories with a graduation rate of 100 percent. In addition to military occupational specialty courses, the 197th Regiment offered Officer Candidate School, Combat Lifesaver Course, Army Basic Instructor Course and Small Group Instructor Course.



The 197th Regiment continues to seek opportunities to grow the schoolhouse by attracting more training opportunities to Camp Dawson.

In August, the National Guard Bureau Training Division approved the Regiment's request to teach the

Military Police Basic Noncommissioned Officer Course starting in 2012. A request to teach the Heavy Equipment Operator Basic Noncommissioned Officer Course is still under review by the National Guard Bureau.

Looking to the future, the 197th Regiment remains in a strong position to bring new training opportunities to West Virginia. Facilities are second to none and continue to improve with new construction on a multipurpose facility, indoor shoot house, convoy lanes and improvements to live fire ranges. Camp Dawson's upgraded facilities matched with an increase in unit strength, four accredited courses and the Institution of Excellence nomination position the 197th Regiment as a valued asset to the United States Army.

Special Operations Detachment-Europe

Col. Russell A. Crane

Command Sgt. Maj. Terry Hall

Special Operations Detachment - Europe (SOD-E) is based at Camp Dawson W.Va., and is tasked with supporting the United States Special Operations Command - Europe (SOCEUR).

SOD-E's primary mission is to provide command and control of Special Operations Forces under the command of SOCEUR. This is a theatre-level mission in which SOD-E

members play an integral support role. SOD-E's rapid ability to deploy on short notice and serve as a command and control element of Special Operations Forces has led the unit to be utilized in support of several theatre-level missions. SOD-E members have also provided sustained augmentation for specific missions to SOCEUR and Special Operations Command - Africa that



are headquartered in Germany. SOD-E members are able to plan and integrate themselves at the strategic-level and also operate at the tactical-

level when directed.

In addition to the unit's federal mission, SOD-E members are tasked with conducting sustained operations in support of federal and state-declared emergencies. SOD-E is organized into seven sections: Command Group, Operations, Logistics, Personnel, Intelligence, Communications and Staff Judge Advocate. Special Forces career branch Soldiers staff the command and operations sections while branch-specific career trace Soldiers staff the remaining five sections. SOD-E continues to prepare itself for an upcoming deployment in 2011.

Recruiting & Retention Command

Maj. John Hess

Sgt. Maj. Larry Becher



Focus and flexibility were key attributes that made mission year 2010 a success for the West Virginia Army National Guard Recruiting and Retention Battalion. At the beginning of the year, the Army National Guard changed its strength maintenance philosophy from a focus on strength to a focus on readiness. The effort was to recruit high quality Soldiers into targeted positions.

As a result, West Virginia met National Guard Bureau end strength goals and received several awards recognizing the outstanding effort of the state's recruiting and retention staff.

The Guard Recruiting Assistance Program completed its fifth year and continues to

encourage current soldiers to bring new Soldiers into the Guard. West Virginia awarded more than \$500,000 to soldiers under GRAP.

The Recruit Sustainment Program, which helps prepare recruits for Basic Training and Advanced Individual Training, is paying great dividends for the state as Soldiers are performing better under the demands of entry-level training.

West Virginia has worked diligently to establish a great relationship with the West Virginia Secondary Schools Activities Commission, exposing the National Guard to 76,000 high school student-athletes and administrators throughout West Virginia. The Guard participated in more than a dozen WVSSAC-sanctioned events during the year.

Recruiting and Retention also placed greater emphasis on utilizing National Mobile Event Team assets such as NASCAR, Indy Racing League Car, and Patriot Chopper to promote harmony and foster great working relationships with community leaders. The battalion utilized National Mobile Event Team assets at 34 functions, generating more than 1,000 leads. The marketing section also supported 206 community functions. The battalion's goal, simply stated, is to be embedded in local communities and be considered valued and contributing members.



West Virginia Air National Guard

The West Virginia Air National Guard is comprised of 2,401 traditional guard Airmen and a full-time support staff of more than 760 employees.

The WVANG is organized into two wings:
130th Airlift Wing in Charleston and the
167th Airlift Wing in Martinsburg.

Our Vision:

A professional, mission-ready military force prepared for the future, ready and fully capable of meeting all present and future missions of nation, state, and community.



130th Airlift Wing

Col. Timothy L. Frye

Command Chief Master Sgt. Marshall N. Adkins

“Delivering Freedom with Courage” is the motto of the 130th Airlift Wing, and Airmen fulfilled this mission and distinguished themselves through exceptionally meritorious service this year.

The 130th Airlift Wing, stationed in Charleston, W.Va., includes a Wing Headquarters staff and four groups: operations, maintenance, mission support and medical.

Members of the Wing participated in airlift, airdrop and air evacuation missions in combat zones and played a vital role in the rescue of 17 personnel from a U.S. Navy helicopter crash.

The Wing also gained administrative control of the 167th Aero Medical Evacuation Squadron from Martinsburg, W.Va., creating new opportunities for state citizens.

In 2010, the Wing supported several overseas deployments. Over 150 operations,



and support personnel deployed to Afghanistan to conduct airlift, airdrop and air evacuation missions, in various locations and environments, with five C-130 aircraft. In addition, one RC-26 aircraft provided intelligence, surveillance and reconnaissance missions in support of national and state directed missions. While more than 120 airmen returned from Afghanistan in November, more than 80 members continue to be deployed in Afghanistan, Oman, Saudi Arabia, Qatar, and Kyrgyzstan.

The continents of Africa and Antarctica also hosted Wing members throughout the year. Crews and maintainers were strong participants in Unified Response, which consisted of flying aid and reconnaissance missions into Haiti to assist with earthquake relief. This mission continued for more than a month.

On the home front, the Wing was chosen to receive Real Time in the Cockpit modifications for eight C-130s. This system will enable the Wing's aircraft to better communicate with command and control agencies and other war fighters. Additionally, it will enable the aircrew to utilize a moving map display at the pilot, co-pilot and navigator stations to enhance situational awareness.



The 130th Airlift Wing also provides vital air transportation for the West Virginia National Guard Chemical, Biological, Radiological, Nuclear and High-Yield Explosive Enhanced Response Force Package (CERF-P).

The Wing received an “Excellent” or “Mission Ready” rating on all exercises and inspections during the year, including those focused on administrative compliance, logistics management and aircrew evaluations.

In February, members of the 130th Airlift Wing played a significant role in saving 17 lives following the crash of a Navy helicopter in a remote area of West Virginia. A 130th Airlift Wing crew located the downed helicopter and provided overhead cover and communications for 18 hours. The communications link was vital due to the remoteness of the location. For a period of time, the C-130 was the only link the West Virginia Joint Operations Center had for coordinating helicopter support and ground parties attempting to reach the crash site in adverse weather. The Wing sent a six-person Security Forces team to guard the crash site following the rescue of personnel.

The 130th Airlift Wing continues to be a valuable partner for communities in need. During the year, the 130th responded to floods and snow emergencies, bringing much needed



relief to state citizens.

Members of the Wing had the honor and privilege of participating in memorial services for the late Senator Robert C. Byrd. More than 223 Airmen were involved in some capacity.

From engaging in the Global War on Terrorism to assisting citizens of this country with flood, snow and fire relief, the professionalism, knowledge, and technical skills of 130th Airlift Wing personnel contributed greatly to the fulfillment of national and state objectives.

Construction

The 130th Airlift Wing began construction on the final phase of the Aircraft Maintenance Hangar Complex. Phase One included construction of the new 53,000 square foot Maintenance Hangar and Shops at a cost of approximately \$16.8 million dollars. The facility

130th AW Flying Operations

C-130 hours flown: 3,677.5

Combat hours: 890.8

Passengers transported: 18,851

Short tons of cargo airlifted: 3,541.5

C-26 hours flown: 158.4

Combat sorties: 826

Students trained: 22

will house a large bay for aircraft inspection and repair. The adjoining area will house specialized aircraft maintenance shops.

Phase Two is underway and should be completed and the facility ready for occupancy by October 2011. The new 71,600 square foot fuel cell hangar is estimated to cost approximately \$22 million. The fuel cell hangar will house additional specialized maintenance shops. The base is striving in its design to ensure that the new hangar will meet the requirements for a LEED certified “Silver” building and EPA 2005 energy requirements, and will be among the most energy efficient and environmentally

friendly facilities in the National Guard.

Two other large projects are currently in the planning phase – a new base entrance from Coonskin Drive and an improved communications facility. The Coonskin Drive project will result in the base having a secure entry for Air Force and Army National Guard members. The project involves construction of a new bridge into Coonskin Park, which will greatly enhance access to the park for the public.

The communications facility is under design and, when completed, will provide a centrally located system for both intra-base and off-base telephone and computer communications.

167th Airlift Wing

Col. Roger L. Nye

Command Chief Master Sgt. John H. Alderton



Airmen with the 167th Airlift Wing had their mettle tested in 2010 during a variety of missions, both at home and abroad.

The Wing -- based in Martinsburg -- geared up for an Operational Readiness Inspection at Volk Field in Wisconsin. As the Wing ramped up training for the ORI, it simultaneously planned for the inaugural Thunder Over the Blue Ridge air show and open house, which would ultimately attract more than 80,000 visitors to the base during Labor Day weekend.

One hundred eight Airmen from the Wing deployed around the world in 2010. Twenty-five members of the unit's Security Forces Squadron deployed to Eskan Village, Saudi Arabia, while 15 firefighters were dispatched to Kuwait. Eight Airmen from the Force Support Squadron also deployed to Manas, Kyrgyzstan.

In January the Wing was used as a staging area to deploy much needed supplies to Haiti after an earthquake devastated the area. Airmen were responsible for ensuring that 385,000 pounds of critical life-saving supplies were delivered to victims by military and civilian aircraft. For six days hundreds of Airmen worked around the clock in an effort to load medical supplies and equipment, generators, air conditioning units, tents, food and water for humanitarian flights to the airport in Port-

au-Prince, Haiti. The base was chosen to support this mission due to its ideal proximity to the National Capital Region.

Airmen from the 167th earned a number of accolades during 2010. Three vied for top honors in the nationwide Airmen of the Year competition held at Andrews Air Force Base, Md. Senior Airman Luke A. Shambaugh, Tech. Sgt. Brandon J. Layman and Staff Sgt. Glenn F. Macher III earned that right after being selected as top Airmen in their respective categories during the state-wide competition.

Maj. Peter J. Gross, a senior active duty advisor for the C-5 conversion process, was awarded the Bronze Star Medal for his yearlong mission in Afghanistan. Retired Lt. Col. Sandra L. Duiker made the trek back to the Wing from her home in Texas to receive the West Virginia Legion of Merit. The former flight nurse is the recipient of two Bronze Star Medals.

More than 75 Airmen were called out to support Operation White February when back-to-back blizzards pummeled the area. Airmen said it was the worst blizzard to hit the area in 20 years but kept the base operational and helped area communities clear snow-covered streets.

Whether helping to dig out area residents from the elements or helping to educate students, the 167th continued in its role assisting communities.



Airmen and their loved ones raised more than \$6,200 during the 7th annual St. Jude Children’s Research Hospital Bike, Run, Trike and Walk-a-Thon. Bikers, runners and walkers tackled a three-mile course around the base, while a separate course was designed for the young trikers who participated in the fundraiser’s inaugural event.

More than 250 Airmen were honored during the second Hometown Heroes Salute ceremony in December. The program is designed to honor Airmen who deployed more than 30 days since Sept. 11, 2001.

Eight members of the Wing’s Base Honor Guard helped pay tribute to the late Sen. Robert C. Byrd as he was brought to lie in state at the West Virginia Capitol. 167th Airmen participated in providing military honors and assisting in a memorial service for the longest serving member of Congress. The 167th Base Honor Guard

167th AW Flying Operations

C-5 hours flown: 3,000+

Passengers transported: 1,685

Tons of cargo airlifted: 1,333

Sorties: 728

participated in 25 base and community presentations throughout the year.

The 167th hosted its open house to coincide with the Thunder Over the Blue Ridge air show. The United States Air Force Thunderbirds and United States Army Parachute Team Golden Knights headlined the prestigious aerial show. The last time the two elite teams performed at the Martinsburg base was in 1992. In addition, spectators were treated to several civilian aerial performances.

Two of the Wing's new hangars hosted a Kids Village and the Veterans Affairs Medical Center's 2010 Welcome Home American Heroes Celebration during the open house.

Construction

Three C-5 conversion projects were done or expected to be completed in 2010.

Construction of the C-5 squadron operations building was completed in July 2008 at a cost of \$6.7 million. The 30,000 square foot building houses the Wing's flying functions.

The Wing's new C-5 fuel cell hangar was



completed in 2010 at a cost of \$26.7 million. The 80,600 square foot hangar fully encloses a C-5 aircraft and provides exhaust, ventilation and breathing air systems for repair and maintenance of the C-5 Fuel System.

The C-5 Avionics Shop is a 15,000 square foot addition to the west side of the general purpose maintenance hangar. The project, scheduled to be completed in December, will finalize the relocation of all maintenance functions into one centrally controlled area.

In addition, the extension and upgrade of the base's runway-taxiway was awarded in October at a price tag of \$8.1 million. The project, which is projected to be completed in November 2011, includes mass excavation, new taxiway lighting, relocation of utilities, paving, site drainage and asphalt shoulders.

Building 110, one of the original buildings on base that at one time housed nearly all of Wing's personnel and aircraft, was turned over to contractors in October for demolition.

As the 167th Airlift Wing enters into the next decade and embraces its role as a fully operational C-5 Galaxy unit, the Wing's motto of "Mountaineer Pride Worldwide" serves as a compass to tackle any mission, anytime, anywhere.



West Virginia National Guard Homeland Defense Joint Task Force

- **Joint Interagency Training and Education Center**
- **Civil Support Team**
- **Counter Drug**
- **CBRNE Enhanced Response Force Package**
- **Memorial Tunnel**
- **Critical Infrastructure Protection Mission Assurance Analysis**



Joint Interagency Training and Education Center

Lt. Col. Randall Isom

Command Sgt. Maj. Michael Lewis



The mission of the Joint Interagency Training and Education Center is to educate, train, and exercise Department of Defense and joint intergovernmental, interagency, and multi-national spectrum partners in conjunction with on-going homeland defense operations. The unit also executes defense support to civil authorities and homeland defense missions as directed by the Department of Defense and the National Guard Bureau.

The U.S. Army approved the JITEC concept plan and published an authorization document establishing the JITEC as an active National Guard unit in February 2010. A public ceremony was conducted on Sept. 11, 2010, to introduce the new unit. The JITEC is a Title 32 National Guard training and education organization. The JITEC supports civil-military training and education utilizing a cadre of military and civilian subject matter experts for homeland defense and civil support activities in four focus areas: Chemical, Biological, Radiological, Nuclear, High Yield Explosives; Critical infrastructure

Protection; Continuity of Operations/Continuity of Government; and Information Sharing.

As a national homeland security capability, the JITEC provides training to active and reserve military components, intergovernmental and interagency partners, and emergency management and first-responders focused on civil support and emergency preparedness.

The JITEC training and operational



capability is based at three locations in West Virginia -- Camp Dawson near Kingwood; the St. Albans Readiness Center; and the Memorial Tunnel Training Complex near Gallagher, W.Va.

The JITEC's core CBRNE capabilities are found at the Center for National Response, which operates the Memorial Tunnel Training Complex. The Tunnel was originally a 2,800 foot, two-lane interstate highway tunnel, and is now a unique training facility that provides several scenarios: post-blast rubble event; subway station and train mishaps; weapons of mass destruction laboratories; highway WMD hazardous material incident; a cave and a bunker complex; and a confined space emergency egress trainer. The CNR staff additionally conducts full-scale exercises throughout the United States and its territories for military and civilian first responders utilizing mobile training teams.

The CBRNE Training Battalion is tasked with training and evaluating 17 CBRNE Enhanced Response

Force Packages and 10 Homeland Response Forces, and additionally provides scenario-based training for 57 National Guard Weapons of Mass Destruction Civil Support Teams. JITEC additionally provides support to national exercises that seek to improve command and control and operational relationships with internal, regional civilian, federal, and military partners.

JITEC's Critical Infrastructure Protection Battalion provides operational support to the Defense Industrial Base, Defense Contracting Management Agency, and the Department of Homeland Security to conduct vulnerability assessments on high consequence critical infrastructure. JITEC is the lead entity for support to the Super Bowl, World Series and G-20 Summit.

Since its inception, the JITEC has trained more than 94,500 military and civilian first responders in CBRNE operations; conducted more than 1,600 training exercises; and performed 24 CERF-P external evaluations. Additionally, the JITEC has conducted about 200 vulnerability assessments on critical infrastructure in 30 states, including recent vulnerability assessments in support of the Super Bowl and the Presidential Inauguration. JITEC staff has also conducted 22 training courses in 16 states, providing training to more than 500 state and local infrastructure protection planners, first responders and emergency managers.



35th Civil Support Team (WMD)

Maj. Darrin Willard

Sgt. 1st Class Brian Burns



The 35th Civil Support Team (Weapons of Mass Destruction) is located in St. Albans, W.Va. The CST's mission is to support civil authorities at a domestic Chemical, Biological, Radiological, Nuclear or Explosive (CBRNE) incident site by identifying agents and substances, assessing current and projected consequences, advising on response measures, and assisting with appropriate requests for additional state and federal support.

The CST consists of 22 full-time and seven traditional Army and Air National Guard members assigned to 14 different specialties. The CST adds value to communities by providing unique military capabilities, expertise and technologies to assist civil authorities in preparing for and responding to a CBRNE situation. This unit is available 24 hours a day, 7 days a week to the Governor for rapid deployment for response operations and enhances local and state capabilities.

During 2010, the 35th Civil Support Team completed more than 50 missions. Among them were standby support for the State of the Union Address and the State of the State Address. In April, the team was on standby for the Global Nuclear Security Summit in Washington, D.C.

In July, the team provided operational support for the Professional Golf Association's Inaugural Greenbrier Classic in White Sulphur Springs, W.Va. The 35th CST also participated in Talon Shield and Vigilant Guard, two national-level, multi-agency homeland security exercises. Additionally, team members provided support for Bridge Day and other festivals around the state.

The 35th CST (WMD) conducted more than 20 national and state training exercises, several of which included local emergency responders. In October, the team underwent a Standardized Evaluation Assistance Team inspection to evaluate overall business practices. The evaluation score placed the CST in the "Band of Excellence" among CSTs nationally.

The 35th CST remains trained and equipped, committed always to excellence, and a leader in readiness among the 57 Civil Support teams across the country. The unit continues to support the homeland defense mission, living by its motto --

"PRET TOUJOURS PRET" - Ready, Always Ready!



West Virginia National Guard Counterdrug



A \$3.2 million budget allowed the West Virginia National Guard Counterdrug program to add value and contribute to quality of life in our communities through Drug Supply and Demand Reduction Programs. For 2010, the West Virginia National Guard Counterdrug program completed 172 missions. This resulted in removing millions of dollars worth of illegal drugs from communities and educating West Virginia's youth on the negative effects of illegal drugs, alcohol and tobacco.

The Supply Reduction Program includes interdiction teams, the West Virginia Army National Guard Counterdrug Aviation Unit, RC-26 fixed wing aerial reconnaissance aircraft, and intelligence/case support to law enforcement agencies (LEA). Criminal analysts contributed to 175 arrests and seizures of more than \$1.8 million dollars in property and drugs.

Aviation and ground reconnaissance teams assisted the Drug Demand Reduction Program by providing presentations on the negative effects of alcohol, tobacco, and illegal drug use. At these events, anti-drug presentations and static displays of military equipment were

offered to capture the audience's attention and to promote a healthy, drug free lifestyle.

Aviation logged in excess of 1,116 hours in support of law enforcement agencies assigned to domestic marijuana eradication. This aggressive program resulted in the seizure of over 380,000 plants with a street value of more than \$960 million. Ground reconnaissance also contributed by adding seizures totaling \$4.2 million in property and drugs. The RC-26 program conducted 120 hours of observation, reconnaissance, and training in support of LEA operations

during the fiscal year

The Drug Demand Reduction Program is a member of the Governor's W.Va. Partnership to Promote Community Well-Being and an active part of the Governor's Comprehensive Strategic Plan to Address Substance Abuse in West Virginia. DDR provided support to more than 100 community-based organizations, educational institutions, and coalitions throughout the state.

DDR also conducted the 43rd annual Youth Leaders Camp, which promotes leadership, civic duty, and the power of positive choices for youth ages 15-18. DDR supported Kids Kamp, held at Camp Dawson near Kingwood, W.Va., for dependents of West Virginia National Guard members. The purpose of this camp is to promote self-esteem, leadership and drug awareness for children ages 9-15.

Utilizing the evidence-based Stay on Track Program, DDR taught in nine middle schools and reached more than 4,200 Mountain State students. The program's primary anti-drug theme was well received by students and faculty alike, resulting in its continuation in fiscal year 2011.

Special Programs and Activities West Virginia National Guard

Facilities Management Office



The Construction and Facilities Management Office supports the West Virginia Army National Guard by constructing and maintaining all facilities and training areas owned by the State of West Virginia. The WVARNG's Master Plan for facilities development, Facilities XXI, recommends the location of future facilities based on force restructuring initiatives, recruiting objectives, changing demographics, distribution of units and the condition of existing facilities.

Since 1995, Facilities XXI resulted in the acquisition of more than one million square feet of existing facilities, with a value of almost \$183 million, vacated by other tenants. An aggressive construction campaign, as detailed below, complements these acquisitions. A primary consideration in the development and

methodology of Facilities XXI has been savings to the state of West Virginia by consolidating armories, partnering with other reserve components and/or local agencies, building on federal land, or trading existing facilities for developable land. Since 1995, these efforts have resulted in a savings of almost \$95 million to the taxpayers of West Virginia. Future savings are expected to reach \$40 million over the next 10 years.

Projects completed in 2010 (\$23.5 mil)

- \$1.5 million rappelling tower/leadership reaction course and appurtenant facilities at Camp Dawson
- \$2 million addition to the Huntington tri-

state Armed Forces Reserve Center (AFRC)

- \$4.9 million addition to the Gassaway Armory
- \$13.9 million ChalleNGe Academy at Camp Dawson
- four pre-engineered buildings at a cost of \$1.2 million

Projects underway in 2010 (\$165 mil)

- \$70.6 million transformation of the Regional Training Institute into the Robert C. Byrd Joint Interagency Training and Education Center at Camp Dawson
- \$2 million project to improve Camp Dawson security by updating the access control point
- \$11.8 million multi-purpose building at Camp Dawson for indoor recreation, additional classroom space
- Two range projects consisting of a \$2.4 million indoor shoot-house and a \$5 million Modified Record Fire range at Camp Dawson
- \$2.5 million Family Readiness Center at the Charleston headquarters complex
- \$4 million Child Care Center at the Charleston complex
- \$4.2 million, 16,000 square foot addition to the St. Albans armory to upgrade HVAC systems, improve utility and fire services, and add administrative, classroom, storage and supply areas

- New Armed Forces Reserve Centers authorized by the 1995 Base Realignment and Closure Act. State funds were added to the Millwood and Fairmont projects to expand facilities for civic/local use centers.
 - Fairmont - \$25.8 million
 - Elkins - \$15.4 million
 - Millwood - \$21.5 million -- will be jointly operated with the United States Army Reserve

Projects planned to 2015 (\$267 mil)

- Emergency power generation and infrastructure upgrades around the state
- Readiness Centers at Morgantown, Moorefield, Buckhannon, Logan, and Parkersburg
- United States Property and Fiscal Office and Field Maintenance Shop at Buckhannon joint Army and Air National Guard Armed Forces Reserve Center at the Martinsburg Airbase
- Parachute Rigging Facility at Morgantown
- Joint State Operations Center in Charleston
- Expansion of the Bridgeport Fixed Wing Army Aviation Training Site.

Throughout the next 10 years new construction is planned to support the WVARNG's vision and growth, improve infrastructure, stimulate economic development, improve unit readiness, and provide a solid foundation for the future.

Surface Maintenance Office

The Surface Maintenance Office directs and administers surface maintenance programs and maintenance operations for the West Virginia Army National Guard through a full-time staff of military and contract service personnel working in 10 maintenance facilities.

Maintenance shops supporting Army Guard units are located in Eleanor, Kingwood, Moundsville, Parkersburg, Buckhannon, Glen Jean, Summersville and Kenova.

A special maintenance operation, the Special Forces equipment pool, commonly referred to as the parachute rigger shop, supports airborne operations by Special Forces units in West

Virginia, as well as those from Ohio, Maryland, Rhode Island, and other units in the northeastern region of the United States.

Communications and Electronics Command brought a long-term generator reset program to the Point Pleasant maintenance facility, which employs 35 contractors. This program supports active Army units and National Guard units that have returned from service in Iraq or Afghanistan and need power generation equipment repaired.

CECOM also contracted with the Army Guard to provide Basic Issue Items for all lines of generators produced by Letterkenny Army Depot.



West Virginia Army National Guard equipment that returns from deployment is reset at the Combined Support Maintenance Shop.

The state Surface Maintenance Office and subordinate shops were certified to ISO 9001:2008 standards in August 2008. West Virginia has the distinction as the only state with its maintenance activities internationally certified. With the ISO certification the WVARNG can partner with Army Material Command to support the logistics war fight while growing great jobs in West Virginia.

Mountaineer ChalleNGe Academy

“A second-chance education does not mean a second-rate education,” stated West Virginia Adjutant General Allen E. Tackett, as he described West Virginia’s commitment to youth during the official ribbon cutting ceremony for the new Mountaineer ChalleNGe Academy building in October.

The new 45,000 square foot educational complex houses nine state-of-the-art classrooms, three computer labs, a gymnasium with fitness room, complete kitchen/dining facilities, cadet medical clinic, staff offices and logistical area.

The Mountaineer ChalleNGe Academy is working to be the “first choice” program for academically at-risk students. Recognized as a special alternative education program by the W.Va. Department of Education and available to teens from all 55 counties, the Academy is part of the GED Option Pilot Program. This cooperative designation makes it easier for public schools to “reclaim” students who attend ChalleNGe.



The Academy offers a safe, secure, structured training environment for volunteer youth who strive to improve their life, enhance their future, and who are ultimately better for having the ChalleNGe experience. There is no other program or school in the state that offers an educational opportunity with military structure and a mentoring component as part of the “whole person” concept.

The Mountaineer ChalleNGe Academy has graduated 2,198 students in 34 classes.

ChalleNGe Statistics

- 41 percent enter the workforce
- 19 percent join the Armed Forces
- 16 percent attend vocational training
- 11 percent return to high school
- 11 percent attend college

STARBASE

The West Virginia STARBASE Academy is a Department of Defense funded academic outreach program for fifth-grade students in Kanawha and Berkeley counties. Through a highly interactive five-day curriculum, STARBASE seeks to steer students toward careers in science, technology, engineering, and mathematics related fields.

STARBASE offers a minimum of 1,200 hours of classroom contact and conducts more than 50 academies each year.

This year, more than 1,200 fifth-grade students attended STARBASE. Since the program began in 2001, more than 11,000 students have participated. Including outreach programs, W.Va. STARBASE reached more than 2,000 West Virginia youth in 2010.

STARBASE started several new initiatives in 2010 that were designed to strengthen and modernize the core curriculum, to increase parental involvement, and to reach more students through innovative outreach programs. The program adopted and implemented a new curriculum that places greater emphasis on STEM-related concepts.

To increase parental involvement, STARBASE staff developed four “Hands-On Homework” kits that afford children the opportunity to engage parents in the learning process. STARBASE also began offering a series of events called “STEM nights” through which STARBASE alumni and their parents were able to return to STARBASE and participate in hands-on activities.

Family Programs



The West Virginia National Guard Family Programs office continued to see tremendous growth and development during 2010. The office is now supported by more than 30 professionals.

The Family Program Office supports all branches of service, providing a multitude of programs. Branch partnerships allow this office to collaborate and coordinate vital resources during a high operational tempo deployment schedule. We are proud to feature highlights from several programs, as follows:

- Family Assistance Centers have a primary mission to provide information, referrals and support to military service members and families. This year, the FACs reported more than 100,713 cases. Top issues included financial, communication, counselor support, community outreach and resources, property and household issues, and Tricare.

- The Child and Youth Program serves children ages 3 to 18, creating a community support network for military youth while providing safe, healthy, educational and recreational activities. During

2010, CYP provided Living in the New Normal, a two-day training led by a team from Military Child Educational Coalition hosting 42 counselors, social workers, military personnel, and staff members focused on the experience of military children during deployment. The Program also hosted the first Youth Symposium where 17 Military Teens participated in Sparks Training in collaboration with the West Virginia Adolescent Health Initiative Program.

- The mission of the Family Readiness Support Assistance Program is to maintain the continuity, stability, and resiliency of Family Readiness Groups as units undergo changes in volunteers and leadership. The FRSA program coordinated with the West Virginia Air and Army National Guard to host mobilization ceremonies and homecomings for 2,050 Soldiers.
- West Virginia National Guard Religious Support Teams provide spiritual, moral and ethical leadership across the full spectrum of operations, while assisting commanders in ensuring the right of free exercise of religion. This year, chaplains provided eight Strong Bonds marriage enrichment events, supported 14 deployment cycle briefs for units and Family Readiness Groups, and deployed six RSTs.
- Operation Military Kids supports children of deployed National Guard, Reserve and Active Duty Soldiers. One component of OMK is Ready, Set, Go! training, a facilitated workshop designed to develop local support networks of youth workers, educators, counselors and community service agencies. The training offers an insight into military culture and the deployment cycle, and suggests ways to understand the needs of and provide support to military kids and their families through community resources.
- The Yellow Ribbon Program provides informational events to service members and families of all military components. Among the services offered are one or two-day events designed to provide a venue for learning about benefits and entitlements. The program is dedicated to providing assistance during each phase of the deployment cycle to ensure the success of every service member. This year, the Yellow Ribbon Team provided 15 events to more than 980 military family members.
- Military OneSource offers free, convenient, 24 hour per day, 7 days per week access to confidential resource and referral support for service members and their families in order to improve the quality of their lives and the effectiveness of the military community. During 2010, OneSource provided Outreach to every branch of service, touching the lives of 1,503 service and family members.



- All mobilizing National Guard and Reserve units received Tricare briefings for service members and their families. Tricare provided 43 detailed briefings about program eligibility, enrollment instructions for various Tricare options, costs for care, and dental/pharmacy benefits. In addition, the program provided phone and email support to 1,079 service and family members.
- The mission of Survivor Outreach Services is to expand and improve services to survivors, improve responsiveness and streamline the assistance process for Families. SOS is a holistic and multi-agency approach to delivering services to survivors at the garrison and communities closest to where they live.

This year, SOS worked with CareNet “Caring Beyond the Yellow Ribbon” and Eastern Star Fallen Warriors Project identifying 34 families of fallen Soldiers. Eastern Star gave CareNet a \$30,000 grant to be distributed in equal parts to the 34 surviving families. SOS also worked to enhance relationships with Veterans of Foreign Wars, American Legion, Gold Star Moms, Inc., Veterans Affairs Regional Offices and Medical Center, Veterans Outreach Team, and WV Division of Veterans Affairs,

Employer Support of the Guard and Reserve

Employer Support of the Guard and Reserve was established in 1972 to promote cooperation and understanding between Reserve component members and their civilian employers. ESGR is the lead Department of Defense organization for this mission.

The West Virginia State Committee is comprised of nearly 50 volunteers from all parts of the state who strive to support employers and service members. It is the mission of ESGR to gain and maintain support from all public and private employers for the men and women of the National Guard and Reserve and, when called upon, to provide trained mentors to informally mediate employment issues.

ESGR recognizes employers who go above and beyond in their support of service members with a Patriot Award. In 2010, more than 300

state employers received Patriot Awards, and the Greenbrier County sheriff went on to become a finalist for a national award.

W.Va. ESGR conducted a boss lift on April 1 for members of the Leadership Kanawha Valley class of the Charleston Area Alliance. It was an exhilarating day for the 40 class members as they experienced educational events that solidified their respect for members of W.Va. National Guard and for the value and economic impact the National Guard has on the local economy.

ESGR was also very active in local Chamber of Commerce activities in Logan County and Morgantown that included a visit by Chairman of the Joint Chiefs of Staff Adm. Mike Mullen and the Thunder Over the Blue Ridge air show in Martinsburg.

Safety and Occupational Health

The mission of the West Virginia Army National Guard Safety and Occupational Health Program is to preserve war fighting capabilities and protect force readiness through Occupational Safety and Health Administration training. The goal is to provide a safe workplace and healthy environment for all personnel, on or off duty. Programs incorporate family safety with Soldier safety.

The West Virginia Army National Guard recently received a Safety Award Plaque from the National Guard Bureau for 10 consecutive years of operating motor vehicles with no Class A or Class B accidents. Only three states received such an honor this past year.

The Safety and Occupational Health Office conducted 45 safety and health inspections during 2010 and conducted 30-hour First Line Supervisors' and 10-hour Safety Officers OSHA training courses. The Army National Guard is also participating in the Occupational Safety and Health Administration Volunteer Protection Program.

A nationally-recognized program that has paid big dividends to the WVARNG is the

Motorcycle Safety Awareness Program. The WVARNG has 28 Rider Coaches who have provided training to more than 600 Soldiers, employees and family members. Motorcycle safety training is conducted around the state.

During 2010, the Safety Office conducted nine Basic Riders Training Courses, one Experienced Rider Course, two Sport Bike Riders Courses and three Rider Coach Preparation Course. The WVARNG has two Soldiers who are Certified Motorcycle Basic Course Train the Trainer Instructors and are in constant demand to teach for other states and the National Guard Bureau. We feel this reinforces our position as the premier Motor Cycle Safety Program in the Army National Guard.

The motorcycle programs are just one example of how the WVARNG Safety and Occupational Health Offices provide safe and healthy workplaces for soldiers, employees and their families, thereby preserving war fighting capabilities and improving force readiness and our capacity to meet the tactical and operational requirements of state and federal missions.



The West Virginia Army National Guard participated in the Annual Army Communities of Excellence Program in 2010 to complete an in-depth self assessment of processes and performance outcomes. Because the West Virginia Army National Guard won the Overall First Place Award in 2008, the state was not eligible to compete for the award in 2009, yet soldiers continued to conduct an intense annual analysis of overall performance and implement improvement initiatives.

To sustain the effort toward continuous improvement, a portion of the 2008 ACOE Award funds were used to train Lean Six Sigma Green and Black Belts. Today, the state has nine Lean Six Sigma Black Belts, 23 Lean Six Sigma Black Belts, and 44 Lean Six Sigma Green Belts that are completing leader-chartered projects.

As part of the Army Communities of Excellence quest for continuous improvement, West Virginia Adjutant General Allen Tackett chartered and launched the Center for Innovation and Excellence to address areas identified in feedback reports and aggressively drive innovation, organizational learning, and meaningful improvement throughout the W.Va. Guard. The Center is a unique approach to organizational improvement that goes beyond a “council” forum. The mission of the Center is to coordinate daily activities to strengthen innovation and performance excellence. Center personnel promote the use of effective management systems and improvement tools including the Baldrige Criteria, ACOE and Lean Six Sigma.

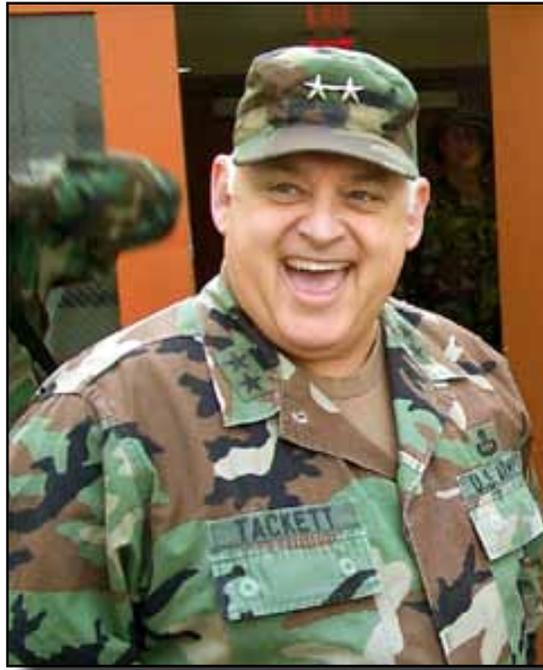
The Guard’s former vision, “Citizen Soldiers at their best ...”, served as a strategic focus for more than 14 years. During the October 2009 Strategic Planning Workshop, senior leaders determined that a new Soldier-focused vision was needed. The new “Fort West Virginia” vision is aimed at providing all Soldiers, Airmen, families, and retirees with benefits, services, facilities, and support afforded to their Active Duty counterparts.

In 2010, the West Virginia Army National Guard was again eligible to compete in the ACOE Award Program and was selected as one of four top states to receive a site visit to determine the Overall Winner.

The Overall ACOE Winner will be announced in the spring of 2011.

WVARNG ACOE Performance Excellence Awards

- 2000 - Bronze 2nd Place**
- 2001 - Bronze 3rd Place**
- 2002 - Silver 2nd Place**
- 2003 - Honorable Mention**
- 2004 - Gold 3rd Place**
- 2005 - Bronze 1st Place**
- 2006 - Honorable Mention**
- 2007 - Bronze 1st place**
- 2008 - Overall 1st Place**
- 2009 - Not Eligible to Compete (Prior Year Winners)**



Major General Allen E. Tackett

“A Soldier’s general ...”

“Created generational change in National Guard & West Virginia”

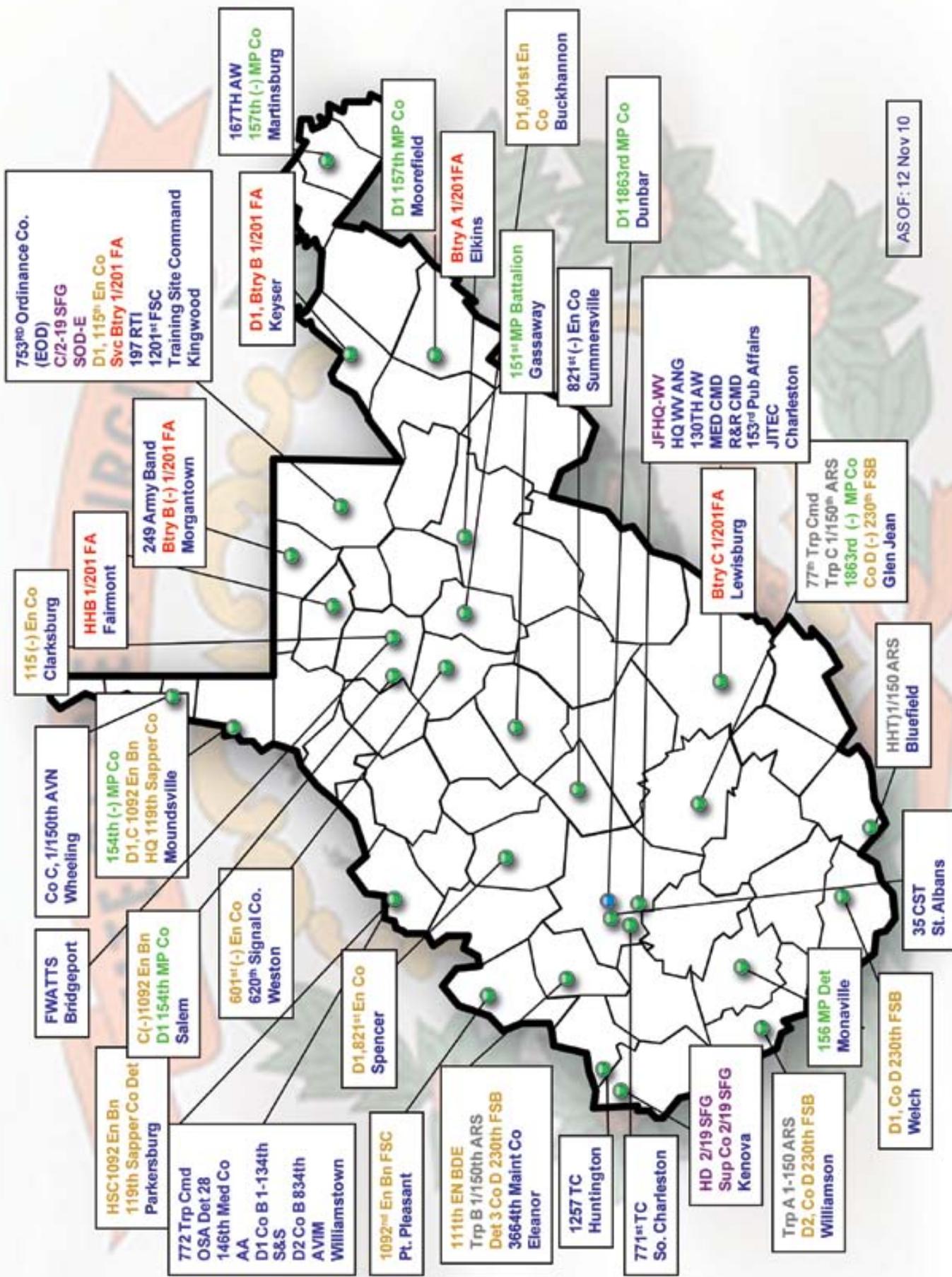
- Developed West Virginia’s Joint Interagency Training and Education Center (JITEC)
 - ◆ described in a 2001 U.S. News & World Report as someone who could soon be “the nation’s defacto chief of antiterror preparedness”
- Secured nearly \$800 million to:
 - ◆ replaced outdated armories
 - ◆ built JITEC at Camp Dawson, Memorial Tunnel and St. Albans Armory
 - ◆ converted Martinsburg Air National Guard base for C-5s
 - ◆ built new hangars/acquired ramp space to protect 130th Airlift Wing from Base Realignment and Closure
- Acquired \$2.8 million federal investment in W.Va. during tenure
 - ◆ increased from \$87 million in 1995 to \$400 million in 2010
- Grew WVNG from 24th in nation in readiness to 1st in 18 months
 - ◆ has been at or near top for 15 years
- Increased full-time employment from less than 1,000 to nearly 2,500
- Often says proudest accomplishment is the state tuition assistance program
 - ◆ 43 percent of Guard members have a degree or are in college vs 15 percent state average
- Directed NG response for more than 80 state emergencies
- Oversaw deployment of more than 10,000 WVNG members since 9/11
- Served five governors of both political parties
- Currently, longest-serving adjutant general in the nation and longest-serving in West Virginia history

“... the greatest general since Hannibal!”

-- the late Senator Robert C. Byrd

A legacy of service ...

January 20, 1963 to January 31, 2011





The Adjutant General, West Virginia National Guard
1703 Coonskin Drive, Charleston WV 25311
www.wv.ngb.army.mil