Housing Policy Framework West Virginia

Presentation to the

Joint Committee on Children and Families

October 22, 2013

Introduction and Process

- came together to discuss the rising housing challenges representing a wide range of housing-related entities In September 2012, a group of dedicated individuals in West Virginia combined with declining federal support for all housing assistance.
- hopes of more fully engaging the state government in The group discussed the feasibility of developing a comprehensive housing policy for West Virginia in improving housing outcomes for West Virginia households.

	Why Make Housing a Priority?
•	Adequate housing plays an integral role in the well being and prosperity of WV's individuals, families, and communities.
•	When done well, it has the potential to provide an essential springboard for households all across the state to improve their economic situation and contribute to their communities.
•	With the proper investments, it can play a crucial role in the economic vitality and resilience of West Virginia's communities, stimulating economic activity, creating jobs, and fostering neighborhood stability.

- reduced exposure to stress, toxins and infectious disease, When housing is safe, decent, and affordable, it provides and space within families tight budgets to adequately the stability that children need to do better in school, invest in health care, food, and savings.
- challenges for nearly a fifth of West Virginia's households. Housing affordability and housing quality are significant
- backgrounds including singles, families with children, seniors, disabled adults, and those transitioning out of homelessness – West Virginia need a healthy mix of To better meet the needs of West Virginians of all housing options.

•

__

WV's Housing Policy Framework Components

- * Four Guiding Principles
- Five Broad Goal Areas
- Nineteen Recommendations for Consideration
- Research and Stakeholder Survey Results

Guiding Principles I. Housing is an Essential Component of Community and Economic Success and Growth	Housing is inextricably connected to the well being of West Virginia's citizens and must be considered in state, regional, and local planning for transportation, education, healthcare, social services, and economic development.	Investments in housing provide jobs and build wealth. Quality housing is essential to neighborhood revitalization efforts and business development.	Safe and affordable housing is essential to thriving communities. Inadequate and unsafe housing affects everyone through devalued property and the costs associated with recovery from fire and floods, healthcare, and poor job markets.
--	--	---	--

II. All West Virginian's Should Have Access to Adequate, Safe, and Affordable Housing

- Virginians to pursue economic and social opportunities citizens to promote housing choices that allow all West The state has a responsibility and obligation to its that promote health and well being. А
- currently lack a diversity of housing options that include quality single family homes, rental units, and special needs housing. Changing demographic characteristics A range of housing options should be available in all areas of the state. Many West Virginia communities must be considered in housing development.

incomes, persons with disabilities, the homeless, and many young mortgage and half of all renters pay at least a third of the total Affordability must be a policy priority. Many West Virginian's are unable to afford safe and decent housing. Seniors on fixed household income for housing and are considered to be cost families and low wage earners are unable to secure quality housing. More than one fourth of all homeowners with a burdened. А

nt
Jrgen
Ъ Г
ls an
is
Policy
Ъ
using
Ho
nsive]
prehe
L. Comprel Need
Ц.

- development of safe housing for all West Virginians. comprehensive statewide policies that encourage West Virginia currently lacks coordinated and
- economic recovery and West Virginia's growing population of Senior citizens requires that attention be placed on Housing development is an important component of specialized housing for this population.
- median value of owner occupied housing in West Virginia is priority on making sure there is an adequate supply of safe and affordable housing. Nearly one in four of all housing State housing policy should recognize and place a high units in West Virginia were built prior to 1950 and the only 57.2% of the national average. Д

IV. Housing Policy Must Be Built on Effective	State and federal housing programs need to be	Local governments, housing organizations, and developers	Local partnerships must be encouraged in order to promote
Partnerships and Coordinated Efforts across	administered in a coordinated fashion in order to achieve	need to be supported in packaging sufficient financing for	comprehensive planning, code enforcement, and housing
All Stakeholder Groups	the greatest impact from the available resources.	housing projects particularly in rural areas of the state.	development.
	\boldsymbol{A}	A	A

•

Goals and Recommendations Policy Goal 2: Increase resources for housing development, preservation and rehabilitation.	<u>kecommendations</u>	2.1 Identify designated revenue sources at the state level to fund flexible housing programs.	2.2 Provide incentives to increase private investment in housing including promotion of public/private partnerships.	2.3 Promote and ensure that public funding decisions are consistent with state housing policy.	2.4 Identify land banking opportunities.	2.5 Expand funding sources for preservation and rehabilitation of existing housing stock.	2.6 Increase access to capital and technical assistance to non- profit housing organizations.	Ϋ́
Pol (Kec	¥ 4	¥ ¥	• •	* *			

.

.

Goals and Recommendations	Policy Goal 3: Promote statewide planning, coordination and integration of housing with other state improvement efforts.	Recommendations	1 Ensure planning for housing is integrated into economic development projects, workforce development, transportation and education efforts including new school planning and other related issues.	 Encourage local Economic Development Authorities to include housing advocates in their planning. 	 Encourage City and County governments to develop housing plans as soon as economic development opportunities are identified. 	2 The State Consolidated Plan which is required by the US Department of Housing Urban and Development (HUD) should be consistent with the Guiding Principles for Housing Policy.		
	Poli aı in	Reco	3.1			3.2	3.3	3.4

Goals and Recommendations

Policy Goal 4: Increase the quality and quantity of West Virginia's housing stock.

Recommendations

4.1 Recognize that the issue of housing quality is a function of building codes. 4.2 Replicate and grow best practice models in the areas of rental rehabilitation programs.

Goals and Recommendations

- housing needs of its senior, special needs, and homeless Policy Goal 5: Ensure that West Virginia can meet the populations.
- Recommendations
- Explore best practice models for replication to serve these populations. 5.L
- Foster more comprehensive collaboration between human service agencies and housing agencies. 5.2
- Reform existing state assisted-living funding programs to expand access to non-institutional, community housing options. 5.3 2
- Promote housing for special populations with accessibility and transportation resources. 5.4
 - Address specialized housing populations re-entering into communities. ບ. ບ
- Adopt the Ten Year Homeless Plan and activate the Interagency Council on Homelessness. 5.6

Contact Information

4302 Crede Drive Charleston, WV 25302 CommunityWorks in West Virginia, Inc Mary Skeens, Executive Director 304-965-2241

Mr. William Dotson, Executive Director Huntington Housing Authority 300 Seventh Avenue West Huntington, WV 25701 304-526-4400

West Virginia Housing Policy Framework

Report and Recommendations from the West Virginia Housing Policy Work Group

Project Support Provided by the Claude Worthington Benedum Foundation

September 2013

<u>Contents</u>

Why West Virginia Needs a Housing Policy Framework
What a Housing Policy Framework Does
Overview of the Process for Creating the Policy Framework
Guiding Principles for Housing Policy Framework Development
The Proposed West Virginia Housing Policy Framework5
West Virginia Policy Group
Appendix 1- Findings from the Survey of Stakeholders9
Appendix 2 – Preliminary Housing Needs Assessment

.

Why West Virginia Needs a Housing Policy Framework

Adequate housing plays an integral role in the well being and prosperity of West Virginia's individuals, families, and communities. When done well, it has the potential to provide an essential springboard for households all across the state to improve their economic situation and contribute to their communities. With the proper investments, it can play a crucial role in the economic vitality and resilience of West Virginia's communities, stimulating economic activity, creating jobs, and fostering neighborhood stability. When housing is safe, decent, and affordable, it provides the stability that children need to do better in school, reduced exposure to stress, toxins and infectious disease, and space within families' tight budgets to adequately invest in health care, food, and savings.

Housing affordability and housing quality are significant challenges for nearly a fifth of West Virginia's households. To better meet the needs of West Virginians of all backgrounds – including singles, families with children, seniors, disabled adults, and those transitioning out of homelessness – West Virginia need a healthy mix of housing options. This includes market-rate as well as subsidized, affordable housing, homeownership opportunities and decent rental housing, single-family homes and multi-unit developments tied to services. To achieve this, West Virginia needs a clear, consistent housing policy framework to guide its investments and make maximum use of precious public resources.

The need for a coordinated housing policy and investment decisions has become all the clearer over the past five years as the need for better housing choices in West Virginia rose, and resources from the federal government reached a 40-year low. Consider these statistics:

- 52 percent of West Virginia's low-to-moderate-income renters¹ face unaffordable housing costs (spending more than 30 percent of income on housing), as do 29 percent of low-to-moderate-income homeowners. This impacts approximately 159,000 West Virginia households, evenly split among renters and homeowners.²
- Approximately 79,000 of these households (43,000 renters and 36,000 homeowners) face severe housing cost burdens, paying more than half of total household income for housing.³
- The state's very low-income renters (earning less than 50 percent of median income) are the most impacted, with nearly 48 percent facing severe cost burdens.⁴
- 30 percent of all children in West Virginia less than 5 years of age live in families with incomes below the poverty level.⁵ These families struggle the most to find safe and affordable housing.

¹ Defined as households earning less than 120 percent of area median income

² Center for Housing Policy, Custom Tabulations of the 2011 American Community Survey 1-Year PUMS files

³ Center for Housing Policy

⁴ Center for Housing Policy

- 28 percent of all renter households in West Virginia have annual incomes classified as extremely low. Approximately 29,000 affordable rental units are needed to address the current housing shortage for this income group.⁶
- By 2030, the senior population of West Virginia is projected to increase by over 170,000 individuals, reaching nearly 25 percent of the state's population in 2030.⁷ As the number of seniors in West Virginia grow so will the demand for new senior housing and for homes that will enable seniors to age in place.
- In 2009, almost half of West Virginia seniors in the lowest quartile of incomes spent at least 30 percent of their incomes on housing.⁸
- About a third of owner-occupied housing and a third of rental units were built before 1960.9
- More than five percent of West Virginia homes lack complete plumbing more than double the national rate.¹⁰

A comprehensive housing policy framework will help the public sector and private sector work together to address these needs more effectively.

What a Housing Policy Framework Does

The purpose of a housing policy framework is to establish broad goals and policy direction related to the state's housing policy, and to assist in coordination between state agencies, between state and local government, and between the private and public sector, to address the state's housing challenges.

A housing policy framework helps ensure that policy responses to West Virginia's housing issues are not piecemeal, but instead link together to form a cohesive and comprehensive strategy. It is not meant to be static, however. The framework should continue to evolve in response to changing opportunities or new issues that emerge.

Coordination among state agencies is particularly important. Housing is closely tied to the state's social service provision, its economic development, its educational success, and its ability to care for its growing senior population, among other objectives. The State's various agencies need to be integrated into this framework, and share in the responsibility for implementing it.

⁹ Center for Housing Policy

⁵ US Census, 2011 American Community Survey 1-Year Estimates

⁶ National Low Income Housing Coalition, State Housing Profile: West Virginia, 2013

⁷ Christiadi, *Trends and Characteristics of the Elderly Population in West Virginia* Morgantown, WV: WVU Bureau of Business and Economic Research

⁸ AARP (2011) West Virginia State Housing Profiles 2011. AARP Public Policy

Institutehttp://assets.aarp.org/rgcenter/ppi/liv-com/AARP-HouProf_2011-WVs.pdf

¹⁰ Center for Housing Policy

Overview of the Process for Creating the Policy Framework

In September 2012, a group of dedicated individuals representing a wide range of housingrelated entities came together to discuss the rising housing challenges in West Virginia combined with declining federal support for all housing assistance. Looking at what the State of Virginia has done with its Governor's adoption of a state housing policy framework, the group discussed the feasibility of developing a comprehensive housing policy for West Virginia in hopes of more fully engaging the state government in improving housing outcomes for West Virginia households. The group agreed the timing and opportunity for public policy change around housing was critical, and development of a policy would provide a framework to (1) address issues and promote coordination and efficiency within the housing industry, and (2) engage the Governor and other policy makers to promote progressive policy actions.

CommunityWorks in West Virginia agreed to coordinate the effort, and secured a grant from the Claude Worthington Benedum Foundation for the necessary support, research, and analysis to develop the policy framework with the group. Using a neutral facilitated process, the group expanded their work group to include federal, state, local, and private stakeholders in the housing industry, and began meeting in February of 2013 on a bi-monthly basis to develop the components of the policy framework. Additionally, consultants from the National Housing Conference and the Center for Housing Policy were engaged to provide research and analysis to inform our priorities.

One of the activities of the group was a survey of more than 200, diverse housing stakeholders throughout West Virginia to identify pressing policy issues and critical housing needs. Major excerpts can be found in Appendix 1. Key findings:

- Respondents most commonly identified "Affordability for lower income families" (68% of respondents) as the most important issue to be addressed through a statewide comprehensive housing policy, followed by "Housing for the homeless" (38%), "Development of rental units" (36%) and the state's "Aging housing stock" (35%).
- The most frequently identified factors inhibiting housing development were the lack of joint planning involving local government, local housing organizations, developers, and other housing related stakeholders" (62%), and a lack of recognition of the importance of housing as a component of economic and community development (51%).
- Temporary housing for the homeless was identified as needed by the highest number of survey respondents (84%) followed closely by a need for more starter single family homes (79%).
- More than three of every four survey responses indicated there was "not enough" housing for the elderly, the physically handicapped, veterans, and persons in recovery from addictions who are in need of transitional housing.

Additional activities of the group included research of other housing policy efforts and best practices in other states, analysis of national and West Virginia housing market data, development of guiding principles, identification of critical issues, and consensus on goals and recommendations to move West Virginia forward.

Guiding Principles for Housing Policy Framework Development

As a first step in developing the policy framework, the policy group defined and agreed upon a set of guiding principles. These four overarching principles capture the values, beliefs, and priorities of the policy group with respect to West Virginia's housing future. The principles establish a sound foundation on which West Virginia can build a comprehensive housing policy that promotes safe, decent, and affordable housing options for all West Virginians.

The Guiding Principles adopted by the Policy Group are:

- ✓ Housing is an Essential Component of Community and Economic Success and Growth
 - Housing is inextricably connected to the well being of West Virginia's citizens and must be considered in state, regional, and local planning for transportation, education, healthcare, social services, and economic development.
 - Investments in housing provide jobs and build wealth. Quality housing is essential to neighborhood revitalization efforts and business development.
 - Safe and affordable housing is essential to thriving communities. Inadequate and unsafe housing affects everyone through devalued property and the costs associated with recovery from fire and floods, healthcare, and poor job markets.

✓ All West Virginian's Should Have Access to Adequate, Safe, and Affordable Housing

- The state has a responsibility and obligation to its citizens to promote housing choices that allow all West Virginians to pursue economic and social opportunities that promote health and well being.
- A range of housing options should be available in all areas of the state. Many West Virginia communities currently lack a diversity of housing options that include quality single family homes, rental units, and special needs housing. Changing demographic characteristics must be considered in housing development.
- Affordability must be a policy priority. Many West Virginian's are unable to afford safe and decent housing. Seniors on fixed incomes, persons with disabilities, the homeless, and many young families and low wage earners are unable to secure quality housing. More than one fourth of all homeowners with a mortgage and half of all renters pay at least a third of the total household income for housing and are considered to be cost burdened.

- ✓ Comprehensive Housing Policy is an Urgent Need
 - West Virginia currently lacks coordinated and comprehensive statewide policies that encourage development of safe housing for all West Virginians.
 - Housing development is an important component of economic recovery and West Virginia's growing population of Senior citizens requires that attention be placed on specialized housing for this population.
 - State housing policy should recognize and place a high priority on making sure there is an adequate supply of safe and affordable housing. Nearly one in four of all housing units in West Virginia were built prior to 1950 and the median value of owner occupied housing in West Virginia is only 57.2% of the national average.
- ✓ <u>Housing Policy Must Be Built on Effective Partnerships and Coordinated Efforts</u> across All Stakeholder Groups
 - State and federal housing programs need to be administered in a coordinated fashion in order to achieve the greatest impact from the available resources.
 - Local governments, housing organizations, and developers need to be supported in packaging sufficient financing for housing projects particularly in rural areas of the state.
 - Local partnerships must be encouraged in order to promote comprehensive planning, code enforcement, and housing development.

The Proposed West Virginia Housing Policy Framework

Goals and Recommendations

In response to the needs of the state and declining federal funding for housing assistance, the West Virginia Policy Group developed the following goals and recommendations for consideration. These goals and recommendations respond to key critical issues identified by the group, namely: a lack of accountability and input in how West Virginia spends its housing resources; limited federal, state, private, and foundation resources to leverage; the lack of a statewide and local economic development plan that includes housing; the quality and quantity of the state's housing stock (vacant, rental, new, dilapidated, owner-occupied); and the growing need/demand for housing for seniors, those with special needs, and the homeless. These goals and recommendations are also inspired by the shared values of independence, sense of community, and pride of homeownership in West Virginia.

Policy Goal 1: Raise the importance of housing in state governance and promote accountability, effectiveness and consistency in housing policy administration.

Recommendation

1.1 Appoint a housing liaison staff position within the Governor's Office. This position would promote efficiency and responsiveness to the needs of the housing community.

Policy Goal 2: Increase resources for housing development, preservation and rehabilitation.

Recommendations

- 2.1 Identify designated revenue sources at the state level to fund flexible housing programs.
- 2.2 Provide incentives to increase private investment in housing including promotion of public/private partnerships.
- 2.3 Promote and ensure that public funding decisions are consistent with state housing policy.
- 2.4 Identify land banking opportunities.
- 2.5 Expand funding sources for preservation and rehabilitation of existing housing stock.
- 2.6 Increase access to capital and technical assistance to non-profit housing organizations.

Policy Goal 3: Promote statewide planning, coordination and integration of housing with other state improvement efforts.

Recommendations

3.1 Ensure planning for housing is integrated into economic development projects, workforce development, transportation and education efforts including new school planning and other related issues.

- Encourage local Economic Development Authorities to include housing advocates in their planning.
- Encourage City and County governments to develop housing plans as soon as economic development opportunities are identified.
- 3.2 The State Consolidated Plan which is required by the US Department of Housing Urban and Development (HUD) should be consistent with the Guiding Principles for Housing Policy.
- 3.3 Support interagency collaboration in addressing housing needs.

3.4 Centralize reliable statewide data including housing implications on cost, market power, opportunities, and local demographic trends/moving trends to drive decision-making.

Policy Goal 4: Increase the quality and quantity of West Virginia's housing stock.

Recommendations

4.1 Recognize that the issue of housing quality is a function of building codes.

4.2 Replicate and grow best practice models in the areas of rental rehabilitation programs.

Policy Goal 5: Ensure that West Virginia can meet the housing needs of its senior, special needs, and homeless populations.

Recommendations

5.1 Explore best practice models for replication to serve these populations.

5.2 Foster more comprehensive collaboration between human service agencies and housing agencies.

5.3 Reform existing state assisted-living funding programs to expand access to non-institutional, community housing options.

5.4 Promote housing for special populations with accessibility and transportation resources.

5.5 Address specialized housing populations re-entering into communities.

5.6 Adopt the Ten Year Homeless Plan and activate the Interagency Council on Homelessness.

West Virginia Policy Group

The proposed West Virginia Housing Policy Framework has been shaped by the collective expertise and experience of the policy group members representing federal, state, and local stakeholders within the housing industry. Their time and dedication over the past year is gratefully acknowledged.

Andy Gallagher	West Virginia Housing Institute
Beth Thomasson	West Virginia Home Builders Association
Bill Dotson	Huntington Housing Authority
Bob Cannon	City of Beckley
Dale Oxley	West Virginia Home Builders Association
Dave Clark	Woodlands Development Group
David Cain	USDA Rural Development
Erica Boggess	West Virginia Housing Development Fund
Joe Leighton	Red Clay Development
John Martys	Fairmont Morgantown Housing Authority
Kathy McMurray	Mountain CAP
Laura Rye	Federal Home Loan Bank
Lora Pierce	Habitat for Humanity of West Virginia
Marlena Mullins	West Virginia Affordable Housing Trust Fund
Mary M. Hunt	Claude Worthington Benedum Foundation
Mary Skeens	CommunityWorks in West Virginia
Pete Minter	US Department of HUD
Ray Joseph	West Virginia Realtors Association
Sean Hill	West Virginia Governor's Office
Ted Ranson	Huntington Bank/ WV Bankers Association

West Virginia Housing Policy Group Members

Special thanks to the Claude Worthington Benedum Foundation for supporting this project.

Appendix 1- Findings from the Survey of Stakeholders

West Virginia Housing Policy Group

Summary and Recommendations from the Stakeholder's Survey

March 25, 2013

Background and Introduction

The West Virginia Housing Policy Group was convened in September of 2012 in order to develop a comprehensive state policy framework for housing in West Virginia. The group is working to identify key issues that should be addressed through a comprehensive and coordinated policy framework that promotes safe and affordable housing for all West Virginians. Discussions have been hosted by *CommunityWorks in West Virginia, Inc.* with support from the *Claude Worthington Benedum Foundation*.

A broad range of housing stakeholders from across West Virginia were asked to respond to an online survey that was designed to solicit the views and opinions of knowledgeable people from across the state about housing issues that might be addressed through a coordinated statewide policy. The survey results provide valuable information to help shape the recommendations being developed by the working group.

Survey Methodology

The survey was accessible on-line through the Internet. A wide range of housing stakeholders were asked to respond to the survey and instructions for accessing the survey were distributed by working group members through e-mail. The survey was conducted as a convenience survey and is therefore representative only of the views and opinions of those persons that chose to respond. Nevertheless, given the wide diversity of respondents and the broad geographic representation, the survey results may be considered to be reasonably representative of the views and opinions of housing stakeholders from throughout West Virginia. Survey results provide useful information to help inform the ongoing discussions related to establishing a comprehensive and coordinated policy framework to promote safe and affordable housing in West Virginia.

A total of 206 persons knowledgeable of housing issues responded to the survey. Survey respondents represented a wide range of stakeholder types with the largest contingent of responses coming from persons who identified themselves as representing a non-profit housing agency or organization. These respondents made up nearly half (47.8%) of the total respondents. Local public housing authorities were represented by 8.9% of respondents and persons involved in local governments made up 7.4% of all responses. Other stakeholder groups including persons working for local human services agencies, state and federal housing agencies, and other constituencies involved in the housing market such as realtors, bankers, developers, etc. made up the remaining 35.9% of the survey respondents.

Some level of response was received from all areas of West Virginia. The largest number of responses was from persons indicating they were most knowledgeable of housing issues in the Eastern Panhandle (Berkeley, Jefferson, and Morgan counties). Persons knowledgeable of housing related issues in this part of the state accounted for 31.5% of all survey responses received. Respondents indicating they were most knowledgeable of issues in the area defined by Boone, Kanawha, and Putnam counties accounted for 15% of the total responses and the remainder of the responses were from persons knowledgeable of issues in other areas of the state. Given the relatively high number of responses from the Eastern Panhandle area, the data was sorted to determine if persons completing the survey from the rapidly growing Eastern Panhandle area responded to questions differently than those in other parts of West Virginia. This differential analysis of the survey responses was unremarkable – the response pattern of Eastern Panhandle respondents was consistent with the responses of persons located throughout the remainder of West Virginia.

Survey Findings

Housing Issues:

Respondents were asked which issues they thought were the "most important issues that need to be addressed" through a statewide comprehensive housing policy.



Chart 1

In the opinion of the survey respondents, affordability for lower income families appears to be the most important issue to be addressed followed by housing for the homeless, development of rental units, and the aging housing stock in the state. Those issues identified as "most important by at least 30% of the survey respondents are summarized in

Chart 1.

Several comments were made by survey respondents about issues that need to be addressed that can provide the policy work group with some additional insight into which housing issues are seen as most important. These comments are provided in Appendix 1.

Housing Needs:

Those persons completing the survey were asked about the current level of housing availability in the particular area of the state they represented. A relatively high percentage of all survey respondents indicate they believe there is a need to develop all types of housing listed with the exception of modular

or mobile homes and large, more expensive single family homes. Survey findings would indicate the current supply of larger more expensive homes is adequate to meet demand and there appears to be an over-reliance on modular or mobile homes (30.5% of the survey respondents believe there is "too much" of this type of housing in their particular area of the state).

Temporary housing for the homeless was identified as needed by the highest number of survey respondents (83.6%) followed closely by a need for more starter single family homes (78.5%). Housing for special populations was also seen by survey respondents as insufficient to meet present needs. More than three of every four survey responses indicated there was "not enough" housing for the elderly, the physically handicapped, veterans, and persons in recovery from addictions who are in need of transitional housing.



Chart 2

A need for additional rental units (both small and large apartment units) was also identified as a need by more than 70% of the survey respondents. The percentage of persons completing the survey who indicated there is not enough housing of each type is summarized in Chart 2.

Local Housing Development:

Persons completing the survey were asked to identify those factors that inhibit housing development



which they consider to be "most significant". Respondents were given a list of possible choices that might inhibit development and were also permitted to comment on this question.

The factors most frequently selected as inhibiting housing development were related to a lack of planning at the local level and a lack of recognition of the importance of housing as a component of

economic and community development. 62.3% of respondents feel there needs to be more joint planning involving local government, local housing organizations, developers, and other housing related stakeholders. 51.4% believe housing development is not seen as a critical component of community and

economic development. 42.9% of all respondents also indicated they believe local governments and housing organizations lack the capacity to plan and finance housing projects.

Several comments indicated there was a need for more knowledgeable developers – particularly those that are interested in developing housing for low and moderate income families. A complete list of comments related to the factors that inhibit housing development is included as Appendix 2.

When asked specifically if local housing agencies and organizations work effectively with local partners such as banks, realtors, builders and developers to address safe and affordable housing needs; 70% survey respondents said "no". An even higher percentage of respondents (79.6%) were of the opinion that local housing issues were not addressed within the context of a comprehensive community design that promotes the health and well being of local residents. Although eight of ten people who completed the survey indicted local housing issues were not addressed in any comprehensive community planning context, nearly all (94.5%) said they believe it is important for any comprehensive state housing policy to encourage housing development in locations where residents can easily access necessary community services.

Need for Technical Assistance:

Nearly all of the housing stakeholders who completed the survey identified the need for technical assistance to be provided as part of any comprehensive housing policy framework for West Virginia. When asked: "Do you think it is important for state and federal agencies that fund housing programs to provide technical assistance to local communities to assist them in designing and financing housing projects?", 92.3% of all respondents answered "yes".

Green Building and Energy Efficiency:

Survey respondents were asked their opinion about whether or not a state housing policy should encourage "Green" building and energy efficient construction methods. 98.9% of all respondents said such a policy should promote energy efficient construction, and 83.3% indicated that a comprehensive state housing policy should encourage "Green" building standards. There was, however, some concern expressed in the open-ended comments that Green build techniques would drive up the cost of housing making it even less affordable.

Conclusions and Recommendations

- ✓ Housing affordability for moderate and low income families should be addressed through a comprehensive policy framework.
- ✓ Development of temporary and transitional housing for the homeless appears to be a critical need in many areas of West Virginia.

- ✓ There is a need to promote the development of single family starter homes that are affordable for moderate and lower income West Virginian's.
- \checkmark There is a need to promote the development of both smaller and larger apartments.
- ✓ Housing for special populations including seniors, physically handicapped, and persons recovering from addiction is needed in many parts of the state.
- ✓ There appears to be an over-reliance on modular and mobile homes in many areas of West Virginia.
- ✓ A comprehensive housing policy framework should promote joint planning of housing projects involving local government, local housing organizations, developers, and other housing related stakeholders.
- ✓ Additional attention needs to be paid to housing as a critical component of local economic and community development.
- ✓ Stakeholders appear to support policies that encourage energy efficient methods to be employed in the construction of new housing.
- ✓ Dedicated resources for providing technical assistance to local communities to assist them in planning and financing housing projects should be included in any comprehensive housing policy framework.
- ✓ Consideration should be given to policies that build capacity within local communities for comprehensive planning and housing development.
- ✓ Housing stakeholders appear to support policy that would promote planning for housing in the context of a comprehensive community design that allows access to needed community services and promotes the health and well being of community residents.

Report Prepared by

Collective Impact, LLC



www.collectiveimpact.com

Appendix 2 – Preliminary Housing Needs Assessment

Preliminary Housing Needs Assessment for West Virginia

Prepared by: Center for Housing Policy

While West Virginia did not experience a surge in foreclosures or a collapse of housing prices characteristic of many other states during the Great Recession,¹¹ it still faces multiple housing challenges, as described below. This preliminary needs assessment provides recent information on the state's housing needs to help inform the development of a state housing policy framework.

1. High Housing Cost Burdens

While housing costs in West Virginia are below the national average, incomes in West Virginia are also significantly lower than the national average, with the result that many low- and very low-income households struggle to afford their housing.

High shares of very low-income households in West Virginia were "severely cost burdened" in 2011, spending more than 50 percent of their income on rent or homeownership costs. Nearly 48 percent of very low-income renters and 31 percent of very low-income homeowners fall into this category.

	Renters	Owners
Very Low Income (0-50% AMI)	87,352	86,743
% Severely Cost Burdened ^(a)	47.5%	31.2%
% Moderately Cost Burdened ^(b)	71.1%	51.7%
Low Income (51-80% AMI)	34,475	93,198
% Severely Cost Burdened	5.6%	6.6%
% Moderately Cost Burdened	40.9%	23.7%
Moderate Income (81-120% AMI)	29,680	98,620
% Severely Cost Burdened	(c)	2.9%
% Moderately Cost Burdened	7.7%	13.6%

Table 1. Housing Cost Burdens of Renters and Owners (2011)

Source: Center for Housing Policy tabulations of 2011 American Community Survey 1-Year PUMS files

^(a) Severely cost burdened is defined as spending more than 50 percent of the household's income on housing.
 ^(b) Moderately cost burdened is defined as spending more than 30 percent of the household's income on housing.
 ^(c) the estimate has a high margin of error and has been withheld.

Seventy one percent of very low-income renters and nearly 52 percent of very low-income homeowners face at least a moderate-cost burden, defined as paying more than 30 percent of income toward housing.

¹¹ Boettner, Ted. (4/3/2012). *Lack of Housing Bubble Made WV Recession Less Severe*. West Virginia Center on Budget & Policy Blog http://www.wvpolicy.org/lack-of-housing-bubble-made-wv-recession-less-severe.

Among low-income households, 41 percent of renters and nearly a quarter of homeowners were moderately cost burdened. Cost burdens are lighter for moderate-income households. In 2011, less than 14 percent of homeowner households, and about 8 percent of renter households were moderately cost burdened.

Generally, housing costs are a higher share of income for renters than homeowners in West Virginia though this varies somewhat by income bracket (see Table 1). Median housing costs are actually higher for renters than for homeowners (Figure 1), in spite of renters having a lower median income (Figure 2), resulting in a greater share of income spent on housing (Figure 3).





Source: Center for Housing Policy tabulations of 2011 American Community Survey 1-Year PUMS files



Figure 2. Median Household Income for Owners and Renters (2011)

Figure 3. Median Percent of Income Spent on Housing for Owners and Renters (2011)

Source: Center for Housing Policy tabulations of 2011 American Community Survey 1-Year PUMS files


Source: Center for Housing Policy tabulations of 2011 American Community Survey 1-Year PUMS files

The particularly high cost burden facing very low-income renters is consistent with recent findings from *Out of Reach 2013*. In this report, the National Low-Income Housing Coalition (NLIHC) found that a housing wage of \$12.35 per hour would be needed to afford the Fair Market Rent (FMR) for a local two-bedroom apartment (\$642). In West Virginia, the estimated average wage for a renter is \$10.18 per hour. In order to afford the FMR for a two-bedroom apartment at this wage, a renter must work 49 hours per week, 52 weeks per year.¹²

2. Senior Housing Needs

West Virginia's senior population has been growing steadily since 1940. In 2012, West Virginia had the second highest share of seniors of any state in the nation.¹³ Individuals 65 and older made up 16 percent of West Virginia's population in 2010, compared to the national average of 13 percent.¹⁴ The senior population of West Virginia is projected to increase by over 170,000 individuals to reach nearly 25 percent of the state's population in 2030.¹⁵ As the number of seniors in West Virginia grows, so too will the demand for new senior housing and for homes that enable seniors to age in place. Interviewees report that most single-family homes are two-story, narrow structures that pose mobility challenges to seniors and individuals with physical disabilities.¹⁶ This often results in seniors moving out of their homes to independent and assisted living facilities. However, most independent and assisted senior living facilities in the state are not affordable for low- and moderate-income seniors.¹⁷

In addition to finding the right kind of housing, many seniors have difficulty affording their housing. Seniors are generally lower income than the rest of the state's population. The median income of West Virginia senior-headed households was \$28,375 in 2011.¹⁸ This was over \$10,000 less than the median

¹² NLIHC (2013). Out of Reach 2013: West Virginia. Washington DC: NLIHC

¹³ Paulhus, Elizabeth and Renate Pore. (July 2012). *The State of Older Adults in West Virginia: Economic Security and the Over 65 Population.* Morgantown, WV: WVU Bureau of Business and Economic Research

¹⁴ Christiadi. *Trends and Characteristics of the Elderly Population in West Virginia*. Morgantown, WV: WVU Bureau of Business and Economic Research.

¹⁵ Christiadi. *Trends and Characteristics of the Elderly Population in West Virginia.* Morgantown, WV: WVU Bureau of Business and Economic Research.

¹⁶ Interview with Freddie White, West Virginia Bureau Senior Services (April 18, 2013).

¹⁷ Interview with Freddie White, West Virginia Bureau Senior Services (April 18, 2013).

¹⁸ U.S. Census Bureau, 2011 American Community Survey 1-Year Estimates, "Table B19049."

income of \$38,482 for all West Virginia households.¹⁹ In 2011, approximately nine percent of West Virginian seniors lived in poverty.²⁰

Less than	\$20,000 to	\$30,000 to	\$40,000 to	\$50,000 to	\$60,000 or
\$20,000	\$29,999	\$39,999	\$49,999	\$59,999	more
32.0%	20.9%	13.4%	9.1%	6.9%	17.8%

Table 2. Share of Senior Households by Annual Income (2011)

164,230 (85%)

Source: U.S. Census Bureau, 2011 American Community Survey 1-Year Estimates, "Table B19037."

Seniors are predominantly homeowners, but there are still substantial numbers of seniors living in rented homes. Because of their greater numbers, there are more cost burdened homeowner senior households than renter households, but a higher share of renting seniors are cost burdened than homeowner seniors (34 percent vs. 15 percent) due mostly to the fact that over three quarters of senior homeowners do not carry a mortgage.²¹ (See Table 3.)

Share Paying No. of Households Paying **Household** Type Total 30% or more 30% or more of income 34% 9,886 28,741 (15%) Renters

Table 3. Housing Costs as a Percent of Income for Senior-Headed Households (2011)

25,239 Homeowners Source: U.S. Census Bureau, 2011 American Community Survey 1-Year Estimates, "Tables B25093, B25072."

Cost burdens are greatest among seniors with the lowest incomes. According to Census data compiled by AARP, a quarter of senior households earned less than \$17,391 in 2009. Of these households:

15%

- 28 percent were renters, with nearly two-thirds cost-burdened, and 35 percent severely cost ٠ burdened:
- 62 percent owned their homes free and clear, but more than a third of these households were still cost-burdened by non-mortgage expenses such as property taxes, utilities and homeowner insurance; and
- 10 percent carried a mortgage, for which nearly all were cost-burdened and 72 were severely cost • burdened.²²

According to Freddie White of the West Virginia Bureau of Senior Services, there are not enough subsidized rental units for seniors in West Virginia and waitlists for existing units are very long.²³ Given the projected growth of the senior population in the state, the need for affordable senior housing is expected to grow as well.

¹⁹ U.S. Census Bureau, 2011 American Community Survey 1-Year Estimates, "Table B19049."

²⁰ AARP. (2012). Why Social Security and Medicare are Vital to West Virginia's Seniors. AARP Public Policy Institute. http://www.aarp.org/content/dam/aarp/research/public_policy_institute/econ_sec/2012/WV-SSandMedicarefact-sheet-AARP-ppi-econ-sec.pdf.

²¹ U.S. Census Bureau, 2011 American Community Survey 1-Year Estimates, "Table B25027."

²² AARP. (2011). West Virginia State Housing Profiles 2011. AARP Public Policy Institute.

http://assets.aarp.org/rgcenter/ppi/liv-com/AARP-HouProf_2011-WVs.pdf.

²³ Freddie White, West Virginia Bureau Senior Services.

3. Housing and Services

Many West Virginians require homes that address needs other than shelter. Individuals with mental illness, physical or intellectual disabilities, substance abuse issues, or a combination of "co-occurring" needs, require affordable housing with access to services.

Limited data is available to characterize the scale of need for housing with access to services. One data point is that, in 2011, West Virginia's Bureau of Behavioral Health and Health Facilities provided mental health services to over 60,000 clients. Approximately 90 percent of these clients (52,902 individuals) lived in private residences, 4 percent of clients were served in residential care (2,375 individuals), and nearly 4 percent were residing in a homeless shelter (2,149 individuals).

According to staff at the West Virginia Bureau of Behavioral Health and Health Facilities, one of the most pressing needs for clients that live with mental illness, physical or intellectual disabilities is housing that is affordably priced for individuals who may not be able to work, and who rely on limited Supplemental Social Security income. Most of their clients cannot afford market-rate housing. As a result, many of the Bureau's clients live in substandard housing.²⁴

A second pressing need for these individuals is housing that is accessible to services. This may mean homes located in central areas that are close to existing service providers and well served by public transit, as well as homes that are directly connected to on-site services or built around service hubs.

It is the shared opinion of staff at the Bureau of Behavioral Health and Health Facilities that most individuals dealing with substance abuse issues do not need long-term supportive housing, but are better served instead by short-term treatment facilities. There remains, however, some need for long-term supportive housing for people recovering from substance abuse, such as that provided through group recovery homes, particularly where substance abuse co-occurs with other issues such as mental illness.

The need for more affordable housing choices linked to services becomes clearer when we look at the public costs of *not* properly housing individuals with mental illnesses, substance abuse issues, or physical or intellectual disabilities. There is limited accounting of these costs nationwide. But a recent report on the West Virginia's prison system found that approximately 25 percent of inmates in West Virginia have a mental illness or substance abuse history, or both.²⁵ Instead of incarcerating individuals with minor criminal convictions related to substance abuse or mental illness, the Governor and state legislature is working on diverting these individuals to short-term residential treatment facilities and long-term supportive housing, based on a recognition that these programs are lower cost than prison stays and better meet the core needs of individuals convicted of non-violent and minor crimes stemming from their substance abuse or mental illness.

4. Housing Quality

²⁴ Interview with Elliot Birckhead, director of the Office of Consumer Affairs and Community Outreach, West Virginia Bureau for Behavioral Health and Health Facilities (April 18, 2013).

²⁵ Paulhus, E., Wilson, R., Thomson, S., Patterson, J., and Spence, B. (February 2012). *Stemming the Tide: The Racial and Economic Impacts of West Virginia's Prison System*. West Virginia Center on Budget & Policy, American Friends Service Committee, and Partnership for African American Churches.

There is a need for improved housing quality in West Virginia. About 34 percent of owner-occupied housing, and 33 percent of rental units, were built before 1960. As a home ages, if it is not properly maintained and renovated, the condition of the home will degrade. The large share of homes that are at least 50 years old suggests that many homes may require significant maintenance. In many cases, this maintenance is deferred due to high costs.

Figure 5. Year Home Built, Renters (2011)



Figure 4. Year Home Built, Owners (2011)

Source: Center for Housing Policy tabulations of 2011 American Community Survey 1-Year PUMS files

A significant portion of housing in West Virginia lacks basic amenities. In 2011, 4.7 percent of all housing units did not have complete kitchen facilities (stove or range, refrigerator, and sink and faucet) compared to 3.3 percent of housing units nationally. More than five percent of West Virginia homes lacks complete plumbing (running water, toilet, and bathtub or shower),²⁶ a much greater portion than the national figure (2.2 percent). Finally, approximately 14 percent of owner-occupied homes, and 16 percent of rental homes were mobile homes in 2011.²⁷ Many mobile homes are cheaply constructed and may pose issues in terms of housing quality.

²⁶ Center for Housing Policy tabulations of 2011 American Community Survey PUMS data.

²⁷ Center for Housing Policy. (March 2013). *Housing Trends: West Virginia*. Washington, DC: Housing Research and Advisory Service Data Report.



Figure 7. Unites Per Structure, Renters



Source: Center for Housing Policy tabulations of 2011 American Community Survey 1-Year PUMS files

5. West Virginia's Existing Subsidized Housing Stock

According to the National Low Income Housing Coalition's *National Housing Preservation Database*, approximately 19 percent of rental housing units in West Virginia is subsidized with federal assistance. This ratio varies considerably by county, however, from a low of 0 percent in Pocahontas County to a high of 51 percent in Summers County. The largest source of support is Section 8 project-based assistance, which supports nearly 30 percent of the state's federally subsidized units.²⁸ Housing units developed using the Low Income Housing Tax Credit make up the second highest share of subsidized units in the state (27 percent).

²⁸ These units are restricted to households earning less than 80 percent of AMI, and 40 percent of households in each project must earn less than 30 percent of AMI.

West Virginia Housing Policy Group

4302 Crede Drive Charleston, WV 25302

September 30, 2013

Honorable Earl Ray Tomblin, Governor State Capitol 1900 Kanawha Boulevard, East Charleston, West Virginia 25305

Dear Governor Tomblin:

On behalf of the West Virginia Housing Policy Group, we want to thank you for your interest and support in developing a comprehensive housing policy framework for West Virginia. As you may remember, representatives of our group met with your Chief of Staff, Rob Alsop, in December to discuss our efforts and you were kind enough to designate Sean Hill to represent the Office of the Governor as we have proceeded with our work over the past ten months. Our hope is that you will find the recommendations within this report worthy of implementation either through an Executive Order or proposal by your administration to the State Legislature.

At this time we would like to present the recommendations of the workgroup made up of private and public housing officials concerned with the development of housing in West Virginia. Our group was organized at the call of the statewide nonprofit housing organization, CommunityWorks in West Virginia Inc., which is based in Big Chimney, and the work was funded by the Claude Worthington Benedum Foundation of Pittsburgh.

The workgroup was chosen from a wide variety of housing, banking and governmental interests. Those who participated in the work group discussion leading to this report are listed on the following page. We believe comprehensive housing policy that encourages and supports safe, decent, housing for all West Virginian's is as an integrated part of economic and social progress.

The workgroup has met seven times over the past year. We have researched other state's efforts to establish comprehensive housing policies and conducted a statewide survey to gain insights into what others believe should be addressed through a statewide housing policy. We believe we have developed a plan that is based upon a set of guiding principles that at a minimum will give you strong strategies for promoting and supporting housing development and the rehabilitation of existing housing in West Virginia.

Page 2 Honorable Earl Ray Tomblin, Governor

Recent economic activities spurred by the Marcellus Shale gas boom demonstrates that housing must become more of a priority in planning within areas of the state where economic, social and community development is taking place. We can no longer allow housing considerations to follow economic development; we believe housing must be a key element of all future economic and community development activities.

The attached document is a framework that can be used by the state as the basis of a future housing policy for West Virginia. We hope the orderly and planned development of housing will become a key element of any community and economic development efforts within our state. One of the highest priorities is to respectfully request you appoint a housing specialist within the Office of the Governor in order to elevate housing to its proper position in the future.

We fully understand and would support your creation of a separate gubernatorial task force to review the findings and conclusions we have made and to act upon your own authority based on our recommendations. CommunityWorks and many of the Housing Policy Work Group members would volunteer to serve on that task force or to assist it in any way possible. Thank you for your time and consideration.

Sincerely, ", ary Skeens

Mary Skeens, CommunityWorks in West Virginia On behalf of: Erica Boggess, West Virginia Housing Development Fund David Cain, USDA Rural Development Bob Cannon, City of Beckley Dave Clark, Woodlands Development Group William "Bill" Dotson, Huntington Housing Authority Andy Gallagher, West Virginia Housing Institute Sean Hill, Office of the Governor Mary M. Hunt, Claude Worthington Benedum Foundation Ray Joseph, West Virginia Association of Realtors Joe Leighton, Red Clay Development Virginia B. Lewis, VLB Consulting John Martys, Fairmont Morgantown Housing Authority Kathy McMurray, Mountain CAP of West Virginia Peter "Pete" Minter, US Department of Housing and Urban Development Marlena Mullins, West Virginia Affordable Housing Trust Fund Dale Oxley, West Virginia Home Builders Association Lora Pierce, Habitat for Humanity of West Virginia Ted Ranson, Huntington Bank/WV Bankers Association Laura Rye, Federal Home Loan Bank of Pittsburgh Beth Thomasson, West Virginia Home Builders Association

West Virginia Housing Policy Group

1. Andy Gallagher 2. Beth Thomasson 3. Bill Dotson 4. Bob Cannon 5. Dale Oxley 6. Dave Clark 7. David Cain 8. Erica Boggess 9. Joe Leighton 10. John Martys 11. Kathy McMurray 12. Laura Rye 13. Lora Pierce 14. Marlena Mullins 15. Mary M. Hunt 16. Mary Skeens **17.Pete Minter** 18. Ray Joseph 19. Sean Hill 20. Ted Ranson 21. Virginia Lewis 22. Becky King

WV Housing Institute WV Home Builders Association Huntington Housing Authority City of Beckley WV Home Builders Association Woodlands Development Group USDA Rural Development WV Housing Development Fund Red Clay Development Fairmont Morgantown Housing Authority Mountain CAP Federal Home Loan Bank Habitat for Humanity WV WV Affordable Housing Trust Fund **Benedum** Foundation CommunityWorks in West Virginia US Department of HUD WV Realtors Association WV Governor's Office Huntington Bank/WV Bankers Association VLB Consulting **Group Facilitator**

CommunityWorks in West Virginia, Inc

Board of Directors Woodlands Development Group	Dave Clark, President PO Box 1577 Elkins, WV 26241 Phone: 304-636-6495 Fax: 304-636-6596 dclark@rchawv.org
Housing Authority Mingo County	Belinda Harness, Vice-President PO Box 120 Delbarton, WV 25670 Phone: 304-475-4663 Fax: 304-475-1450 belindaharness@mingohousing.com
Telamon Corporation	Robin Kees, State Director; Secretary 129 South Queen Street Martinsburg, WV 25401 rkees@telamon.org Phone: 304-263-0916
SunTrust Bank	Scott A. Horchler; Treasurer 10 Franklin Road SE Roanoke, VA 24011-2867 Phone: 540-982-3185 scott.horchler@suntrust.com
Charleston Kanawha Housing Authority	Mark Taylor, Executive Director PO Box 86 Charleston, WV 25321 Phone: 304-348-6451 Fax: 304-348-6455 mtaylor@charlestonhousing.com
Home Ownership Center	John Elza, Executive Director Loan Committee Chairman PO Box 1579 Elkins, WV 26241-1579 Phone: 304-636-6495 Fax: 304-636-4125 jelza@hocwv.org

Coalfield Development Corporation	Brandon Dennison President/Executive Director PO Box 1133 Wayne, WV 25570 Phone: 304-617-2735 bdennison@coalfield-development.org
Martin Rhodes	Solution One Mortgage 205 D Street South Charleston, WV 25302 304-744-7388
Bradley Sorrells, Attorney at Law	Robinson and McElwee 700 Virginia Street, East Charleston, WV 25301 304-347-8348
Mountain Cap of West Virginia, Inc.	Kathy McMurray, Executive Director 26 North Kanawha Street Buckhannon, WV 26201 Phone: 304-472-1500 Fax: 304-472-6804 kmcmurray@mountaincap.com
SAFE Housing and Economic Development (SHED)	Kathy Gentry 69 Wyoming Street Welch, WV 24801 Phone # 304-436-6367 Fax: 304-436-6989
Membership Almost Heaven Habitat for Humanity	Michelle Connor, Executive Director PO Box 193 Franklin, WV 26807 Phone: 304-358-7642 Fax: 304-358-3006 Mconnor@almostheavenhabitat.org
Central Appalachian Empowerment Zone, Inc	. Connie Lupardus, Executive Director 135 Main Street PO Box 176 Clay, WV 25043 Phone: 304-587-2034 Fax: 304-587-2027 clupardus@caez-wv.org

.

CHANGE, Inc.	Judy Reveau, Executive Director Jim Boney 3136 West Street Weirton, WV 26062 Phone: 304-797-7733 Fax: 304-797-7740 madams@change.org
Community Action of South Eastern WV	Oraetta K. Hubbard, Executive Director 307 Federal Street Bluefield, WV 24701 Phone: 304-327-3501 Fax: 304-324-8046 ohubbard @casewv.org
Community Resources, Inc.	Lewis Newberry, Executive Director 133 Rosemar Road Parkersburg, WV 26104 Phone: 304-485-9238 or 304-485-7772 Fax: 304-485-5526
Fairmont Morgantown Housing Authority	John Martys, Executive Director 103 12th Street, PO Box 2738 Fairmont, WV 26555-2738 Phone: 304-363-0860 Fax: 304-366-0469
Habitat for Humanity West Virginia, Inc.	Lora Pierce, Executive Director PO Box 70146 Charleston, WV 25301 Phone: 304-720-7636 state@habitatwv.org
Housing Development Corporation	Bill Dotson PO Box 2256 Huntington, WV 25723 Phone: 304-526-4437 Fax: 304-526-4434
Marshall County Family Resource Network	Stacie Dei, Executive Director 1501 Second Street Moundsville, WV 26041 Phone: 304-845-3300 Fax: 304-845-3360 marshallcountyfrn@comcast.net

.

Mon County Habitat for Humanity, Inc.	Shawnda Cook, Executive Director 251 Don Knotts Boulevard Morgantown, WV 26501 Phone: 304-292-0914 Fax: 304-554-2111
KISRA	Michelle Foster, Executive Director 124 Marshall Avenue Dunbar, WV 25064 Phone: 304-768-8924 michelle@kisra.org
Nicholas Community Action Partnership, Inc.	Dave Jarroll, Executive Director 1205 Broad Street Summersville, WV 26651 Phone: 304-872-1162 Fax: 304-872-5796
PRIDE Community Services, Inc.	Reginald Jones, Executive Director PO Box 1346 699 East Stratton Street Logan, WV 25601 Phone: 304-752-8033 Fax: 304-752-1047 reggie@prideinlogan.com
Randolph County Housing Authority	Karen Jacobson, Executive Director 1404 North Randolph Avenue Elkins, WV 26241 Phone: 304-636-6495 Fax: 304-636-6596 kjacobson@rchawv.org
Rea of Hope, Inc.	Marie Beaver, Executive Director 1429 Lee Street, East Charleston, WV 25301 Phone: 304-344-5363 Fax: 304-344-5844
Religious Coalition for Community Renewal	Debra Payne, Executive Director 1516 Washington Street, East Charleston, WV 25311 phone: 304-346-6398 Fax: 304-346-6417 dpayne@rccr.org

.

Southeastern Appalachian Rural Alliance, Inc.	Susan Rosshirt, Executive Director Route 1 Box 139 Lewisburg, WV 24901 Phone: 304-645-4966 GHA Phone: 304-645-4980 SARA Fax: 304-645-2140 sroshirt@hotmail.com
Southern Appalachian Labor School	John David, Executive Director PO Box 127 Kincaid, WV 25119 Phone: 304-442-3157 Fax: 304-442-3285
Housing Authority of Wayne County	Brett A. Jones, Executive Director P O Box 695 524 Hendricks Street Wayne, WV 25570 Phone: 304-501-4743 Fax: 304-272-6348 hawcwv@gmail.com
Wood County Habitat for Humanity	Alvin Phillips, Executive Director 1450 7th Street Parkersburg, WV 26102 Phone: 304-422-7907 Fax: 304-422-2171 alvin@woodcountyhabitat.org
West Virginia Affordable Housing Trust Fund	Marlena Mullins, Executive Director 5710 MacCorkle Avenue, SE Charleston, WV 25304 Phone: 304-391-8749 Fax: 304-391-8799 mmullins@wvaht.org