**Special Report** 

## **General Services Division**

The General Services Division May Have Intentionally Avoided Following Proper Purchasing Procedures



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#### OFFICE OF THE LEGISLATIVE AUDITOR

Aaron Allred Legislative Auditor

> John Sylvia Director

Denny Rhodes
Research Manager

Edward Cox Research Analyst

Performance Evaluation and Research Division

Building 1, Room W-314

State Capitol Complex

Charleston, West Virginia 25305

(304) 347-4890

#### WEST VIRGINIA LEGISLATURE

Performance Evaluation and Research Division

Building 1, Room W-314 1900 Kanawha Boulevard, East Charleston, West Virginia 25305-0610 (304) 347-4890 (304) 347-4939 FAX



John Sylvia Director

December 11, 2005

The Honorable Edwin J. Bowman State Senate 129 West Circle Drive Weirton, West Virginia 26062

The Honorable J.D. Beane House of Delegates Building 1, Room E-213 1900 Kanawha Boulevard, East Charleston, West Virginia 25305-0470

Dear Chairs:

We are transmitting a Special Report on the *General Services Division* within the Department of Administration, which will be presented to the Joint Committee on Government Operations on Sunday, December 11, 2005. The issue covered herein is "The General Services Division May Have Intentionally Avoided Following Proper Purchasing Procedures."

We transmitted a draft copy of the report to the General Services Division on November 4, 2005. We held an exit conference on November 4, 2005. We received the agency response on December 7, 2005.

Let me know if you have any questions.

Sincerely,	
John Sylvia	?
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John Sylvia	

JS/wsc

Joint Committee on Government and Finance

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## **Executive Summary**

# Issue 1: General Services Division May Have Intentionally Avoided Following Proper Purchasing Procedures.

By request from the Secretary of the Department of Administration, the Legislative Auditor reviewed 55 contracts awarded by the General Services Division of the Department of Administration from January 2004 through September 2005. These contracts ranged from \$843 to \$9,985 with the majority of asbestos abatement contracts being awarded to two contractors and only received bids from three contractors out of the 116 licensed contractors available. Analysis of the contracts causes the Legislative Auditor to question whether Division staff intentionally performed the following actions in order to avoid the involvement of the Purchasing Division: (1) split similar asbestos abatement work in areas close in proximity into smaller sections; (2) supplemental invoices were accepted on contracts causing the total work performed to cost more than \$10,000; and (3) supplemental invoices appear to have been strung in order to keep the cost under \$1,000.

The Legislative Auditor questions whether the General Services Division deliberately split contracts to avoid purchasing requirements.

The Legislative Auditor also questions why there was always one bid less than \$10,000 while the other two bids were sometimes well over the \$10,000 threshold. This occurred with 10 contracts or 18% of the time. In addition, in one case the lowest bid was not accepted when bids were released for nine HVAC units in Building 3. All nine contracts went to Astar Abatement.

Finally, the General Services Division accepted "no bids" on seven occasions from January 2004 through September 2005. Both the Director and Asbestos Manager stated that they were told by other individuals that counting "no bids" as one of the three bids was an acceptable practice. The Purchasing Division Policies and Procedures Handbook clearly states: "*A no bid is not considered a bid.*"

The Legislative Auditor recommends that the Secretary of Administration report to the Joint Committee on Government Operations in January 2006, on what actions were taken to correct the problems identified in the Division of General Services' asbestos abatement program.

#### Recommendations

1. The Legislative Auditor recommends that the Secretary of Administration report to the Joint Committee on Government Operations in January 2006 on what actions were taken to correct the problems identified in the Division of General Services' asbestos abatement program.

- 2. The Legislative Auditor recommends that the General Services Division send all staff with purchasing authority and approval authority to state Purchasing Division training.
- 3. The Legislative Auditor recommends that the Division of General Services report to the Joint Committee on Government Operations in January 2006 on how future asbestos work at the Capitol Complex should be bid: a) for the entire Capitol Complex; b) one building at a time; c) one floor at a time; or d) continue the current method, which is breaking work into smaller room-by-room sections.
- 4. The Legislative Auditor recommends that the General Services Division inform all staff with purchasing authority and approval authority that the state Purchasing Division Policies and Procedures Handbook is available on-line for reference.
- 5. The Legislative Auditor recommends that the General Services Division centralize all purchasing files for easy access and review, and develop policies regarding purchasing files stored on computers.

## Review Objective, Scope and Methodology

This Special Report of the General Services Division is authorized by West Virginia Code §4-2-5 as amended. This report was initiated as result of concerns brought to the attention of the Legislative Auditor by the Secretary of the Department of Administration regarding the General Services Division's purchasing practices.

#### **Objective**

The objective of this review was to determine whether General Services staff intentionally avoided following proper purchasing procedures.

#### Scope

The scope of this report was from January 2004 to September 2005.

#### Methodology

Information used in compiling this report was gathered from the Department of Administration, the General Services Division, interviews with General Services staff, the Purchasing Division, and the Purchasing Division's Policies and Procedures Handbook. Every aspect of this review complied with the Generally Accepted Government Auditing Standards (GAGAS).

### Issue 1

# The General Services Division May Have Intentionally Avoided Following Proper Purchasing Procedures.

By request from the Secretary of the Department of Administration, the Legislative Auditor reviewed 55 contracts awarded by the General Services Division of the Department of Administration.

#### **Issue Summary**

By request from the Secretary of the Department of Administration, the Legislative Auditor reviewed 55 contracts awarded by the General Services Division of the Department of Administration from January 2004 through September 2005. Analysis of the contracts causes the Legislative Auditor to question whether Division staff intentionally performed the following actions in order to avoid the involvement of the Purchasing Division: (1) split similar asbestos abatement work in areas close in proximity into smaller sections; (2) supplemental invoices were accepted on contracts causing the total work performed to cost more than \$10,000; and (3) supplemental invoices appear to have been strung in order to keep the cost under \$1,000.

The Legislative Auditor also questions why there was always one bid less than \$10,000 while the other two bids were sometimes well over the \$10,000 threshold. In addition, in one case the lowest bid was not accepted, and the Division also accepted "no bids" as one of the three bids required. The Legislative Auditor recommends that the Secretary of Administration report to the Joint Committee on Government Operations in January 2006 on what actions were taken to correct the problems identified in the Division of General Services' asbestos abatement program.

The Legislative Auditor also questions why there was always one bid less than \$10,000 while the other two bids were sometimes well over the \$10,000 threshold.

#### **State Agency Purchasing Requirements**

According to the state Purchasing Division:

Competitive bidding is the foundation of public purchasing in the state of West Virginia.

As stated in the West Virginia Purchasing Division Policies and Procedures Handbook in Section 3.1, there are two levels of purchasing authority for state agencies. These levels are as follows:

1. **Agency Delegated Acquisitions** - Performed by the state agency for purchases \$10,000 or less.

2. **Formal Acquisitions** - processed by the Purchasing Division for purchases over \$10,000.

For Agency Delegated Acquisition, state agencies do not have to go through the Purchasing Division. These purchases are processed at the agency level. Agencies are encouraged to use West Virginia vendors. For purchases of \$1,000 or less, bids are **not required**. However, the Purchasing Division Policies and Procedures Handbook notes that "*competition is always encouraged*." For purchases between \$1000 and \$5,000, three <u>verbal</u> bids are required, and should be documented on a Verbal Bid Quotation Summary form. Purchases between \$5,000 and \$10,000 require three <u>written</u> bids, and these bids should be on the Request for Quotation form. In addition, it must be noted that the Purchasing Division Policies and Procedures Handbook states in Section 3.3 that:

The Purchasing Division Policies and Procedures Handbook notes that "competition is always encouraged."

Agencies under the executive branch of state government are required to process purchases expected to exceed \$10,000 through the Purchasing Division, unless statutorily exempt.

A "no bid" is <u>not</u> considered a bid.

Finally, the Purchasing Division Policies and Procedures Handbook clearly states:

A "no bid" is **not** considered a bid.

A total of 55 individual contracts were awarded during this time ranging from payments of \$843 to \$9,985. Only three companies were contacted when requesting bids.

#### **General Services Division Asbestos Abatement Contracts**

By request of the Secretary of Administration, the Legislative Auditor reviewed all asbestos abatement contracts awarded by the General Services Division from January 2004 through September 2005. A total of 55 individual contracts were awarded during this time ranging from payments of \$843 to \$9,985. Bids were requested on all but 14, which were below \$1,000. Only three companies were contacted when requesting bids. The three contractors were American Industrial Insulation, Astar Abatement, and Master Mechanical Insulation. The Health/Safety Asbestos Manager indicated that only three contractors were used after the problems with a previous contractor. The Legislative Auditor found that there are 116 companies (Appendix B) available to perform asbestos work locally. The Health/Safety Asbestos Manager stated:

He only uses these three in order to prevent from contracting with a fly-by-night company. A fly-by-night company previously did work for General Services, and tried to overcharge by making changes to the contract.

As shown in Table 1, the majority of the awards went to Master Mechanical Insulation in 2004, with Astar Abatement receiving the rest. In 2005, the majority of the awards went to Astar Abatement.

Table 1 Asbestos Abatement Contract Awards January 2004 through September 2005					
Contractor	2004 Contracts	2005 Contracts	Total		
American Industrial Insulation	0	2	2		
Astar Abatement	3	27	30		
Master Mechanical Insulation	20	3	23		
Totals	23	32	55		
Source: West Virginia Depo	artment of Administration				

A review of asbestos abatement contracts established by the General Services Division for the period of January 2004 through September 2005 indicates that contracts were bid in a manner that gives the appearance that the General Services Division is intentionally splitting up contracts to avoid going through the Purchasing Division.

...the General Services
Division awarded 55
contracts during this
period and no contract
awarded exceeded
\$10,000.

The Legislative Auditor questions why one bid always came in under the \$10,000 threshold.

# The Legislative Auditor Questions Whether the General Services Division Intentionally Split Contracts to Avoid Going Through the Purchasing Division

A review of asbestos abatement contracts established by the General Services Division for the period of January 2004 through September 2005 indicates that contracts were bid in a manner that gives the appearance that the General Services Division is intentionally splitting up contracts to avoid going through the Purchasing Division. As shown in Table 2, the General Services Division awarded 55 contracts during this period and no contract awarded exceeded \$10,000. Although none of the contracts exceeded \$10,000, there were 19 contracts (35%) between \$9,000 and \$10,000. In these bids, there were incidents where two of the three companies' bids exceeded \$10,000, with one company always providing a bid just under \$10,000. This occurred with 10 contracts (18%). On eight contracts, the second place bid exceeded the \$10,000 mark by over \$2,000. In two of those cases the second place bids exceeded the mark by over \$6,500. The Legislative Auditor questions why one bid always came in under the \$10,000 threshold.

Table 2 Asbestos Abatement Contracts Awarded January 2004 through September 2005			
Number of Contracts	55		
Contracts under \$1,000	19*	35%	
Contracts \$1,000 to \$5,000	11	20%	
Contracts \$5,000 to \$10,000	25	45%	
Contracts \$9,000 to \$10,000	19	35%	
Contracts over \$10,000	0	0%	
Number of Contracts where two Co. bid over \$10,000 and was awarded to 3 <sup>rd</sup> under \$10,000	10	18%	
Number of Contracts where one Co. bid over \$10,000, one "no Bid", and contract was awarded to 3 <sup>rd</sup> under \$10,000	2	4%	
* 14 of the 19 contracts for under \$1,000 were supplemental contracts bet	ween the dates of Se	ptember 19, 2005	

and September 29, 2005.

Source: West Virginia Department of Administration

Because of the proximity of all the nine HVAC units, in the opinion of the Legislative Auditor, the asbestos abatement work should have fallen under one contract. Combining the nine HVAC units into one contract would have caused the Division to have to go through the Purchasing Division, and therefore the contract would have exceeded \$10,000.

...the total value for work performed in two adjacent rooms would have cost \$79,460...

#### The General Services Division Split Building #3 Work Into **Nine Separate Contracts**

Further review of the asbestos abatement contracts shows that the Division split abatement work into separate contracts. These contracts were bid separately on the same day, even though the work may have been done in the same area. The most notable example took place in the boiler room in Building #3 on the Capitol Complex. There were nine contracts split for work on nine separate HVAC units in two adjacent boiler rooms. All bids were received on June 6, 2005. Because of the proximity of all the nine HVAC units, in the opinion of the Legislative Auditor, the asbestos abatement work should have fallen under one contract. Combining the nine HVAC units into one contract would have caused the Division to have to go through the Purchasing Division, and because the contract would have exceeded \$10,000. According to the abatement contracts displayed in Table 3, six ranged from \$9,887 to \$9,985. Since the abatement work in Building #3 was split into nine contracts, it causes the Legislative Auditor to question whether General Services staff intentionally avoided the requirement of going through the Purchasing Division. Otherwise, the total value for work performed in two adjacent rooms would have cost \$79,460, as illustrated in Table 3. This amount clearly would have exceeded \$10,000. By separating the contracts and keeping them under \$10,000, General Services staff avoided going through the Purchasing Division and maintained control over the bidding and purchasing process. Moreover, by avoiding the Purchasing Division, General Services staff limited the bidding to the companies of their choice. If the contract would have gone through the Purchasing Division, additional companies would have had the opportunity to place bids.

By separating the contracts and keeping them under \$10,000, General Services staff avoided going through the Purchasing Division and maintained control over the bidding and purchasing process.

Table 3 Building #3 Abatement Contracts June 6, 2005			
Job Description	Bid		
Unit #1 HVAC	\$9,929		
Unit #2 HVAC	\$9,975		
Unit #3 HVAC	\$6,543		
Unit #4 HVAC	\$9,887		
Unit #5 HVAC	\$9,887		
Unit #6 HVAC	\$6,543		
Unit #7 HVAC	\$9,985		
Unit #8 HVAC	\$9,929		
Unit #9HVAC	\$6,782		
Total	\$79,460		
Source: West Virginia Department of Administration			

...by avoiding the Purchasing Division, General Services staff limited the bidding to the companies of their choice.

When questioned why the work was not performed under one contract, the Health/Safety Asbestos Manager in charge of asbestos contracts for General Services stated that:

...he never thought of bidding one contract...

In addition, the Health/Safety Manager stated that he split the contracts in order to:

...maintain command and control of a smaller area at a time and ensure that the smaller area was clear before moving to the next contract. As far as splitting contracts for other asbestos abatement work contracted by the Division, the Health/Safety Asbestos Manager stated that he does so to:

While this example was the most blatant example of possible splitting of contracts, the Legislative Auditor questions other abatement work that also appears to have been intentionally split into separate contracts in order

to avoid involving the

Purchasing Division.

...give different contractors a chance to receive jobs that we bid.

It must be noted that the General Services Division only receives bids from the same three companies on all asbestos abatement contracts, and the same company - Astar Abatement - was awarded all nine contracts for the Building #3 boiler room. The Acting Director stated that he questioned why boiler room contracts were split up separately, but accepted the Health/Safety Managers explanation, and conceded to his expertise. The Acting Director of General Services Division stated that when reviewing contracts bid out by the Health/Safety Manager and other managers he:

...would only check to see if the lowest bid was chosen before signing and approving the contract.

While this was the most blatant example of possible splitting of contracts, the Legislative Auditor questions other abatement work that also appears to have been intentionally split into separate contracts in order to avoid involving the Purchasing Division.

These supplemental contracts averaged \$965, which would have caused several of the \$9,000 plus contracts to exceed \$10,000, which is clearly a violation of Purchasing regulations.

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# Supplemental Invoices for Building #3 Abatement Causes Contracts to Exceed \$10,000

As stated earlier, Astar Abatement was awarded the contracts on each of the Building #3 boiler rooms for abatement work. Once these projects began there were eight supplemental invoices in order to complete the work on the individual contracts. Each of these invoices was for less than \$1,000. These supplemental contracts averaged \$965, which would have caused several of the \$9,000 plus contracts to exceed \$10,000, which is clearly a violation of Purchasing regulations. These invoices all give the appearance of improprieties in General Services purchasing procedures. General Services appears to be intentionally stringing invoice in order to circumvent the purchasing process. The Purchasing Division defines stringing as:

Issuing a series of requisitions or purchase orders to circumvent competitive bidding or to defeat the State Purchasing Card transaction or delegated purchasing limit. For example, the original contract for the work on Unit #6 was for \$6,543. There were four supplemental invoices under \$1,000 a piece for a total of \$3,905. Thus, the work on Unit #6 HVAC actually cost \$10,448.

Astar Abatement was awarded the bid for \$6,782, but Master Mechanical Insulation actually had the lowest bid at \$6,421.

According to the Acting Director of General Services and the Health/Safety Asbestos Manager, they were not aware that "no bids" could not be accepted as a bid. Although, the Purchasing Division Policies and Procedures Handbook clearly states in several places that a "no bid" is not considered a bid.

For example, the original contract for the work on Unit #6 was for \$6,543. There were four supplemental invoices under \$1,000 a piece for a total of \$3,905. Thus, the work on Unit #6 HVAC actually cost \$10,448. In addition, there were four supplemental invoices under \$1,000 for Unit #2 totaling \$3,812. The original contract for Unit #2 HVAC was for \$9,975. Thus the work on Unit #2 HVAC actually cost \$13,787. These supplemental invoices are an example of possible stringing.

In addition, there were six additional invoices under \$1,000 for Building #3 asbestos abatement work. From the data provided by the Department of Administration, the Legislative Auditor cannot determine which original contract that each of the additional six invoices would be tied to.

#### The General Services Division Did Not Award a Contract to the Lowest Bidder on One Occasion

Regarding the Building #3 boiler room abatement, General Services did not award the bid to the lowest bidder for Unit #9 HVAC. Astar Abatement was awarded the bid for \$6,782, but Master Mechanical Insulation actually had the lowest bid at \$6,421. Thus, the General Services Division clearly violated the Purchasing regulations.

# The General Services Division Incorrectly Accepted "No Bids" As One of the Three Bids

A "no bid" is when a vendor, who has been contacted by an agency and given the specifications for goods or services, declines to make a bid for the service or commodity. **The General Services Division accepted "no bids" on seven occasions from January 2004 through September 2005.** According to the Acting Director of General Services and the Health/Safety Asbestos Manager, they were not aware that "no bids" could not be accepted as a bid. Although, the Purchasing Division Policies and Procedures Handbook clearly states in several places that a "no bid" is **not** considered a bid. Both the Acting Director and Asbestos Manager stated that they were told by other individuals that counting "no bids" as one of the three bids was an acceptable practice. The Acting Director of General Services claimed that the Purchasing Division told him that he could accept a "no bid" as one of the three required bids.

#### Lack Of Training In Purchasing For General Services Management And Asbestos Personnel

The Acting Director and Health/Safety Asbestos Manager both indicated that they have not attended the annual Purchasing Training Conference offered by the Purchasing Division.

Lack of training may be an excuse offered by General Services staff, however, the Legislative Auditor does not find this to be a valid explanation.

The General Services Division should create a plan for asbestos abatement work to continue throughout the Capitol Complex, and should report this plan to the Joint Committee on Government Operations in December 2005.

Many of the apparent improper purchasing practices regarding asbestos abatement may be a result of intentional actions. One additional problem could be a lack of training within General Services Division. The Acting Director and Health/Safety Asbestos Manager both indicated that they have not attended the annual Purchasing Training Conference offered by the Purchasing Division. In addition, both stated that they have not received any formal purchasing training. The Director of Purchasing indicated that he has no evidence that these two employees have been in attendance in purchasing training. The Legislative Auditor recommends that the Secretary of Administration require all appropriate General Services employees to attend the next Purchasing Conference and attend any additional purchasing training offered by the State of West Virginia. There may have been a lack of training for General Services staff, however, it is the responsibility of Division directors and agency staff to educate themselves on all purchasing regulations, and any other regulations pertaining to the operations of state **government.** The Purchasing regulations are regularly available in print or on the Purchasing Division's website.

# The General Services Division Should Create a Plan for Future Asbestos Abatement Work

During the walkthrough of the asbestos abatement work completed in Building #3, the Legislative Auditor was shown other areas of the building where work has not been completed or bid. As shown in the pictures in Appendix D, the continuation of asbestos abatement is necessary. The General Services Division should create a plan for asbestos abatement work to continue throughout the Capitol Complex, and should report this plan to the Joint Committee on Government Operations in January 2006. The plan should include the method that this work will be bid: a) for the entire Capitol Complex; b) one building at a time; c) one floor at a time; or d) continue the current method, which is breaking work into smaller room-by-room sections. It must be noted that the General Services Division has an asbestos abatement account with over \$11 million.

#### Conclusion

The Legislative Auditor reviewed the 55 contracts awarded by the General Services Division of the Department of Administration from January

General Services awarded the majority of asbestos abatement contracts to two contractors and only received bids from three contractors out of the 116 licensed contractors available. 2004 through September 2005. General Services awarded the majority of asbestos abatement contracts to two contractors and only received bids from three contractors out of the 116 licensed contractors available. Analysis of the contracts causes the Legislative Auditor to question whether Division staff intentionally performed the following actions in order to avoid the involvement of the Purchasing Division:

- 1. Split similar asbestos abatement work in areas close in proximity into smaller sections in order to ensure the cost of each contract was less than \$10,000;
- 2. Supplemental invoices were accepted on contracts causing the total work performed to cost more than \$10,000;
- 3. Supplemental invoices appear to have been strung in order to keep the cost under \$1,000.

The Legislative Auditor also questions why there was always one bid less than \$10,000 while the other two bids were sometimes well over the \$10,000 threshold. In addition, in one case the lowest bid was not accepted, and the Division also accepted "no bids" as one of the three bids required. These actions create an appearance that the General Services Division intentionally avoided following proper purchasing procedures. In addition, the Acting Director of General Services should have more actively controlled the bidding process, as opposed to merely checking to see if the lowest bid was chosen before signing and approving the contracts.

The Legislative Auditor also questions why there was always one bid less than \$10,000 while the other two bids were sometimes well over the \$10,000 threshold.

#### Recommendations

1. The Legislative Auditor recommends that the Secretary of Administration report to the Joint Committee on Government Operations in January 2006 on what actions were taken to correct the problems identified in the Division of General Services' asbestos abatement program.

It is also clear that there is a lack of supervision by the Acting Director of the General Services Division over the purchasing process.

- 2. The Legislative Auditor recommends that the General Services Division send all staff with purchasing authority and approval authority to state Purchasing Division training.
- 3. The Legislative Auditor recommends that the Division of General Services report to the Joint Committee on Government Operations in January 2006 on how future asbestos work at the Capitol Complex should be bid: a) for the entire Capitol Complex; b) one building at a

time; c) one floor at a time; or d) continue the current method, which is breaking work into smaller room-by-room sections.

- 4. The Legislative Auditor recommends that the General Services Division inform all staff with purchasing authority and approval authority that the state Purchasing Division Policies and Procedures Handbook is available on-line for reference.
- 5. The Legislative Auditor recommends that the General Services Division centralize all purchasing files for easy access and review, and develop policies regarding purchasing files stored on computers.

#### WEST VIRGINIA LEGISLATURE

Performance Evaluation and Research Division

Building 1, Room W-314 1900 Kanawha Boulevard, East Charleston, West Virginia 25305-0610 (304) 347-4890 (304) 347-4939 FAX



John Sylvia Director

December 2, 2005

Robert W. Ferguson, Jr., Secretary Department of Administration 1900 Kanawha Blvd., East Building 1, Room E-119 Charleston, WV 25305-0120

Dear Secretary Ferguson:

This is to transmit a draft copy of the Special Report on the General Services Division within the Department of Administration. This report is scheduled to be presented during the December 2005 interim meeting of the Joint Committee on Government Operations. We will inform you of the exact time and location once the information becomes available. It is expected that a representative from your agency be present at the meeting to orally respond to the report and answer any questions the committee may have.

We need your written response by noon on Tuesday, December 6, 2005, in order for it to be included in the final report. If your agency intends to distribute additional material to committee members at the meeting, please contact the House Government Organization staff at 340-3192 by Thursday, December 8, 2005, to make arrangements.

We request that your personnel not disclose the report to anyone not affiliated with your agency. Thank you for your cooperation.

Sincerely,

John Sylvia

Enclosure

Joint Committee on Government and Finance

#### Appendix B:

#### **List of DHHR Approved Asbestos Abatement Contractors**

License List

http://www.wvdhhr.org/rtia/allcon.cfm

DHHR Site Search - DHHR Site Map



WV - DHHR - BPH - OEHS - RTIA

#### Radiation, Toxics & Indoor Air Division

Asbestos Contractors - 116 records.

(Each record includes: Company Name, Address, City/State/Zip, License Number and Date License Expires)

Central Insulation System, Inc.

300 Murray Rd Cincinnati, OH 45217 Phone: (513) 242-0600

Alloyd Asbestos Abatement Co.

5734 Webster Street Dayton, OH 45414 Phone: (937) 890-7900

American Industrial Contracting, Inc.

264 East Beaver St Sewickley, PA 15143 Phone: (412) 741-8513

American Industrial Insulation, Inc.

501 Terrace Avenue Huntington, WV 25705 Phone: (304) 529-4771

**American Services Group Inc** 

5695 State Rt 128 Cleves, OH 45002 Phone: (513) 353-4220

Bierlein Demolition Contractors, Inc.

2000 Bay City Rd Midland, MI 48642 Phone: (989) 496-0066

**Burnham Industrial Contractors, Inc.** 

3229 Babcock Blvd Pittsburgh, PA 15237 Phone: (412) 366-6622

**Environmental & Demolition Services** 

1415 Bush Street 2nd Floor Baltimore, MD 21230 Phone: (410) 727-7942

**Enviro-Tech Abatement Services Co.** 

1386 Beulah Rd., Bldg. #801 Pittsburgh, PA 15235 Phone: (412) 243-3200 Ext. 0010

Foamcoat Roofing & Coatings, Inc.

P.O. Box 149 Davisville, WV 26142 Phone: (304) 422-5512

Loftis Environmental Services, Inc.

P.O. Box 10100

Charleston, WV 253570100 Phone: (304) 342-8200

Mark A. Romano General Contractor

122 North Street Bluefield, WV 24701 Phone: (304) 327-5460

Williams Specialty Services, LLC

2076 West Park Place Stone Mountain, GA 30087 Phone: (770) 879-4000

A.C.T. Abatement Corp.

18 Broadway

Lawrence, MA 01840-1010 Phone: (978) 794-9530

Abmech, Inc.

969 Forest Avenue West Homestead, PA 15120

Phone: (412) 462-7440

ACM Services, Inc. 1101 Taft Street Rockville, MD 20850 Phone: (301) 279-0072 License Number: AC001049 License Expires: November 30, 2005

License Number: AC001102 License Expires: April 30, 2006

License Number: AC001141 License Expires: August 31, 2006

License Number: AC001046 License Expires: November 30, 2005

License Number: AC001050 License Expires: November 30, 2005

License Number: AC001080 License Expires: March 31, 2006

License Number: AC001045 License Expires: November 30, 2005

License Number: AC001157 License Expires: October 31, 2006

License Number: AC001051 License Expires: November 30, 2005

License Number: AC001130 License Expires: July 31, 2006

License Number: AC001109 License Expires: May 31, 2006

License Number: AC001091 License Expires: April 30, 2006

License Number: AC001115 License Expires: May 31, 2006

License Number: AC001156 License Expires: October 31, 2006

License Number: AC001125 License Expires: July 31, 2006

License Number: AC001099 License Expires: April 30, 2006

#### License List

http://www.wvdhhr.org/rtia/allcon.cfm

**Advanced Specialty Cont** 

P.O. Box 1268 Lancaster, PA 17608 Phone: (717) 399-5238

Air Technology, Inc.

PMB 326 7228 Baptist Rd. Bethel Park, PA 15102 Phone: (412) 833-6257

Alert Environmental Contracting, Inc.

P.O. Box 960 Bridgeport, WV 26330 Phone: (304) 622-4340

**Allegheny Environmental Services LLC** 

PO Box 861

Morgantown, WV 26507 Phone: (304) 291-6765

American Asbestos Control

60 Progress Ave.

Cranberry Twp, PA 16066 Phone: (724) 776-6560

**AMI Environmental Contracting** 

192 Vista Del Rio Morgantown, WV 26508 Phone: (304) 292-1659

Astar Abatement, Inc.

P.O. Box 13533 Sissonville, WV 25360 Phone: (304) 984-4030

**Astech Corporation** 

1601 Coonskin Drive Charleston, WV 25311 Phone: (304) 342-0545

**Atlantic Environmental Construction Co.** 

924 Professional Place Chesapeake, VA 23320 Phone: (757) 548-4888

Last updated: November 2005 - 116 records located.

<-- Previous 25 records

License Number: AC001147

License Expires: September 30, 2006

License Number: AC001075 License Expires: February 28, 2006

License Number: AC001117 License Expires: June 30, 2006

License Number: AC001042 License Expires: November 30, 2005

License Number: AC001151 License Expires: September 30, 2006

License Number: AC001155 License Expires: October 31, 2006

License Number: AC001077 License Expires: February 28, 2006

License Number: AC001136 License Expires: July 31, 2006

License Number: AC001113 License Expires: May 31, 2006

Next 25 records -->

DHHR Site Search - DHHR Site Map



#### Radiation, Toxics & Indoor Air Division

Asbestos Contractors - 116 records.

(Each record includes: Company Name, Address, City/State/Zip, License Number and Date License Expires)

Atlas Industries Inc.

22 Helen St.

New Martinsville, WV 26155 Phone: (304) 455-1680

WV - DHHR - BPH - OEHS - RTIA

August Environmental, Inc.

327 Beechurst Avenue Morgantown, WV 26505 Phone: (304) 291-6164

**Basic Industries, Inc.** 

15981 Airline Highway Baton Rouge, LA 70817 Phone: (225) 752-4333

**Baxter Group, Inc.** 941 Progress Road Chambersburg, PA 17201 Phone: (717) 263-7341

Brandenburg Industrial Service Co.

1905 East 4th St Bethlehem, PA 18015 Phone: (610) 691-1800

Braxton Enterprises, Inc.

331 Airport Rd. Sutton, WV 26601 Phone: (304) 765-2999

**Brayman Construction Corp.** 1000 John Roebling Way

Saxonburg, PA 16056 Phone: (724) 443-1533

Bristol Environmental Inc

660 Horning Road Pittsburgh, PA 152363364 Phone: (412) 833-8122

C & H Industries

Po Box 176 Beverly, WV 26253 Phone: (304) 636-1194

C. J. Hughes Construction Co., Inc.

P. O. Box 7305

Huntington, WV 25776-7305 Phone: (304) 522-3868

**Cabell County Board Of Education** 

2850 5th Av Po Box 446 Huntington, WV 25709 Phone: (304) 528-5057

**Canfield Development Inc.** 

2536 Library Road Pittsburgh, PA 15234 Phone: (412) 885-7428

Carl Frank Industries Inc.

300 Spruce St Pittsburgh, PA 15202 Phone: (412) 766-1531

Cira and Associates Consulting LLC

110 Forest Drive Morgantown, WV 26505 Phone: (304) 598-0713

Clear Ridge Construction Services, Inc.

43 West 3rd Street, Suite 202 Everett, PA 15537 Phone: (814) 652-6458

Clearwater Loaders, Inc.

11150 S. Wilcrest Drive Houston, TX 77099 Phone: (281) 530-8711 License Number: AC001152

License Expires: September 30, 2006

License Number: AC001134 License Expires: July 31, 2006

License Number: AC001154

License Expires: September 30, 2006

License Number: AC001090 License Expires: April 30, 2006

License Number: AC001131 License Expires: July 31, 2006

License Number: AC001120 License Expires: June 30, 2006

License Number: AC001100 License Expires: April 30, 2006

License Number: AC001044

License Expires: November 30, 2005

License Number: AC001061 License Expires: January 31, 2006

License Number: AC001054

License Expires: December 31, 2005

License Number: AC001122 License Expires: June 30, 2006

License Number: AC001076 License Expires: February 28, 2006

License Number: AC001121 License Expires: June 30, 2006

License Number: AC001059 License Expires: January 31, 2006

License Number: AC001073 License Expires: February 28, 2006

License Number: AC001111 License Expires: May 31, 2006

http://www.wvdhhr.org/rtia/allcon.cfm

#### License List

Day & Zimmerman NPS

1866 Colonial Village Lane Suite 101

Lancaster, PA 17601 Phone: (717) 481-5600

**Dilapidated Demolition** 

11707 Boardwalk Ave. NE Cumberland, MD 21502 Phone: (301) 724-5004

E. Luke Greene Company, Inc.

4807 Douglas Dam Rd Strawberry Plains, TN 37871 Phone: (865) 933-5902

Ecor Solutions, Inc.

508 Brandywine Parkway West Chester, PA 19380 Phone: (610) 431-8731

Empire Builders, Inc.

101 Empire Lake Drive Parkersburg, WV 26101 Phone: (304) 422-1677

Empire Salvage & Recycling, Inc.

P O Box 300 Bluefield, WV 24701 Phone: (304) 425-6046

**Environmental Protection Systems LLC** 

1690 Lincoln Avenue Girard, OH 44420 Phone: (330) 539-2000

**Environmental Solutions Inc.** 

RR 1, Box 414 A Mount Clare, WV 76408

Phone: (304) 623-6347 **FACE Associates, Inc.** P.O. Box 609

Uniontown, PA 15401 Phone: (524) 439-4951

Last updated: November 2005 - 116 records located.

Car Previous 25 records

License Number: AC001101 License Expires: April 30, 2006

License Number: AC001139 License Expires: August 31, 2006

License Number: AC001086 License Expires: March 31, 2006

License Number: AC001070 License Expires: February 28, 2006

License Number: AC001071 License Expires: February 28, 2006

License Number: AC001135 License Expires: July 31, 2006

License Number: AC001060 License Expires: January 31, 2006

License Number: AC001078 License Expires: February 28, 2006

License Number: AC001128 License Expires: July 31, 2006

Next 25 records -->



#### Radiation, Toxics & Indoor Air Division

Asbestos Contractors - 116 records.

(Each record includes: Company Name, Address, City/State/Zip, License Number and Date License Expires)

**Fayette County Board of Education** 

111 Fayette Ave Fayetteville, WV 25840 Phone: (304) 574-0511

Firth Environmental, L.L.C.

122 Suds Run Rd Mount Clare, WV 26408 Phone: (304) 622-6952

Ford General Industries, Inc.

1030 5th Avenue Coraopolis, PA 15108 Phone: (412) 299-0881

General Electric

4930 Buttermilk Hollow Road West Mifflin, PA 15122 Phone: (412) 469-9605

Geo. V. Hamilton, Inc.

River Avenue

McKees Rocks, PA 15136 Phone: (412) 771-0900 Global Insulation, Inc. 1501 Raff Rd. SW Canton, OH 44710 Phone: (330) 479-3100

Gormley Environmental Corp.

4260 Hawthorne Road Indian Head, MD 20640 Phone: (301) 753-9358

Greenmoor, Inc

18 Seneca Place - P.O. Box D Avella, PA 15312

Phone: (724) 587-5960 **GVH Environmental, Inc.** 

River Ave

McKees Rocks, PA 15136 Phone: (412) 771-0900

Harry L. Hendricks Contracting, Inc.

768 Old Rt 33 Weston, WV 26452 Phone: (304) 269-6611

Hazzards Excavating & Trucking Co.

P O Box 398 Kimball, WV 24853 Phone: (304) 585-7060

Hepaco, Inc.

P.O. Box 26308 Charlotte, NC 28221 Phone: (704) 598-9782

**Huffman Corporation** 

415A Benedum Drive Bridgeport, WV 26330 Phone: (304) 842-8500

**Improvements Unlimited** 1544 Ambrose Lane

Princeton, WV 24740 Phone: (304) 487-1266 **Insulation Specialties Inc** 

Po Box 1629

Hopewell, VA 23860 Phone: (804) 458-1555

**Jackson Dynamics** 

628 Spring St Fairmont, WV 26554 License Number: AC001039

License Expires: November 30, 2005

License Number: AC001133 License Expires: July 31, 2006

License Number: AC001092 License Expires: April 30, 2006

License Number: AC001066 License Expires: January 31, 2006

License Number: AC001150 License Expires: September 30, 2006

License Number: AC001142 License Expires: August 31, 2006

License Number: AC001104 License Expires: May 31, 2006

License Number: AC001053 License Expires: December 31, 2005

License Number: AC001088 License Expires: March 31, 2006

License Number: AC001094 License Expires: April 30, 2006

License Number: AC001140 License Expires: August 31, 2006

License Number: AC001148

License Expires: September 30, 2006

License Number: AC001106 License Expires: May 31, 2006

License Number: AC001081 License Expires: March 31, 2006

License Number: AC001048

License Expires: November 30, 2005

License Number: AC001041 License Expires: November 30, 2005

#### License List

http://www.wvdhhr.org/rtia/allcon.cfm

**Justice Business Services** 

P O Box 33 Marietta, OH 45750 Phone: (740) 374-8441

Kalkreuth Roofing & Sheet Metal, Inc.

41-40th Street P.O. Box 6399 Wheeling, WV 26003 Phone: (304) 232-8540

Lasco Contracting LLC 4000 Portugee Place Sandston, VA 23150 Phone: (804) 737-9260

Lepi Enterprises, Inc.

630 G.W. Morse St Po Box 457 Zanesville, OH 43702-0457 Phone: (740) 453-2980

Liberty Environmental Specialties, Inc.

6184 S Us Highway 231 Cloverdale, IN 46120 Phone: (765) 653-2332

**Logan County Board Of Ed.** P.O. Box 477 Holly Av

Logan, WV 25601 Phone: (304) 752-1550

LVI Environmental Services, Inc.

8005 Cessna Avenue Gaithersburg, MD 20879 Phone: (301) 840-8898

M. R. Dishman & Sons, Inc. 3156 Moorefield Bridge Road Po Box 10250

Danville, VA 24542 Phone: (434) 685-3911 MARCOR Remediation, Inc.

246 Cockeysville Road Hunt Valley, MD 21030 Phone: (410) 785-0001

Last updated: November 2005 - 116 records located.

S-- Previous 25 records

License Number: AC001123 License Expires: June 30, 2006

License Number: AC001149

License Expires: September 30, 2006

License Number: AC001068 License Expires: February 28, 2006

License Number: AC001095 License Expires: April 30, 2006

License Number: AC001057 License Expires: December 31, 2005

License Number: AC001058 License Expires: December 31, 2005

License Number: AC001087 License Expires: March 31, 2006

License Number: AC001143

License Expires: September 30, 2006

License Number: AC001097 License Expires: May 31, 2006

Next 25 records -->

WV - DHHR - BPH - OEHS - RTIA



#### Radiation, Toxics & Indoor Air Division

Asbestos Contractors - 116 records.

(Each record includes: Company Name, Address, City/State/Zip, License Number and Date License Expires)

Master Mechanical Insulation, Inc.

525 28th Street Huntington, WV 25702 Phone: (304) 522-6160

MVEI

RR 1 Box 414

Mount Clare, WV 26408 Phone: (304) 623-9252

N. F. Mansuetto & Sons, Inc.

Second & Wood Sts Martins Ferry, OH 43935 Phone: (740) 633-7320

**Neumeyer Environmental Services, Inc.** 

3527 Smallman Street Pittsburgh, PA 15201 Phone: (412) 621-1238

Norris Environmental, Inc.

68011 Vineyard Road St Clairsville, OH 43950 Phone: (740) 695-6827

Northwinds Abatement, Inc.

14219 Muscatine Houston, TX 77015 Phone: (713) 451-0158

**Orange Construction Corporation** 

170 Old Cheat Road Morgantown, WV 26508 Phone: (304) 288-5347

Otis Eastern Service, Inc.

P.O. Box 330 Wellsville, NY 14895 Phone: (585) 593-4760

Parco Environmental, Inc.

6200 Riverside Drive Cleveland, OH 44135 Phone: (412) 472-0500

Performance Abatement Services, Inc.

16047 W. 110th Street Lenexa, KS 66219 Phone: (913) 888-8600

**Phoenix Environmental, Inc.** 1330 Seaborn St., Suite 10 Mineral Ridge, OH 44440

Mineral Ridge, OH 44440 Phone: (330) 299-0333

**Power Component Systems** 7526 Connelley Dr. Suite R Hanover, MD 21076 Phone: (410) 760-0022

Precision Environmental Co.

5500 Old Becksville Road Independence, OH 44131 Phone: (216) 642-6040

Prime Insulation, Inc.

P.O. Box 9128

South Charleston, WV 25309 Phone: (304) 768-4551

Project Development Group, Inc.

1386 Beulah Rd Bldg. #801 Pittsburgh, PA 15235-5068 Phone: (412) 243-3200

**Quality Specialties Inc** 

P O Box 46

Hopewell, VA 23860 Phone: (804) 458-1555 License Number: AC001107 License Expires: May 31, 2006

License Number: AC001082 License Expires: March 31, 2006

License Number: AC001132 License Expires: July 31, 2006

License Number: AC001137 License Expires: August 31, 2006

License Number: AC001062 License Expires: January 31, 2006

License Number: AC001138 License Expires: August 31, 2006

License Number: AC001096 License Expires: April 30, 2006

License Number: AC001112 License Expires: May 31, 2006

License Number: AC001055 License Expires: December 31, 2005

License Number: AC001124 License Expires: July 31, 2006

License Number: AC001118 License Expires: June 30, 2006

License Number: AC001056 License Expires: December 31, 2005

License Number: AC001093 License Expires: April 30, 2006

License Number: AC001126 License Expires: July 31, 2006

License Number: AC001083 License Expires: March 31, 2006

License Number: AC001047 License Expires: November 30, 2005

http://www.wvdhhr.org/rtia/allcon.cfm

#### License List

R & B Dismantling, Inc.

P.O. Box 128 Milton, WV 25541 Phone: (304) 757-5920 R. L. Abatement, Inc.

1246 Jack's Corner Rd. Hopewell, PA 16650 Phone: (814) 766-3204

**Raleigh County Board Of Education** 

151 Cranston Drive Beckley, WV 25801 Phone: (304) 256-4565

Raze International, Inc.

P O Box 188

Bridgeport, OH 43912-0188 Phone: (304) 281-2299 **Retro Environmental Inc.** 5301-D Enterprise St.

Sykesville, MD 21784 Phone: (877) 307-3876

Rodney Loftis & Son Contracting Inc.

Po Box 10100

Charleston, WV 25357-0100 Phone: (304) 342-8200

**Romig Roofing Company** 

PO Box 75

St Clairsville, OH 43950 Phone: (740) 695-3752

RS Environmental, Inc.

109 Seneca Valley Estates Sissonville, WV 25320 Phone: (304) 984-0311

S & S Environmental Services, Inc.

6603 Tackawanna Street Philadelphia, PA 19135 Phone: (215) 332-0730

Last updated: November 2005 - 116 records located.

<-- Previous 25 records

License Number: AC001114 License Expires: May 31, 2006

License Number: AC001110 License Expires: May 31, 2006

License Number: AC001052 License Expires: November 30, 2005

License Number: AC001043 License Expires: November 30, 2005

License Number: AC001065 License Expires: January 31, 2006

License Number: AC001108 License Expires: May 31, 2006

License Number: AC001064 License Expires: January 31, 2006

License Number: AC001084 License Expires: March 31, 2006

License Number: AC001074 License Expires: February 28, 2006

Next 25 records -->



#### ladiation, Toxics & Indoor Air Division

Asbestos Contractors - 116 records.

(Each record includes: Company Name, Address, City/State/Zip, License Number and Date License Expires)

S T Pipeline Inc

5 Youngstown Drive Clendenin, WV 25045 Phone: (304) 548-7013

Safeco Environmental, Inc.

147 Greater Pt Marion Rd Point Marion, PA 15474 Phone: (724) 725-5726

Singer Sheet Metal Co., Inc.

510 East Street Parkersburg, WV 26101 Phone: (304) 422-5495

Tank Services Co. P.O. Box 80070

Canton, OH 44708 Phone: (330) 479-9267

The Huntington WV Housing Authority

PO Box 2183

Huntington, WV 25722 Phone: (304) 526-4400 Ext. 138

Thermal Solutions Inc. 9329 State Rt. 7 Proctorville, OH 45669

Phone: (740) 886-2861

Tri State Roofing & Sheet Metal Co. Po Box 1231

Charleston, WV 25324 Phone: (304) 755-8135

Tri-State Roofing & Sheet Metal Co. 10 Davisville Road, PO Box 188

Davisville, WV 26142 Phone: (304) 485-6593 United/Anco Services, Inc. 4601 Planned Industrial Drive

St. Louis, MO 63120 Phone: (314) 383-4061

UTX, Inc. PO Box 667969 Charlotte, NC 28266 Phone: (704) 391-7747

VanDyke Roofing 2000 Harvey Avenue East Liverpool, OH 43920

Phone: (330) 382-1050 W. E. L. Inc. P O Box 109

Concord, VA 24538 Phone: (434) 993-2210

5450 Lewis Road Sandston, VA 23150 Phone: (804) 222-8440 Wastetron, Inc. (WTI)

Rt 2 Box 33 B Poca, WV 25159 Phone: (304) 755-8448

Weavertown Transport Leasing, Inc.

2 Dorrington Road Carnegie, PA 15106 Phone: (724) 746-4850

Zeigler Environmental Services, Inc.

2400 Central Ave Middletown, OH 45044 Phone: (513) 424-0069 License Number: AC001069 License Expires: February 28, 2006

License Number: AC001103 License Expires: April 30, 2006

License Number: AC001145 License Expires: September 30, 2006

License Number: AC001119 License Expires: June 30, 2006

License Number: AC001144 License Expires: September 30, 2006

License Number: AC001089 License Expires: March 31, 2006

License Number: AC001127 License Expires: July 31, 2006

License Number: AC001085 License Expires: March 31, 2006

License Number: AC001063 License Expires: January 31, 2006

License Number: AC001153 License Expires: September 30, 2006

License Number: AC001105 License Expires: May 31, 2006

License Number: AC001079 License Expires: February 28, 2006

License Number: AC001040 License Expires: November 30, 2005

License Number: AC001067 License Expires: February 28, 2006

License Number: AC001146 License Expires: September 30, 2006

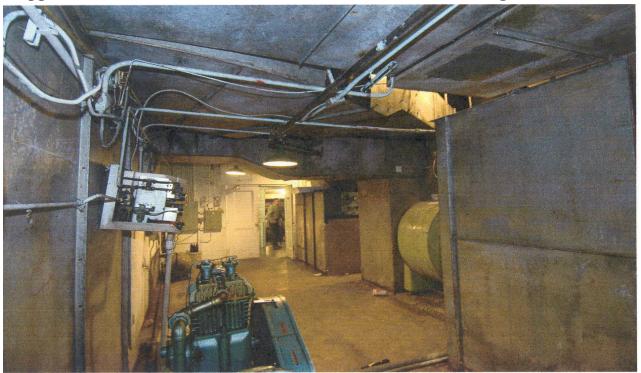
License Number: AC001072 License Expires: February 28, 2006

Last updated: November 2005 - 116 records located.

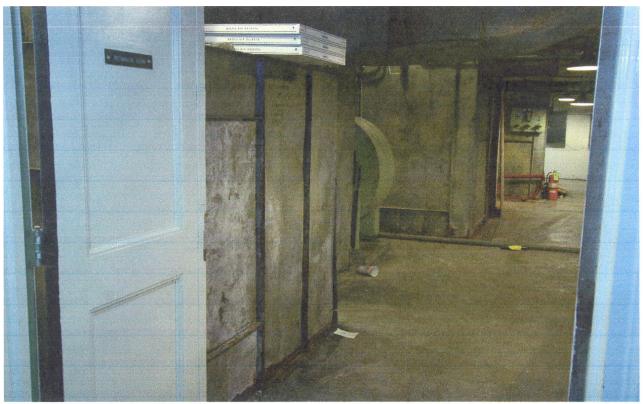
<-- Previous 25 records

Next 25 records -->

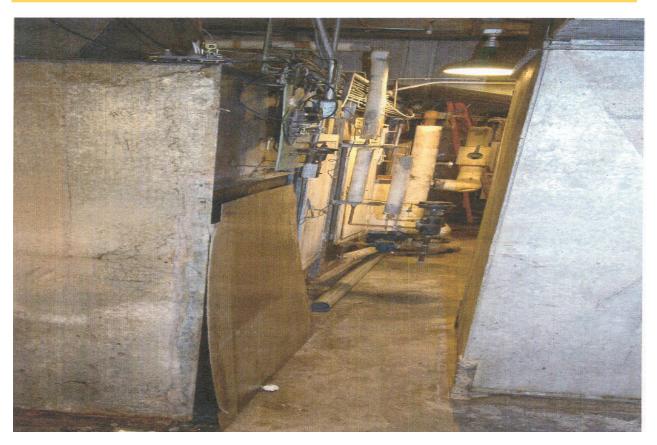
## **Appendix C:** Pictures of Asbestos Abatement in Building 3



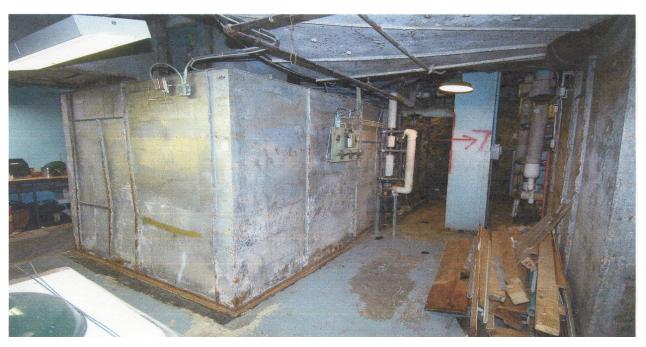
Building 3 HVAC units 1-4 abatement area.



Building 3 HVAC units 1-4 abatement area.



There is a distance of 3 feet between the HVAC Units in Building 3.



Abestos abatement area for contract #7 in Building 3.

### **Appendix D:** Pictures of Remaining Asbestos in Building 3



Loose asbestos hanging on walls and ceiling in the attic of Building 3.



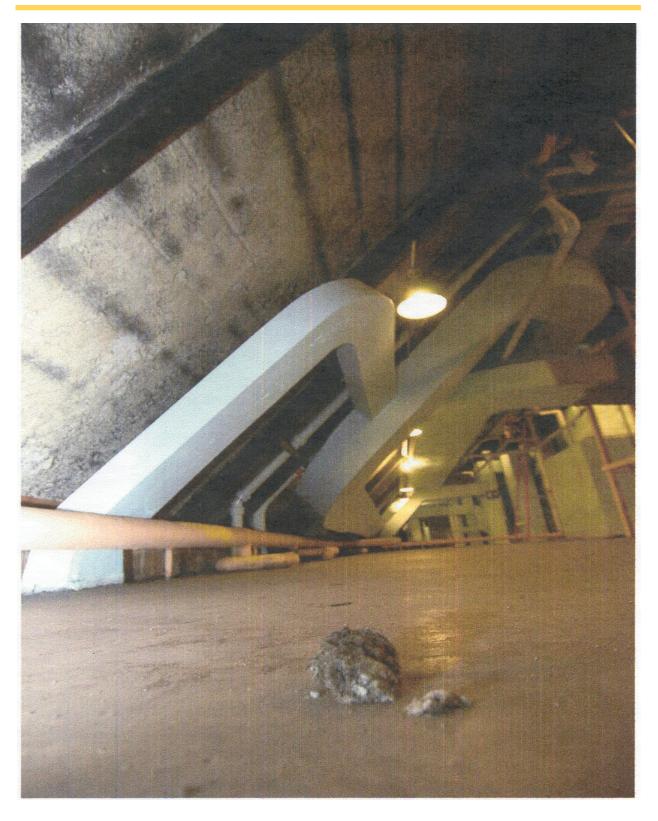
Encased asbestos broken open in the attic of Building 3.



Encased asbestos broken open in the attic of Building 3.



Asbestos has been scraped away from this area in the attic of Building 3.



A piece of asbestos fallen from the ceiling in the attic of Building 3.

JOE MANCHIN III

GOVERNOR



# STATE OF WEST VIRGINIA DEPARTMENT OF ADMINISTRATION OFFICE OF THE CABINET SECRETARY

ROBERT W. FERGUSON,JR. CABINET SECRETARY

December 6, 2005

Mr. John Sylvia Building 1, Room W-314 Charleston, West Virginia 25305

Dear Mr. Sylvia:

RECEIVED DEC 07 2005

PERFORMANCE EVALUATION AND RESEARCH DIVISION

This letter is to transmit the West Virginia Department of Administration's response to the review by the Legislative Auditor of the 55 contracts awarded by the General Services Division of the Department from January 2004 through September 2005.

Agency representatives will be available to appear before the Joint Committee on Government Operations during the December interim session. We do not intend to distribute additional material to committee members at the meeting.

We will honor your request that information in this report not be disclosed to anyone not affiliated with our agency before you release it.

Upon being appointed Cabinet Secretary of the Department of Administration, I was given clear guidance to operate the Department in such manner as to result in better and more efficient government and to safeguard the state's resources. Additionally, a further directive was to operate the Department at the highest level of ethical standards and to ensure that there is full compliance with not only all laws but also the spirit and intent of those laws.

As soon as the Department became aware that there were potential irregularities in the above-referenced contracts, an in-house investigation was promptly commenced. Upon completion, your office was contacted and asked to perform an audit on the General Services Division.

Thank you for responding so quickly to the Department's request for assistance.

Sincerely

Robert W. Ferguson, Gr., Cabinet Secretary

Department of Administration

RWFJr/jt

Enclosures: 2 pages

1900 kanawha boulevard, east 。 Building 1, room E-119 。 Charleston. West Virginia 25305-0120 。 304.558.4331 。 fax: 304.558.2999

EQUAL OPPORTUNITY EMPLOYER

#### WEST VIRGINIA DEPARTMENT OF ADMINISTRATION RESPONSE

ISSUE: The General Services Division May Have Intentionally Avoided

**Following Proper Purchasing Procedures** 

#### **Recommendation 1:**

The Legislative Auditor recommends that the Secretary of Administration report to the Joint Committee on Government Operations in December 2005 on what actions were taken to correct the problems identified in the Division of General Services' asbestos abatement program.

#### Department Response:

Effective October 20, 2005, the General Services Division is required to submit all purchases over one thousand dollars (\$1,000) to the Purchasing Division for approval. Additionally, requests to purchase must receive approval by the Purchasing Division prior to issuance of contracts. Finally, upon completion of the review, the appropriate personnel actions will be taken.

#### **Recommendation 2:**

The Legislative Auditor recommends that the General Services Division send all staff with purchasing authority and approval authority to state Purchasing Division training.

#### Department Response:

On December 2, 2005, the Assistant Director of the Purchasing Division, Karen Byrd, conducted a ½ day training class for eighteen (18) members of the General Services Division. Attendees included not only those with purchasing and/or approval authority, but also managers and supervisors. Class topics included, but were not limited to, purchasing basics, issuing RFPs, emergency contracting, openended contracts, stringing, and obtaining materials in a timely fashion.

Additionally, the Department has advertised the position of Director of General Services and is accepting applications until December 30. After the new Director has been appointed, a second training class will be scheduled for the new Director to attend, as well as nine (9) who were also identified as belonging to the above group but were unable to attend the first class.

#### Recommendation 3:

The Legislative Auditor recommends that the Division of General Services report to the Joint Committee on Government Operations in December 2005 on how future asbestos work at the Capitol complex should be bid: (a) for the entire Capitol Complex; (b) one building at a time; (c) one floor at a time; or (d) continue the current method, which is breaking work into smaller room-by-room sections.

#### Department Response:

GSD will bid the abatement work for the Capitol Complex Campus and outlying buildings under one contract which would be through the Purchasing Division's procedures for such service. The specifications for such a contract must written to include the abatement of other environmental issues such as lead and mold. The specifications shall contain language that commits the vendors to a 24/7 on-call status with adequate staffing to perform their abatement services at the time that they are called with no exceptions. Failure to satisfy the language in the specifications will be justification to eliminate a vendor from the bidding process. With these and other pertinent safeguards in place in the specifications the General Services Division on behalf of the Department of Administration would be better served for all environmental issues that may arise without any forewarning.

#### **Recommendation 4:**

The Legislative Auditor recommends that the General Services Division inform all staff with purchasing authority and approval authority that the state Purchasing Division Policies and Procedures Handbook is available on-line for reference.

#### Department Response:

The Department's Division of General Services has complied with this recommendation. Attendees at the Purchasing Division training were given a copy of the Handbook.

#### **Recommendation 5:**

The Legislative Auditor recommends that the General Services Division centralize all purchasing files for easy access and review, and develop policies regarding purchasing files stored on computers.

#### Department Response:

The Department's Division of General Services has begun the process of complying with this recommendation. The Internal Auditor from the Finance Division will supervise the organization of the file system and will oversee the development of relevant policies.